

الشرق الأوسط



Italian politics
The battle to forge
new alliances
Page 17



Software at work
Book publishing the
just in time way
Page 12



Book review
Beware women in
power suits
Page 16



FT Exporter
Can counter trade
outlive communism?
Separate section

FINANCIAL TIMES

126000 Business Newspaper

THURSDAY JANUARY 27, 1994



Student charged with firing blanks at Prince Charles



Prince Charles's personal bodyguard Colin Trimming steers the Prince to one side after a young man charged towards him and fired two blank shots with a starting pistol shortly before an Australia Day ceremony in Sydney. He was unharmed and immediately resumed his address after police and security men hustled away the suspect. Police later charged David Kang, 23, with six offences relating to the incident. Police said Kang wrote to the Prince last month protesting about the treatment of Cambodian boat people being held in detention camps in Australia.

Hosokawa digs in: Japan's prime minister Morihiro Hosokawa said he plans to fight on in office even if parliament does not pass measures to reform the country's scandal-ridden political system by Saturday. Page 18

'10 dead' in supermarket accident: Ten people were believed killed and at least 90 injured when the roof of a supermarket collapsed in the French Riviera city of Nice.

Steel tube groups merger: French, German and Italian steel tube companies won approval to merge after the European Commission overturned a recommendation that the deal be blocked because it could be anti-competitive. Page 18; **Strength of ambition fuels steel group,** Page 21

Brussels warning over Bull cash: The French government was warned by the European Commission that it could face action in the European Court of Justice unless it froze a FF2.5bn (\$420m) capital injection for Groupe Bull, the loss-making computer group. Page 18

Compaq Computer, which aims to become the world's largest personal computer maker by the end of next year, more than doubled year-end net income to \$162m amid "unprecedented demand" for its products. Page 19

Clinton bullish on budget deficit: Next year's US budget deficit will be less than \$180bn, President Bill Clinton predicted in his State of the Union address, compared with the \$300bn many analysts were forecasting when he took office last year. Page 5

Hussein ready to meet Rabin: King Hussein of Jordan said for the first time he was willing to meet Israeli prime minister Yitzhak Rabin in a move that could bolster the Mideast peace process. Page 4

Philip Morris, US cigarette, food and beer group, saw fourth-quarter net profits slump to \$339m following the cut in the price of Marlboro cigarettes and a heavy restructuring charge. Page 19

German inflation down: Germany's annual inflation rate fell to 3.4 per cent in the month to mid-January. The Bundesbank called the better-than-expected figure "good news". Page 2

Canada's smugglers force tax cut pledge: Canada's federal government and the Quebec provincial government promised to cut and maybe abolish the high taxes widely blamed for a surge in cigarette smuggling. Page 5

Metalgesellschaft concern over US arms: Fresh evidence has emerged that the Metalgesellschaft supervisory board was uneasy about the activities of the group's US subsidiaries months before difficulties at its New York trading arm drove the group to the brink of collapse. Page 19

Indian pit blast: At least 55 miners were feared killed after an explosion and fire at the Newkunda coal mine, about 250km north of Calcutta, India.

Romania warns to Nato: Romania signed a partnership document with Nato and said it wanted to become a full member of the western military alliance.

Musical frontiers extended: Classic FM, a UK commercial classical music radio station launched in 1992, plans to provide a service to all of Europe. Page 6

STOCK MARKET INDICES		STERLING	
FTSE 100	5,436.1 (+7.3)	New York: DOW	1,493
Yield	3.43	London	1.4926 (1.494)
FTSE 100: 1,490.96 (+5.88)		DM	2.5889 (2.5187)
FTSE 100: 1,724.56 (+0.2%)		FF	8.8534 (8.9739)
Nikkei	19,138.21 (+489.89)	SP	2,1976 (2,1953)
New York: DOW	1,493	Y	164.807 (166.058)
Dow Jones Ind. Ave	3,907.44 (+12.1)	£ Index	82.4 (82.6)
S&P Composite	473.18 (+2.18)		
US LUNCHTIME RATES		DOLLAR	
Federal Funds	3.1/4	New York: DOW	1,493
3-mo Treas. Bill: Yld	2.872%	London	1.4926 (1.494)
Long Bond	8.82%	DM	2.5889 (2.5187)
Yield	6.322%	FF	8.8534 (8.9739)
LONDON MONEY		SP	2,1976 (2,1953)
3-mo Interbank	5.1/4 (Same)	Y	164.807 (166.058)
Libor 6m bill future	Mar 119.4 (Mar 119.3)	£ Index	82.4 (82.6)
NORTH SEA OIL (Argus)			
Brent 15-day (Mar)	\$14.31 (14.1)		
Gold			
New York: COMEX (Feb)	\$384.8 (381.8)		
London	\$383.55 (382.3)		
Tokyo close	¥118.24		

Argentina	\$0.32	Greece	\$0.50	Italy	1,493	Spain	1,493
Bahrain	\$0.32	Hong Kong	\$0.32	Japan	1,493	South Africa	1,493
Bangladesh	\$0.32	India	\$0.32	Korea	1,493	Sweden	1,493
Belgium	\$0.32	Indonesia	\$0.32	Malaysia	1,493	Switzerland	1,493
Brazil	\$0.32	Israel	\$0.32	Norway	1,493	Taiwan	1,493
Canada	\$0.32	Italy	\$0.32	Peru	1,493	Thailand	1,493
Czech Rep	\$0.32	Japan	\$0.32	Philippines	1,493	Turkey	1,493
Denmark	\$0.32	Korea	\$0.32	Singapore	1,493	USA	1,493
Egypt	\$0.32	Malaysia	\$0.32	Sri Lanka	1,493		
France	\$0.32	Norway	\$0.32	Taiwan	1,493		
Germany	\$0.32	Peru	\$0.32	Thailand	1,493		
Greece	\$0.32	Singapore	\$0.32	Thailand	1,493		
Hong Kong	\$0.32	Sweden	\$0.32	Thailand	1,493		
India	\$0.32	Switzerland	\$0.32	Thailand	1,493		
Indonesia	\$0.32	Taiwan	\$0.32	Thailand	1,493		
Israel	\$0.32	Thailand	\$0.32	Thailand	1,493		
Italy	\$0.32	Thailand	\$0.32	Thailand	1,493		
Japan	\$0.32	Thailand	\$0.32	Thailand	1,493		
Korea	\$0.32	Thailand	\$0.32	Thailand	1,493		
Malaysia	\$0.32	Thailand	\$0.32	Thailand	1,493		
Malta	\$0.32	Thailand	\$0.32	Thailand	1,493		
Mexico	\$0.32	Thailand	\$0.32	Thailand	1,493		
Morocco	\$0.32	Thailand	\$0.32	Thailand	1,493		
Netherlands	\$0.32	Thailand	\$0.32	Thailand	1,493		
New Zealand	\$0.32	Thailand	\$0.32	Thailand	1,493		
Norway	\$0.32	Thailand	\$0.32	Thailand	1,493		
Oman	\$0.32	Thailand	\$0.32	Thailand	1,493		
Pakistan	\$0.32	Thailand	\$0.32	Thailand	1,493		
Panama	\$0.32	Thailand	\$0.32	Thailand	1,493		
Paraguay	\$0.32	Thailand	\$0.32	Thailand	1,493		
Peru	\$0.32	Thailand	\$0.32	Thailand	1,493		
Poland	\$0.32	Thailand	\$0.32	Thailand	1,493		
Portugal	\$0.32	Thailand	\$0.32	Thailand	1,493		
Romania	\$0.32	Thailand	\$0.32	Thailand	1,493		
Russia	\$0.32	Thailand	\$0.32	Thailand	1,493		
Saudi Arabia	\$0.32	Thailand	\$0.32	Thailand	1,493		
Senegal	\$0.32	Thailand	\$0.32	Thailand	1,493		
Singapore	\$0.32	Thailand	\$0.32	Thailand	1,493		
South Africa	\$0.32	Thailand	\$0.32	Thailand	1,493		
Spain	\$0.32	Thailand	\$0.32	Thailand	1,493		
Sweden	\$0.32	Thailand	\$0.32	Thailand	1,493		
Switzerland	\$0.32	Thailand	\$0.32	Thailand	1,493		
Taiwan	\$0.32	Thailand	\$0.32	Thailand	1,493		
Tanzania	\$0.32	Thailand	\$0.32	Thailand	1,493		
Turkey	\$0.32	Thailand	\$0.32	Thailand	1,493		
USA	\$0.32	Thailand	\$0.32	Thailand	1,493		
Ukraine	\$0.32	Thailand	\$0.32	Thailand	1,493		
UK	\$0.32	Thailand	\$0.32	Thailand	1,493		
Uruguay	\$0.32	Thailand	\$0.32	Thailand	1,493		
Venezuela	\$0.32	Thailand	\$0.32	Thailand	1,493		
Zimbabwe	\$0.32	Thailand	\$0.32	Thailand	1,493		

Finance minister warns of 'economic coup' headed by Chernomyrdin

Yeltsin bows to hardliners as Fyodorov quits post

By Leyla Boulton in Moscow and Peter Norman in London

President Boris Yeltsin appeared yesterday to opt for an inflationary economic policy to appease a parliament dominated by communist and ultra-nationalists by accepting the departure of his reformist finance minister.

Mr Boris Fyodorov resigned with a warning that an "economic coup had taken place" headed by Mr Victor Chernomyrdin, the Russian prime minister, which would plunge the country into disaster.

Mr Fyodorov said he was quitting after a half-hour meeting with Mr Yeltsin, who reportedly told him, "You cannot leave at a time like this and throw everything away". But he made no effort to meet any of his conditions for staying.

The new acting finance minister will be Mr Sergei Dubinin, presently a deputy finance minister, who is unlikely to fight for his reformist views with the same energy as Mr Fyodorov.

Mr Yeltsin's decision comes shortly before an international Monetary Fund mission is due in

Moscow to examine economic reform prospects.

The latest stage in the battle over Russian economic policy could further undermine the west's readiness to step up financial support for Russian reform.

Finance ministers from the Group of Seven leading industrial countries are expected next month to discuss the economic crisis and political upheaval.

Mr Theo Waigel, the German finance minister, has invited his colleagues from the US, Japan, France, Britain, Italy and Canada to a meeting in the Schloss Hotel at Kronberg, north of Frankfurt.

The German minister has proposed that the meeting should be held on February 26 and that Mr Michel Camdessus, managing director of the IMF, should attend. The ministers want to meet Mr Alexander Shokhin, the middle-of-the-road reformer who last week was made economics minister, after the G7 talks.

Mr Fyodorov said an inevitable rise in inflation, a fall in living standards and a continuing drop in output would demonstrate there was no alternative to the policies he had embraced. He also



Vladimir Zhirinovskiy, leader of Russia's rightwing Liberal Democratic party, responds to critics at a press conference in Moscow yesterday. Mr Zhirinovskiy faces prosecution on charges of "warmongering".

warned that "a dead end reached at the people's expense" could trigger a social explosion.

He said: "Having in the cabinet people who have caused the country colossal political and economic harm and are opposed to reform is unacceptable."

Mr Fyodorov told the Financial Times his main reason for leaving was President Yeltsin's refusal to fire Mr Victor Gerash-

chenko, the central bank chairman, whom he accused of undermining his attempts to institute fiscal discipline and a tight monetary policy. "This was a must. If I tightened [spending] in the government, they would go to Gerashchenko [for money]."

Mr Yeltsin refused to offer Mr Fyodorov a promotion to first deputy prime minister, meaning he would be placed beneath Mr

Alexander Zaverukha, the pro-Communist deputy prime minister for agriculture whose departure Mr Fyodorov had demanded.

In a final plea to the president issued after his resignation, Mr Fyodorov said: "We are witnessing an economic coup and a reversal of reforms. You are our only hope."

Utility to sell stake, Page 2

Berlusconi quits business to enter politics

By Robert Graham in Rome

Mr Silvio Berlusconi, the media magnate, abandoned his position as chairman of Italy's third-largest private business empire yesterday in favour of a new political grouping, Forza Italia - "Come on, Italy" - to fight a general election in March.

It is the first time in recent years that such a prominent business figure has switched from business to politics in any Euro-

pean democracy. Mr Berlusconi said he was entering politics "because I don't want to live in an illiberal country run by immature people linked to the political and economic failures of the past".

The announcement was made in a video message sent to television stations controlled by his Fininvest group and those of state-run television. State television was last night resisting pressure from him to run either the full eight-minute version of his

announcement or a four-minute version on the ground that it was unsolicited political propaganda.

Mr Berlusconi's entry into politics has been an on-off affair since last December. Until now he has been holding back, in part because he threatens to split the centre-right vote even more.

His principal enemy, the former communist party of the Democratic Left (PDS), said Mr Berlusconi could not easily distance himself from his media interests and there were clear

conflicts. Indeed, Fininvest made clear that Mr Berlusconi's ownership would remain unchanged. He was simply abandoning any management role.

Fininvest controls more than 80 per cent of Italy's commercial television networks, as well as two newspapers and magazines.

His move also raises questions about the financial health of Fininvest, whose profit figures in recent days analysts have begun to question. Its 1992 profit was £21bn (\$12.3m) in the published

accounts with debt at £4,500bn, 43 per cent of turnover. Part of his empire, Silvio Berlusconi Enterprises, has been due to be floated to raise money.

Of Forza Italia, Mr Berlusconi said of his grouping yesterday: "It won't be the traditional faction-ridden grouping. On the contrary it will have the opposite aim - of uniting people to give Italy the majority and government the country needs and deserves... We want to renovate Italian society."

Germany plans freer gas and electricity market

By Quentin Peel in Bonn

The German government is drawing up legislation to open the country's highly regulated market for electricity and gas.

A draft law which would allow access to the energy supply grids will be presented to the cabinet before Easter, Mr Günter Rexrodt, the economics minister, said yesterday.

The move would allow domestic and foreign competitors to take on the main energy utilities including RWE, Veba's Preussen-Elektra and Bayernwerk, as well as Ruhrgas, the country's leading gas importer and distributor.

It is likely to be fiercely resisted by the big utilities, the local authorities which are their leading shareholders, and by the trade unions and opposition Social Democrats because of worries about job security and the quality of services.

Mr Rexrodt insisted yesterday the change had the backing of the ruling coalition in Bonn, and he was determined to make it law before the next election. It is part of the government's programme to create jobs and stimulate growth, approved last week by the coalition partners and yesterday in cabinet.

"I know this is stirring up a hornet's nest," he said. "We will face a united front of opposition. But we have the consumers supporting us, for whom electricity and gas in Germany have been too expensive for far too long."

The new law will outlaw agreements between the utilities which set demarcation lines between their operations, with each supplying all energy demand in their own areas. Instead, it will give transmission rights to other gas and electricity suppliers, allowing them access to the national and regional grids.

Mr Johann Eckhoff, the state secretary for economics, said the intention was to open up competition in the German market before the European Union allowed cross-border energy supplies from 1998. Germany would

Continued on Page 18
German inflation fall beats forecasts, Page 2

Mercedes faces third loss at truck division

By Kevin Done, Motor Industry Correspondent, in Stuttgart

The commercial vehicle operations of Mercedes-Benz, the world's leading truck maker, will suffer a third successive annual loss in 1994, Mr Helmut Werner, chief executive, warned yesterday.

The car division, which also suffered an operating loss in 1993, was expected to return to profit, however, helped by a forecast 12 per cent increase in sales to 570,000.

Mr Werner said Mercedes, the automotive subsidiary of Daimler-Benz, had embarked on a "radical rethinking" of its production structure and would increase the share of its car production outside Germany to 10 per cent in the medium-term from 2 per cent at present. Production would rise in countries such as the US, Mexico, South Korea and India. Mercedes expected shortly to sign a deal with Tata, the Indian vehicle maker, to assemble up to 15,000 E-Class cars a year from 1995.

The company would also cut the level of in-house manufacturing from 45 per cent at present to below 40 per cent by 1998, making greater use of outside components suppliers.

Mr Werner said Mercedes planned to enter more co-operative ventures with other vehicle makers and suppliers. It was also seeking a significant increase in productivity, not only in labour but also in capital and organisation. Capital spending was being cut to DM18.7bn (\$10.6bn) in the five years from 1994 to 1998 from the DM21bn previously planned for 1993 to 1997.

Turnover was forecast to rise by 5 per cent this year to DM68bn following a 3 per cent fall last year to DM64.8bn. Daimler-Benz, of which Mercedes accounts for about two-thirds of group turnover, saw a loss of DM1bn in the first nine months of 1993 under US accounting rules.

"We shall be able to achieve more with our available funds than in the past," Mr Werner said. "High investment expenditure is not always a sign of efficient performance."

Capital productivity had fallen steadily in recent years leading to "a dramatic increase in depreciation," he said. "We have to deploy our investment more efficiently." The company had cut costs by DM4bn in 1993, and planned to close the cost gap with Japanese producers by 1998.

Mercedes planned to cut its domestic workforce by a further 8,000 jobs this year to 151,000 by the end of 1994. Passenger vehicle production - cars and four-wheel drive vehicles - was forecast to jump to 850,000-900,000 by 1998 with the addition of new ranges.

US pledges Patriots for South Korea

By John Burton in Seoul

The US is to send Patriot air defence missiles to South Korea to protect against any surprise missile attack from North Korea.

Confirmation of the move in Washington yesterday by Mr Frank Wisner, defence under-secretary, followed strong indications from South Korean foreign ministry officials that the deployment would go ahead.

The discussions between Washington and Seoul reflect increased concern about tension on the Korean peninsula after North Korea's refusal to allow international inspections of its nuclear facilities.

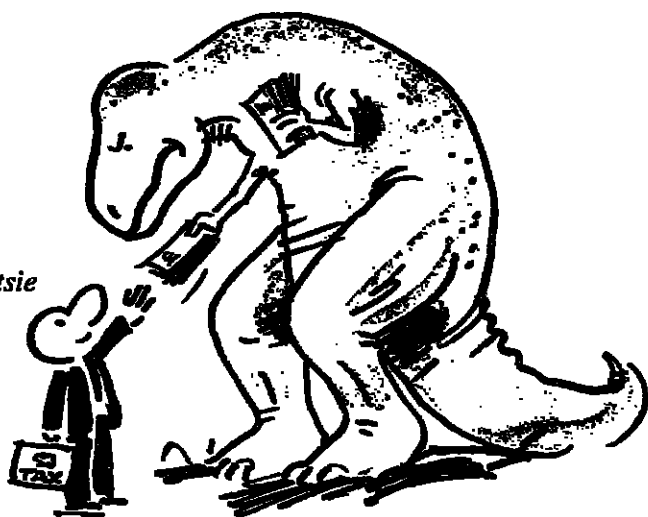
"The threat of North Korean missiles is very real," said Mr Hong Soon-young, South Korea's vice-foreign minister.

North Korea last year tested the Rodong-1, an improved variant of the Soviet Scud missile with an estimated range of 1,000km. The stationing of Patriot missiles would be the first publicly announced strengthening of US forces in South Korea since North Korea blocked nuclear inspections a year ago.

The South Korean defence ministry said last week there was a risk of a North Korean

Continued on Page 18

He still pays
40% of his Footsie
profits to the
tax man...



NOWADAYS BULLS AND BEARS DO THEIR BUSINESS WITH IG INDEX AND KEEP ALL THEIR PROFITS*

IG Index is Britain's leading financial bookmaker, betting on FTSE 100, Wall Street, the Nikkei 225 and Hang Seng. You can bet your chosen market will go up or you can bet that it will go down. The more right you are the bigger your profit and you can choose to put a guaranteed limit on potential losses.

We cover many currencies too and over 80 other financial and commodity markets. Credit is available for those with suitable experience and financial standing.

For more information call Michael Murray or Ian Jenkins on 071 828 7233, or complete and return the coupon.

NB Prices of futures and options move up and down very rapidly indeed.

Never speculate with money you cannot afford to lose.

* Tax law can, of course, be changed.

IG INDEX
FIRST IN FINANCIAL BETTING
IG Index Plc, 9-11 Grosvenor Gardens,
London SW1W 0BD Tel: 071 828 7233

To IG Index Plc, 9-11 Grosvenor Gardens, London SW1W 0BD.
Please send me more information on IG Index and call me with
details of your service.

Name _____
Address _____
Postcode _____
Tel: Day _____ Evening _____

Ahern delivers on tax promise

By Tim Coome in Dublin

Mr Bertie Ahern, the Irish finance minister, has delivered on his promise to accelerate tax reform and give a boost to domestic demand in his 1994 budget unveiled yesterday.

Hailed in advance as a "budget for jobs", Mr Ahern has focused his new measures on easing the tax burden for the lower paid, by a substantial widening of the standard rate tax band, eliminating a 1 per cent income levy, reducing employers' and employees' national insurance contributions and increasing personal income tax allowances.

The effect of these reliefs will be to increase disposable income at the lower end of the income scale by £233m (\$478m), equivalent to 1.1 per cent of GNP. Overall private sector consumption is estimated to grow by 4 per cent in 1994. This should boost consumer and business confidence, especially in those industries manufacturing mainly for the domestic market and which have experienced the heaviest job losses over the past three years.

Although the Irish economy has one of the best performing economies in the EU, exhibiting growth averaging 5 per cent since 1987, a low fiscal deficit and low inflation, these successes have not stemmed the rising tide of unemployment, which now stands at 18.4 per cent of the workforce - almost twice the EC average. This budget, although unlikely to make a dramatic impact on the jobless figure, should nonetheless help to reverse the trend without fuelling inflationary fears.

Mr Ahern said the budget is aimed at creating "faster sustainable economic and employment growth" which would keep government borrowing "comfortably below 3 per cent of GNP". Inflation is "unlikely to exceed 2.5 per cent" in 1994, compared to 1.5 per cent in 1993, he said.

GNP growth in 1994 is projected at 3.75 per cent. He said capital spending is set to grow by 7.3 per cent, while construction-related spending is budgeted to grow by 9 per cent.

Mr Ahern has partially offset the expansionary effects of the budget, by increasing excise duties on beer, tobacco and spirits, and shifting some of the tax burden to middle and higher income groups, and reducing a range of discretionary tax reliefs. Property taxes are also to increase. The net effect of the measures will result in a cost to the exchequer of £162m.

Government borrowing is targeted at £798m in 1994, or 2.7 per cent of GNP, only 0.2 percentage points higher than in 1993. This will be reassuring news for the financial markets looking out for signs of any slackening of fiscal discipline which could have adverse implications for inflation and the exchange rate.

Opposition leaders, however, were critical of Mr Ahern for not going further with tax reforms. Mr Ivan Yates, the spokesman for the Fine Gael party, described the budget as "modest, conservative and unimaginative". Mr Mike Allen, head of Ireland's National Organisation of the Unemployed, said the budget was "good from the point of view of business, but we remain to be convinced that it will produce the jobs it promised". The government's own projections are for unemployment to fall only 5,000 to 288,000.

Andrew Hill examines the policy significance of the go-ahead given to a controversial steel-tube joint venture

Van Miert equal to the competition despite defeat

The European Commission's decision yesterday not to block a three-way joint venture between French, German and Italian steel-tube manufacturers is a small blow to the pride of Mr Karel Van Miert, the competition commissioner.

It is the Belgian socialist's first defeat on a proposal to the Commission since he took over the job from the UK's Sir Leon Brittan a year ago. The setback has again raised the question among competition policy purists of whether Mr Van Miert is fighting his corner as fiercely as Sir Leon used to.

Mr Van Miert did back his officials' case against the steel-tube venture - based on the supposition that it would have created an anti-competitive "duopoly" in the EU market - although he was said to have had some initial doubts about the argu-

ment. However, as one respected Brussels competition lawyer put it yesterday: "I think he's basically conscientious and balanced, but Leon Brittan would have been able to get it through."

Evidence from the same Commission meeting and Mr Van Miert's 12 months in the job suggests that such an analysis is too harsh. Yesterday, commissioners also approved, without discussion, a tough line towards French government subsidies to Bull, the computer group, and endorsed Mr Van Miert's move to open an investigation into aid for the Klockner steel mill in the German state of Bremen.

Indeed, Mr Van Miert seems to be proving more than equal to tackling state subsidies - the area he has identified as his greatest challenge when he took over the job. He set the tone at a conference

organised by French public-sector companies a year ago: directors of France's largest utilities heaped praise on "Mon cher Karel" and addressed him informally as "tu". Mr Van Miert chose to address them throughout with the polite French "vous".

Since then, he has shown particular grit in persuading governments to agree unanimously to subsidy cuts in the sensitive steel sector, although he admits the December decision was an unsatisfactory compromise. Moreover, observers believe Mr Van Miert's style - more ebullient and less confrontational than Sir Leon's - probably helped persuade suspicious fellow commissioners to agree controversial plans last year for further liberalisation of the telecommunications sector.

Mr Claus-Dieter Ehlermann, who has headed the Commission's competition policy directorate under Sir Leon and Mr Van Miert, says such liberalisation programmes will reinforce the importance of his department's policy over the next few years. In particular, the internal market and the Commission's large infrastructure projects in telecoms, information technology, energy and transport sectors - would be undermined if Brussels abandoned a strong competition policy. "The existence of trans-European networks presupposes that the goods which are transported on them circulate freely," he points out.

Certainly, competition policy remains the staple dish on the commissioners' weekly menu of decisions.

Even when new legislative propos-

als are thin on the ground - as has been the case over the past two years - the volume of competition decisions rarely flags. For example, under Mr Van Miert the Commission last year took 58 merger decisions, compared with 60 the previous year under Sir Leon. Some 435 state aid cases were decided, against 502 in 1992, with roughly the same proportion of positive and negative decisions under both regimes.

In fact, the same questions are raised by competition specialists now, as used to be raised when Sir Leon Brittan was in charge of the dossier.

Brussels-based competition lawyers agree that yesterday's steel-tubes decision is a setback for officials in the Commission's merger task force.

Had the joint venture been

blocked it would have been only the second deal to be outlawed in the three-year history of the EU's merger regulation. It would also have established an important legal precedent, by allowing the Commission to take potential duopolies into account when examining the implications of mergers and joint ventures, even when the companies involved had no structural links.

But for Mr Van Miert, the decision amounts simply to further evidence that even the best-argued recommendation on competition policy is still subject to the vagaries of a political decision by 17 commissioners.

In that respect, nothing has changed since the days of Sir Leon, and, as lawyers point out, nothing will change unless Brussels decides to take the great leap towards the establishment of an independent European competition authority.



Veteran French communist leader Georges Marchais in his retirement speech to the party congress yesterday admitted his 22 years had been a bitter period of errors and decline - but said better times lay ahead if the party stood by its ideals

France demands tougher action by west in Bosnia

By David Buchan and agencies in Paris and Robert Mautner in London

France yesterday called for Nato forces to take action to enforce UN decisions in Bosnia.

President François Mitterrand and Prime Minister Edouard Balladur said in a joint statement that Nato had agreed at a summit in Brussels this month to relieve UN troops in the Moslem enclave of Srebrenica and open Tuzla airport for aid supplies. "It is now time for this decision to be carried out, including, if necessary, by using force."

The French statement said international efforts to end fighting in former Yugoslavia had failed and none of the warring parties appeared ready to reach a peace agreement.

The international community must press for a peace accord by calling on all belligerents to make necessary con-

cessions, the statement said.

At the same time, France has been examining ways of making the European peace plan for Bosnia more acceptable to the Moslems and thus to the US, while seeking Russian support to neutralise any hostile reaction from the Serbs, the dominant group in the war in the former Yugoslav republic.

Faced with growing frustration and internal division over keeping the largest contingent of UN troops in Bosnia, France has increased efforts to find what an Elysée official described as "a new cocktail of incentives and threats". The intention is to improve aid supplies as well as bringing the warring parties back to the negotiating table in Geneva.

The French initiative, led by Mr Alain Juppé, the foreign minister, who has this week talked to several of his EU partners and the Americans and Russians, appears aimed at getting the European Union

to endorse modifications in the peace plan when their foreign ministries' political directors meet in Brussels next Monday.

A French foreign ministry official stressed yesterday that the existing peace plan, offering Moslems 33 per cent of Bosnian territory, Croats 17 per cent and Serbs 42 per cent, was "not unchangeable".

Adapting the plan to favour the Moslems a bit more might not involve increasing their overall share of Bosnian territory, but might allow them to consolidate their holdings into a more manageable whole while ensuring them access to the Sava river in the north and the Adriatic in the south.

Mr Douglas Hurd, the UK foreign secretary, who visited British troops in Bosnia last week, yesterday confirmed that no decision had been taken on withdrawal of British troops from Bosnia and that the British government would "not act hastily or alone."

Fall in German inflation renews interest rate calls

By Christopher Parkes in Frankfurt and Quentin Peel in Bonn

The annual inflation rate in Germany fell to 3.4 per cent in the month to mid-January, in spite of New Year increases in fuel and vehicle taxes, pensions and insurance contributions, according to provisional figures from the federal statistics office.

The rate compares with 3.7 per cent in the previous month, and was lower than expected by most economists.

While the latest figure was welcomed as "good news" for the German Bundesbank, few analysts expect that it will be enough to justify a cut in short-term interest rates at next Thursday's central bank meeting.

It does suggest, however, that Germany is in line for an average inflation rate of below 3 per cent for 1994 as a whole, as forecast by the government's annual economic report, published yesterday.

Confirmation of the rest of the government's forecasts, including a growth rate for gross domestic product of

between 1.0 and 1.5 per cent, brought a sceptical response from both German industry, and the opposition Social Democrats (SPD).

Only on its gloomy outlook for unemployment, suggesting an increase of up to 450,000 in the number of jobless, to around 3.9m, a national rate of around 10 per cent, is there general agreement.

The government figures were presented by Mr Günter Rexrodt, the economics minister, who insisted that they were sober and realistic. He said that although the latest increase in fuel prices and insurance payments might cause a temporary setback in the first quarter, the west German economy had clearly begun to recover from last year's sharp downturn.

The German federation of industry said it would be "delighted" if the government's forecast proved correct, but insisted that there was still no evidence to confirm it. The BDI said that with the exception of exports, all the main components in economic demand - private consumption, state consumption and private and

	GERMAN ECONOMIC FORECASTS (real %age change year-on-year)					
	West	East	All	West	East	All
GDP	-1.9	6.3	-1.3	0.5	1	1-1.5
Private consumption	-0.2	1.2	-0.1	0	1	0-1.0
State consumption	-1.3	2.6	-0.7	0	-1	0-1.0
Capital investment	-6.8	15.0	-3.3	0	12	2-4
Exports	-7.3	-1.9	-11.1	3	4	8-4
Imports	-10.8	3.6	-11.3	1.5	2.5	2-4
Consumer prices	3.5	0.0	4.1	about 3	4	about 3
Unemployment (%)	7.4	15.1	8.9	8.5	18.0	10.0

Source: Federal Economics Ministry
Provisional results

public investments - were less favourable in its own calculations.

Mr Uwe Jens, the economics spokesman for the SPD, called for rapid and clear moves by the Bundesbank to reduce its lead interest rates.

However, recent speeches and statements by top bank officials have made it clear that further interest rate cuts depend mostly on further moderation in money supply. The bank sees the broad M3 measure of monetary growth, which expanded above target last year, as an early warning system for future inflation.

Mr Johann Wilhelm Gad-

dum, the Bundesbank vice-president, said on Tuesday: "We will make further interest rate reductions when the data - especially money supply - develop according to our targets."

December M3 figures, due next week, are expected to be well above the 6.5 per cent upper target limit for 1993, due to "distortions by special factors", according to Mr Otmar Issing, a member of the bank directorate.

But in an interview with the *Börsen-Zeitung* newspaper, he held out the prospect of a marked improvement in the January figures.

Romanian partnership with Nato

By Lionel Barber in Brussels

The European Union has approved a Ecu2m (\$2.2m) scheme to help to remove "major defects" in the banking system in the former Soviet Union.

The defects include "a worrying lack of transparency" in the net position of credits and liabilities between banks, and between banks and customers. This lack of transparency could point to hidden insolvency problems, the European Commission said yesterday.

The Ecu2m contract will fund the dispatch of experts to

EU aid will try to remedy Russian banking defects

By Lionel Barber in Brussels

The Russian central bank, and help to modernise payment and clearing systems. A portion will go to the new Inter State Bank set up to improve inter-state payments, as well as to the central banks of Ukraine and Belarus. EU officials said in Brussels yesterday that a more efficient payments system should help to reverse the collapse of inter-state trade in the former Soviet Union.

The Commission money belongs to the TACIS aid programme to eastern Europe and the former Soviet Union. The contractor is a Spanish-British consortium led by the SEMA

group of Spain.

The Commission said that aid to the central bank of Belarus would "naturally" take account of the recent agreement with Russia on monetary unification.

Mr Leon Brittan, EU Trade Commissioner, called yesterday for more aid to the former communist countries of eastern Europe, including the former Soviet Union. The EU, US and other donors should ensure that efforts do not fall short. Other Commission officials indicated that future aid is likely to be tied even more closely to the pace of reform.

Mr Leon Brittan, EU Trade Commissioner, called yesterday for more aid to the former communist countries of eastern Europe, including the former Soviet Union. The EU, US and other donors should ensure that efforts do not fall short. Other Commission officials indicated that future aid is likely to be tied even more closely to the pace of reform.

Utility in privatisation plan

By Leyla Bouton in Moscow

The company which runs Russia's electricity grid and owns part or all of various power plants said yesterday it would offer 20 per cent of its capital to the public, as part of the country's mass privatisation campaign.

The decision appears to be an attempt to satisfy the government's need to make shares available to the public free of charge, in exchange for their privatisation vouchers. The sale is unlikely to change the

way the company, United Energy System, is run. The government will keep 51 per cent and will continue to control electricity prices.

Mr Anatoly Dyakov, the chairman, denied the company was a "monopolistic monster", although his deputy said the share sale's attractiveness lay in the fact that the state retained control of prices.

Mr Dyakov admitted that consumers, particularly industrial users, owed Rb2,000bn (\$1.3bn) in unpaid bills. "We cannot kill the goose which

lays the golden eggs," was how Mr Yevgeny Borisov, the deputy chairman, explained the company's reluctance to cut off non-payers.

Despite this, and the fact that the company has no money for the investment it wants to modernise and expand electricity production, company officials promised to pay shareholders a dividend of about 15 per cent a year. But, with inflation at 20 per cent a month, the government will be unable to fulfil its promise that investors' capital will be safe.

Unicef criticises economic reform's high human cost

By Frances Williams in Geneva

Economic and social reforms in central and eastern Europe have proved far more costly in human terms than originally anticipated, with a massive rise in poverty and widespread social disintegration, the United Nations Children's Fund says in a report published yesterday.

Presenting the report in Geneva, Mr James Grant, Unicef's executive director, said immediate action was needed to minimise and compensate for the human cost of reform measures. While reformers had focused almost exclusively on economic issues to the detriment of social concerns, he said.

He also criticised bilateral aid programmes for the region which he said were all too often driven by short-term commercial interests rather

than the needs of the receiving country.

The report, which documents the impact of the economic slump on living conditions in nine countries since 1989, points out that while all have suffered the negative effects of reforms the crisis is most pronounced in eastern and south-eastern Europe. There, the spread of poverty, surging death rates, plunging birth rates, falling school enrolment and an unstoppable crime wave have reached "truly alarming proportions".

"These costs are not only the cause of unnecessary suffering and waste of human lives but also represent a source of considerable instability and social conflict that could threaten the entire reform process," Unicef argues. Crude death rates (for the population as a whole) were up 9 per cent in Romania, 12 per cent in Bulgaria and 32 per cent in Russia. Between

1989 and 1993 the yearly number of deaths in Russia rose by more than 500,000.

Mr Giovanni Andrea Cornia, principal author of the report, said the increase was partly due to the spread of infectious diseases such as diphtheria and tuberculosis as immunisation programmes lapsed. There has also been a serious rise in deaths from accidents, poisonings and murder. In Poland the number of suicides rose by one-third between 1989 and 1993.

Unicef notes that, although there are some signs of recovery in certain areas, only the Czech Republic appears to be slowly returning to normal. In Romania, Russia, Ukraine and, to some extent, Bulgaria the crisis is deepening.

"Public policy and social conditions, available from Unicef International Child Development Centre, Piazza Santissima Annunziata 12, Florence, Italy

French fashions show first deficit

By Alice Rawsthorn in Paris

The French fashion industry, traditionally one of the most prestigious elements of Gallic commerce, last year recorded its first trading deficit.

France's women's wear manufacturers saw the balance of trading swing from a surplus of FF11bn (\$160m) in 1992 to a FF321m deficit in 1993 according to figures from the Fédération Française de la Prêt-à-porter.

Every area of the industry has been affected, from mass-market manufacturers to France's exclusive fashion houses, which face fierce competition from Italian rivals and the increasingly influential young Belgian designers.

The chief problem for French fashion was the downturn in demand from its main European markets, notably Germany where sales of French women's wear fell by a

third. Sales were affected by the gloomy economic environment and by the franc's strength against other European currencies, which made it more difficult for the French to compete against the Italians.

The extent of the fall in sales to Europe was magnified by changes in the European Commission's method of compiling statistics, but these changes simply exaggerated the underlying negative trend. French fashion did benefit last year from an increase in exports to the fast-growing Asian economies, such as South Korea and Taiwan.

Business was little better on the home front. Sales of French women's wear fell by 1.7 per cent last year in France itself. The only areas of the market to show growth were hypermarkets and mail order catalogues, which specialise in selling cut-price fashions.

EU rules on car sales 'a disaster'

A European consumers' group

yesterday called for an end to the system of exclusive distribution networks for EU car sales, writes John Griffiths.

The Bureau Européen des Unions de Consommateurs claimed that the system, which is exempt from normal EU competition rules, has worked against consumers' interests while providing virtually none of the benefits claimed by Europe's motor industry.

BEUC's denunciation came in Brussels less than 24 hours after the Industry Commissioner, Mr Martin Bangemann, had suggested the 10-year "block exemption" from competition rules could be extended after it expires in

1996.

BEUC's director, Mr Jim Murray, yesterday claimed that the exemption had been "an unmitigated disaster" for consumers. It had restricted competition, denying consumers freedom to buy competitively-priced cars throughout the EU. Price differentials between member states remained wider than could be accounted for by tax differentials or currency movements, and manufacturers and dealers had obstructed attempts by consumers to buy cars abroad.

The Competition Commissioner, Mr Karel Van Miert, is expected to be less sympathetic towards renewing the exemption than Mr Bangemann.

THE FINANCIAL TIMES
Published by The Financial Times (Europe) Group, 1, The Financial Times Building, 100 Brook Street, London W1A 2LJ, UK. Telephone +44 (0) 20 7576 7000. Fax +44 (0) 20 7576 7001. Telex 63920. Registered with the Registrar of Companies, London. Number 02068888. Printed by DPM Druck-Vertrieb and Marketing GmbH, Admiral-Rosendahl-Strasse 3a, 62563 Neu-Isenburg (Germany) by Hürrirt International.
Responsible Editor: Richard Lambert, 60 The Financial Times Limited, Number One Southwark Bridge, London SE1 9HT, UK. Shareholders of the Financial Times (Europe) Group are The Financial Times (Europe) Ltd, London and FT (Germany) Advertising Ltd, London. Shareholders of the above mentioned two companies are The Financial Times Limited, Number One Southwark Bridge, London SE1 9HT. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.

FRANCE
Publishing Director: J. Rollé, 168 Rue de Rivoli, F-75004 Paris Cedex 01. Telephone (01) 4297-0621. Fax (01) 4297-0620. Telex: 416121. Registered with the Registrar of Companies, Paris. Number 1521. Rue de Caen, F-91000 Evry-Courcouronnes. Editor: Richard Lambert. ISSN: ISSN 1148-2753. Commission Paritaire No 670802.

FINLAND
Financial Times (Scandinavia) Ltd, Vuorimäkelä 42A, DK-1161 Copenhagen K, Telephone 33 13 44 41, Fax 33 93 53 15.

Deal still not written off Friction over talks on Japan market access

By George Graham in
Washington and Michio
Nakamoto in Tokyo

US and Japanese officials resumed technical discussions yesterday on improving access to key sectors of the Japanese market, after failing to make progress in higher-level talks that broke up on Tuesday night.

Senior US officials said there were still "substantial stumbling blocks" in the way of reaching a satisfactory agreement in time for the summit meeting of President Bill Clinton and Prime Minister Morihiro Hosokawa, in Washington on February 11.

The Clinton administration is seeking expanded US exports to Japan under a framework agreement negotiated last year, and is targeting Japanese barriers to sales of cars and automotive parts, insurance, and government procurement of medical and telecommunications equipment.

However, a US official said talks in the automotive sector were "at a complete impasse", while progress so far on insurance and government procurement was marginal.

US officials said there were still major problems both over the goals they would like to set for increased market penetration, and over the objective criteria they insist on setting to measure progress.

"If there are no objective criteria, there are no agreements - period," said a senior negotiator.

Other officials reiterated the US position that they would rather have no agreements than sign something that failed to achieve their market access goals, but they said that it was too early to write off the possibility of reaching a satisfactory deal.

"The rhythm of these things has always been that there's an awfully slow run-up," one senior official said.

Under the framework agreement, the US committed itself to reduce its budget deficit and increase its national savings and competitiveness, while

Japan promised to achieve a highly significant reduction in its trade surplus with the US, as well as a significant increase in import penetration.

In Tokyo, Mr Andrew Card, president of the American Automobile Manufacturers' Association, has called on Japan to create a market environment that would assure US car makers sales in Japan of 100,000 vehicles a year in three years' time. This would be used as a benchmark figure to measure US access to the Japanese car market.

Mr Card, who served as transportation secretary under President George Bush, indicated that such a benchmark would help US carmakers justify making the necessary effort to penetrate further the Japanese market by ensuring that their work would be rewarded.

Last year, US carmakers exported about 14,000 cars to Japan.

His remarks reflect the continuing insistence on the US part on the use of quantitative targets in opening Japan's markets to foreign goods despite repeated Japanese resistance to such targets on the grounds that these would lead to managed trade.

Continuing failure to break the deadlock in the bilateral trade talks, despite several sessions, has led to growing friction and distrust between negotiators on each side.

While each side insists that the Clinton-Hosokawa summit is still scheduled to go ahead, in spite of the current political turmoil in Japan and the receding possibility that concrete US-Japanese agreements can be hammered out in time, there are also growing signs that the US is reviewing its options in case the summit is postponed or turns out to be unsatisfactory.

Mr Lloyd Bentsen, US treasury secretary, said in Tokyo this week that the US might have to review the basis of its trade talks with Japan if the framework negotiations on trade and economic matters were to prove unsatisfactory.



Prime Minister Hosokawa (left) needs an accord by next month but Treasury Secretary Bentsen is threatening a basic re-think

Chinese plant order for Zimmer

By Christopher Parkes
in Frankfurt

Zimmer, a Frankfurt engineering and construction group, has won a DM140m (£53m) turn-key contract to equip and start a polyester plant in Aachen City, 1,000km north east of Beijing.

The order, by China Heilongjiang Polyester Plant and China National Machinery and Equipment, brings the total number of polymer and synthetic fibre contracts undertaken by Zimmer in China to 45 in the past 17 years.

The new plant is due to be commissioned in 1996. The contract includes fitting out a polyester polycondensation plant with an annual capacity of 80,000 tonnes of polyester chips and polymer, and a staple fibre spinning facility.

Liquid polymer output will be used in a single-line process to produce up to 33,000 tonnes of polyester staple fibre a year.

Finance will come via a credit facility of Kreditanstalt für Wiederaufbau and the Bank of China for a Hermes-covered buyer's credit of 85 per cent of the order value.

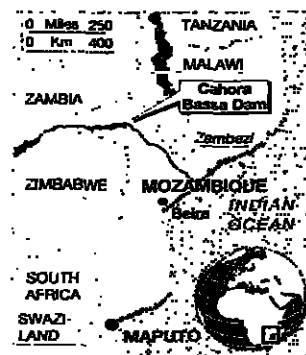
Hope for Mozambique energy

By Leslie Crawford in Maputo

Mozambique is poised to become an energy exporter, thanks to the end of the country's 17-year civil war and to an international project to rebuild power lines supplying electricity to South Africa from the Cahora Bassa hydro-electric dam.

Portugal, the former colonial power, South Africa and Mozambique are finalising the details of a \$105m (£70m) financial package to rebuild 1,800 pylons destroyed by South African-backed rebels in their war against the Marxist government in Maputo.

When energy exports can resume, Cahora Bassa will be Mozambique's biggest export



earner with estimated revenues of \$56m a year, according to Mr Manuel Lopes da Costa, Portuguese ambassador in Maputo. The economy now can

barely muster export revenues of \$200m a year.

South Africa has agreed to supply new electricity towers worth \$48m. Portugal will finance the procurement of cables and isolators with \$27m.

Italy had agreed to contribute \$35m but withdrew last year when its foreign aid programme came under investigation for corruption.

Mr Lopes da Costa hopes the European Union, France or the European Development Bank will fill the gap left by the Italians.

Cahora Bassa is a 2,000 MW dam on the Zambezi river, completed in 1977. Its transmission lines were a favourite and frequent target of Renamo rebels in the early 1980s. More

than 200km of lines were destroyed and Cahora Bassa is operating at only 1.5 per cent capacity.

Portugal, which built the dam and holds the operating concession, has spent \$35m a year to keep it in working order. Mozambique, although entitled to a share of Cahora Bassa's export earnings, has not seen a penny because the contracts to supply the South African electricity grid have not been fulfilled.

Mr José Miguel Nicolau, planning director at the national power company, Electricidade de Moçambique, hopes reconstruction will begin in July, at the start of the dry season. It should take 36 months to complete.

Asean urged to step up trade

South-east Asian nations should increase trade among themselves if they want to maintain the pace of economic growth in their region, an official of the European Parliament said yesterday, AP reports from Manila.

Mr Ben Visser, first vice-chairman of a visiting 19-member European Parliament delegation, spoke to a news conference at the end of a three-day visit, the first stop on a tour which will also take them to Thailand, Vietnam and South Korea.

Mr Visser, from the Netherlands, said the six members of the Association of South-east Asian Nations should spearhead trade in the region. He added that Asean (which is made up of the Philippines, Thailand, Indonesia, Singapore, Brunei and Malaysia) must work out an arrangement similar to that of the European Union.

He said that, despite problems in Europe, 80 per cent of all trade by European nations is within the continent. Regional trade within Asean accounts for only 15 per cent, he said.

Gatt support on environmental links

By Frances Williams in Geneva

Broad support for wide-ranging talks on the links between trade and the environment was voiced yesterday by members of the General Agreement on Tariffs and Trade, at their annual meeting in Geneva.

Ministers are to meet in Marrakesh in April to sign the Uruguay Round accords. They also are due to approve a Gatt work programme on trade and environment, the details of which will be thrashed out in negotiations among the world trade body's 115 members over the next two months.

However, trade officials said yesterday

that these negotiations had only just started in earnest and that many governments had yet to take a firm position on the issues to be covered.

Gatt's working group on environmental measures and international trade, which reported to the annual meeting yesterday, has already paved the way for further work in three key areas: the trade provisions of international environmental agreements, transparency of national environmental regulations, and the trade effects of packaging and labelling requirements aimed at protecting the environment.

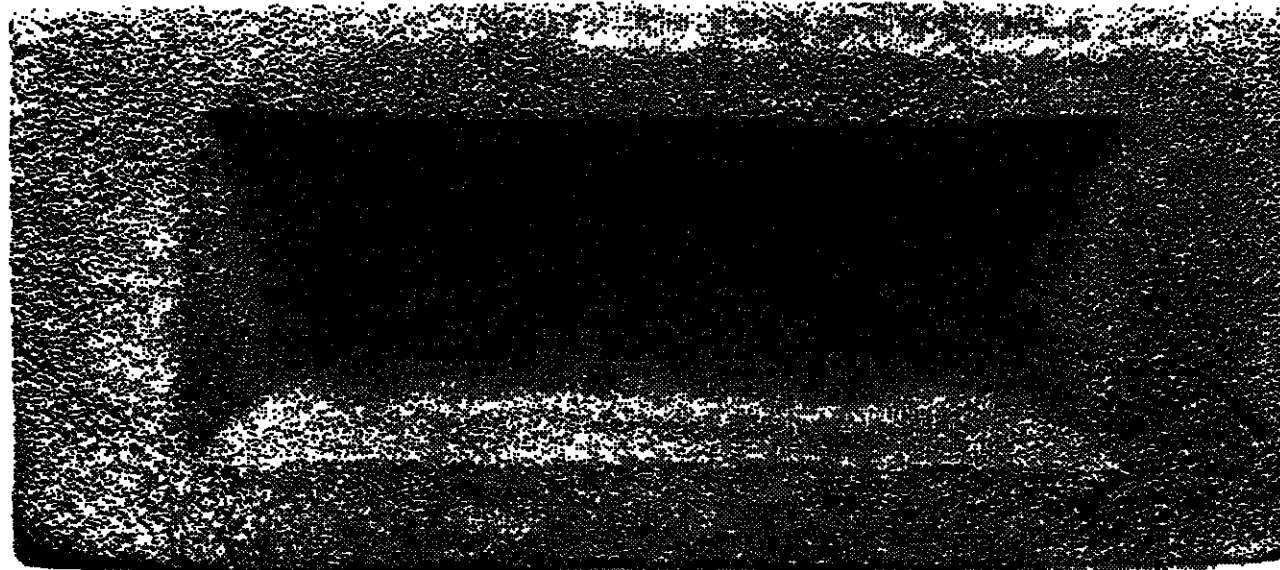
However, environmental groups are

pressing for the work programme to include "eco-dumping" - the competitive advantage alleged to be gained by countries with low environmental standards - and the ability of governments to restrict imports produced in environmentally unfriendly ways.

The annual meeting earlier decided:

- To establish an independent disputes panel to examine claims by several tobacco-producing nations that new US rules on local content for cigarette manufacturers are illegal under Gatt;
- To set up a working party to negotiate Gatt entry terms for Jordan.

THIS IS THE LATEST THING IN MICROPROCESSORS.
IN 12 MONTHS IT WILL BE OBSOLETE.



THIS IS A BRICK.
IN 12 MONTHS IT WILL STILL BE THE LATEST THING IN BRICKS.

A hard, rectangular block of clay. Well it may lack the Silicon Valley cachet.

But it is typical of where Hanson puts its cash.

In businesses that provide basic goods and essential services to industry and the consumer.

Which is why we have become the United Kingdom's leading brick producer through our companies London and Butterley Brick.

Why we own one of the world's largest private coal producers. Not to mention one of America's biggest timber producers and the biggest aggregates dredging

company in the whole of Europe.

We also own an impressive array of businesses with recognised household names.

Imperial Tobacco and Seven Seas, for example.

Of course, we prefer to impress our shareholders with something far more significant than famous brands.

Namely, a track record that must surely be the envy of many industrial management groups.

Our company has grown in value from £300,000 to £15 billion in a little under 30 years. For a copy of our annual report, call 081 744 8444.



HANSON

A COMPANY FROM OVER HERE THAT'S ALSO DOING RATHER WELL OVER THERE.
This advertisement has been approved by NMI (Hutchinson & Sons Ltd, a member of The Securities and Futures Authority. Market value based on share price at time of going to press.

Masters/PhD Training Relevant to the Needs of Business and Industry

The Economic and Social Research Council (ESRC) funds social science postgraduate students studying for Masters and PhDs at British universities. The ESRC is currently exploring ways of encouraging more collaboration between academia and industry in the training for these students. Further information on the proposals is available from the Policy Studies Institute, which is currently canvassing the views of business and academia on behalf of the ESRC.

Individuals or organisations wishing to participate in the consultation exercise are invited to contact:

Dr J Barlow
Policy Studies Institute
100 Park Village East
London
NW1 3SR

Tel: 071-387 2171
Fax: 071-388 0914

The deadline for responses is
15 February 1994.



King Hussein willing to meet Rabin

By Julian O'Connell in Jerusalem

King Hussein of Jordan yesterday said, for the first time, he was willing to meet Mr Yitzhak Rabin, the Israeli prime minister. The move could bolster efforts to reach a comprehensive Middle East peace.

"I hope an opportunity will arise before too long," King Hussein said after meeting Mr Warren Christopher, US secretary of state, in Washington.

Israel, anxious for increasing Arab recognition abroad and peace dividends at home, has been urging the US to arrange a summit with King Hussein in return for US assistance with Jordan's external debt. Mr Shimon Peres, Israeli foreign minister, met the king secretly in Jordan last November. Israel says a detailed peace agreement with Jordan has been concluded, but the king has been reluctant to sign a formal peace with Israel before Syria and Lebanon.

The king's offer will be welcomed in Israel which has been focusing its sights on a level of co-operation with President Hafez al-Assad of Syria. Mr Rabin said yesterday that his government "yearned" to strike a lasting regional peace agreement this year and urged Mr Assad to "go the extra mile" and assure Israelis that Syria had long-term, peaceful intentions towards the Jewish state.

In a solemn address to the parliamentary assembly of the Council of Europe in Strasbourg, Mr Rabin urged Syria and other Arab states not to lose precious time and to seek bilateral agreements in Washington. "Israel is ready for peace and willing to take risks and make dramatic decisions but any risk or decision should be well calculated."

Mr Rabin said Israel needed to be sure that Syria genuinely means peace and security. "We are looking for a peace that would last for generations to come - a peace that will put an end to the suffering and fear of all the peoples of the Middle East."

In an emotional moment, Mr Rabin recalled his days as army chief of staff during the 1967 Six Day War. "Only one who, year after year, stands facing thousands and tens of thousands of silent mourners in the cemeteries on our memorial day - only one who has seen worlds destroyed and families devastated - knows just how important is peace to us and also for our neighbours."

However, he also warned Palestinian extremists who reject peace with Israel. "To them I say: no knife, no stone, no firearm, no bomb, no landmine will stop us. We will continue to strike hard without flinching. We strive for peace but we will continue to fight for our right to live in Israel in peace and tranquility."

Mr Rabin accused some European nations of ambivalence towards the Jewish state and urged Europeans to help break the Arab economic boycott of Israel. He said Europe should take a more direct role in Middle East peace talks, adding that Israel did not need Europe's money which should be directed to Palestinians to help consolidate the peace agreement.

He also made a surprise offer to allow Libyan leader Muammar Gaddafi to visit Islamic holy sites in Jerusalem.

Mr Rabin's remarks came a day after Israel's President Ezer Weizman showered rare praise on the Syrian leader, saying he held the key to Middle East peace and was a man of integrity, sincerity and honour.

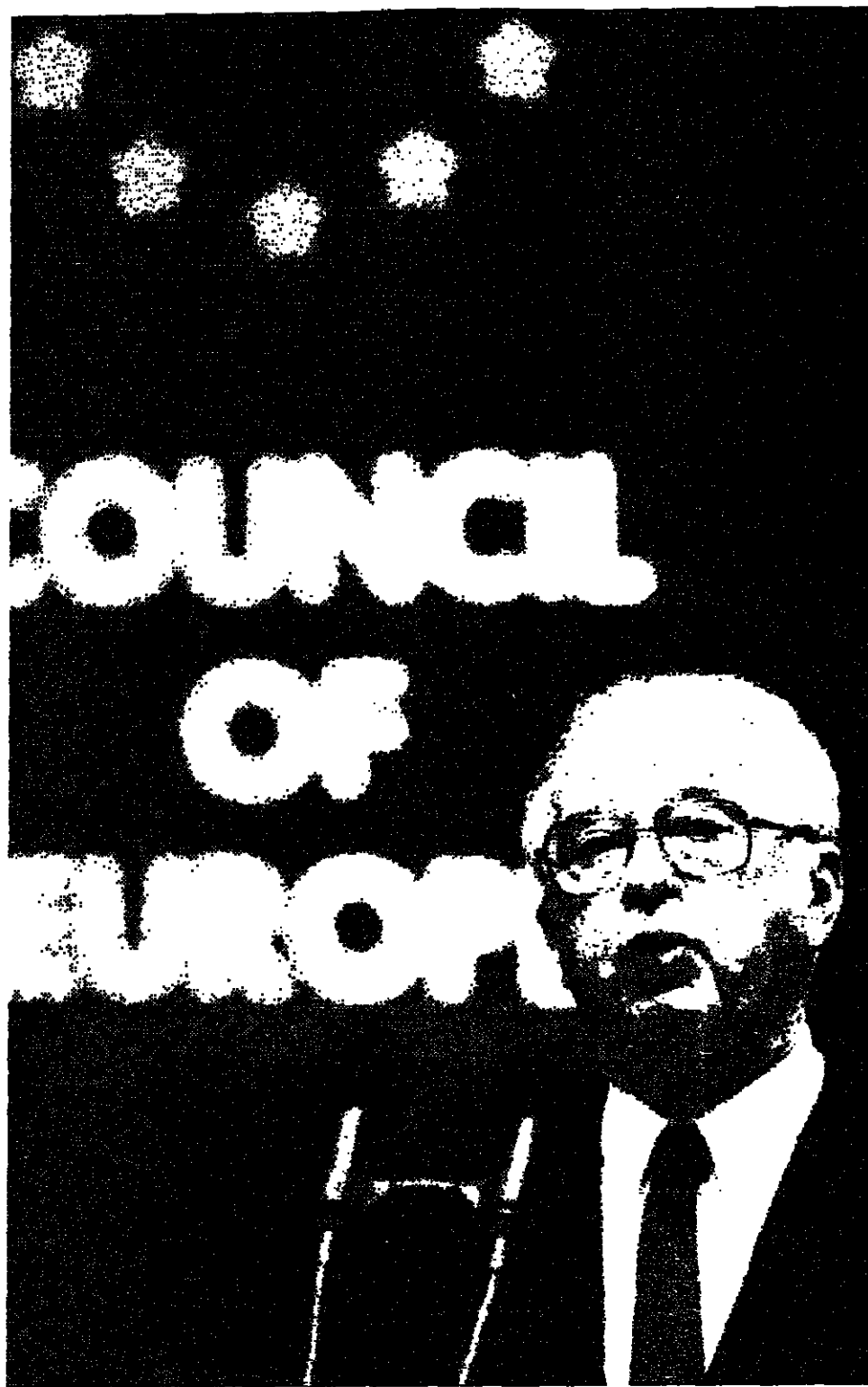
"I see the key to further peace in the Middle East in finding a solution to Syria, which obviously depends on President Assad. And I still see Assad as a leader through whom peace can be achieved," Mr Weizman said during a visit to Turkey.

Israeli officials said secret bilateral talks with Syria in Washington have shown signs of progress since Mr Assad said he wanted "normal" peaceful relations with Israel during a meeting with President Bill Clinton in Geneva earlier this month.

As Israel focused on peace talks with Syria, Israeli and Palestinian officials yesterday adjourned their hastily arranged talks in Cairo, adds Mark Nicholson.

The talks were called on Tuesday evening to try to hammer out an agreed document that would break the deadlock on implementation of Palestinian self-rule in the Gaza Strip and West Bank area of Jericho.

Palestine Liberation Organisation negotiator Nabil Shaath said: "We are making progress," but did not elaborate except to say: "All the day we have been drafting." The main disagreements are over security arrangements at the border posts between



Israeli Prime Minister Yitzhak Rabin speaking at the Council of Europe yesterday

Clinton in Geneva earlier this month.

As Israel focused on peace talks with Syria, Israeli and Palestinian officials yesterday adjourned their hastily arranged talks in Cairo, adds Mark Nicholson.

The talks were called on Tuesday evening to try to hammer out an agreed document that would break the deadlock

on implementation of Palestinian self-rule in the Gaza Strip and West Bank area of Jericho. Palestine Liberation Organisation negotiator Nabil Shaath said: "We are making progress," but did not elaborate except to say: "All the day we have been drafting."

The main disagreements are over security arrangements at the border posts between

Egypt and Gaza and between Jordan and Jericho, how much land the Israeli army will retain to protect Jewish settlers in Gaza and the size of the Jericho area.

Israeli officials sought to dampen hopes that Mr Peres and Mr Yasser Arafat, PLO chairman, would sign an agreement when they meet in Switzerland at the weekend.

UK is odd man out in China diplomacy

Beijing eases conflicts with other security council members, writes Tony Walker

When Chinese foreign minister Qian Qichen concluded a visit to Paris this week, he achieved more than simply restoring equilibrium to a troubled relationship.

The Sino-French rapprochement means that China has now reduced the number of serious diplomatic conflicts with fellow members of the world's most exclusive club, the UN Security Council, to one - its dispute with Britain over Hong Kong.

Nothing could have contrasted more sharply than the effusive words uttered in Paris at the conclusion of Mr Qian's visit and the continuing sour exchanges between Beijing and London.

Indeed, troubled Sino-British relations appear to have taken a further turn for the worse with the row over the financing of the new Hong Kong airport flaring up in a way that does not augur well for amicable resolution.

China's warning that it would refuse to honour after 1997 financing for the new HK\$160bn (£13.9bn) airport project threatens to strike at the heart of arrangements for a smooth transfer of power. No other capital works project is as important to Hong Kong's integration with the mainland, and the colony's future economic well-being.

Britain's problems with China have also been cast in starker relief in recent days by the conspicuous improvement in fractious Sino-US relations after Washington's decision last September to end the "downward spiral" in its dealings with the People's Republic.

Since the Clinton administration resolved to "re-engage" China, a steady stream of senior American officials has passed through Beijing, culminating in the visit last week of Mr Lloyd Bentsen, the US treasury secretary.

These visits have also been accompanied by tangible progress on both sides on issues, including trade disputes, smuggling and illegal immigration. The signing this month, after reasonably amicable negotiations, of a three-year textile quota agreement attested to an improved working relationship.

Efforts to lay the groundwork for renewal by President Clinton of most favoured nation (MFN) trading status for China by obliging Beijing to address the human rights issue appear to be making progress, but US officials say that China is still some dis-

tance away from meeting Mr Clinton's criteria of "overall, significant improvement" on human rights.

In Paris this week, China appeared to make an important concession by agreeing to discuss for the first time specific US concerns about 235 political prisoners. That undertaking came at a meeting between Mr Qian and Mr Warren Christopher, the US secretary of state.

While Mr Christopher repeated a standard adminis-

tration line after his session with Mr Qian that China had not met the criteria for continued preferential access to the US market, there is no doubt that odds on MFN renewal have shortened.

"This meeting has carried the process forward but we also believe there is considerable work to be done," said Mr Winston Lord, assistant secretary of state, former US ambassador to Beijing and chief architect of the Clinton administration's policy on China.

A western official in Beijing said that while human rights issues were certain to continue to bedevil China's dealings with the west, there were tentative signs that Beijing may at last be recognising that it could not continue to stone-wall western pressures.

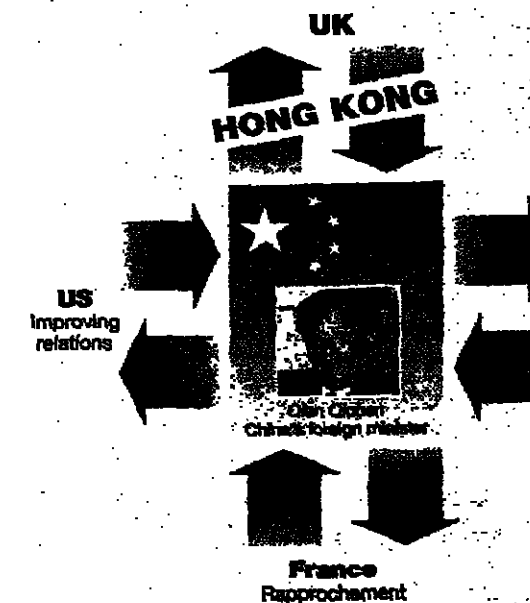
"The Americans may have finally convinced the Chinese of the US domestic reality, and that they will have to do something tangible on human rights," he said. "The cynical release of a few prisoners on

trade between Russia and China increased by 30 per cent last year compared with 1993. Eighty per cent of this trade is conducted through some 20 border crossings.

For the Russians, no less than for the Americans and French, access to the booming China market is the engine driving diplomatic relations. France's decision to forswear further arms sales to Taiwan as the price of better China relations - what France's President Francois Mitterrand described as a "new orientation" - is recognition of China's growing economic clout.

For London, mired in a seemingly intractable dispute over Hong Kong, the unhappy prospect of continued sour exchanges with Beijing, accompanied by the risk of damage to UK commercial prospects. Emboldened by its success in forcing France to stop new arms sales to Taiwan, and assuming that it clears the MFN hurdle, Beijing is even less likely to yield ground over Hong Kong.

China's partly mended fences



trade between Russia and China increased by 30 per cent last year compared with 1993. Eighty per cent of this trade is conducted through some 20 border crossings.

For the Russians, no less than for the Americans and French, access to the booming China market is the engine driving diplomatic relations. France's decision to forswear further arms sales to Taiwan as the price of better China relations - what France's President Francois Mitterrand described as a "new orientation" - is recognition of China's growing economic clout.

For London, mired in a seemingly intractable dispute over Hong Kong, the unhappy prospect of continued sour exchanges with Beijing, accompanied by the risk of damage to UK commercial prospects. Emboldened by its success in forcing France to stop new arms sales to Taiwan, and assuming that it clears the MFN hurdle, Beijing is even less likely to yield ground over Hong Kong.

"The Americans may have finally convinced the Chinese of the US domestic reality, and that they will have to do something tangible on human rights," he said. "The cynical release of a few prisoners on

Philippines in credit agreement with IMF

By José Galang in Manila

The Philippines has negotiated a new credit facility of SDR475m (\$653m) with the International Monetary Fund to support the Philippines' growth-oriented economic programme for the three years to 1997.

The agreement was concluded yesterday by a visiting technical team from the Fund and a panel of government officials led by Mr Gabriel Singson, governor of Bangko Sentral, the central bank.

The IMF has closely supervised the drafting of Manila's economic policies since the early 1990s.

Mr Singson expressed his belief that the new IMF credit programme will help "lay a firm basis for faster and sustainable [economic] growth."

The Philippines, which has been without an IMF economic programme since March 1993, has managed to sustain economic growth as well as to control inflation and monetary expansion.

The credit will come from the IMF's Extended Fund Facility, the institution's window for medium-term financing. Previous programmes for the country had been standby agreements, which were for shorter periods and carried tough conditions.

The new programme should enable the Philippine government to attain this year's growth target of 4.5 per cent, after last year's 2.5 per cent.

Mr Fidel Ramos, the Philippine president, said: "This is it. We can now proceed with our plans to move our economy forward and achieve our aspiration to join the club of newly industrialising countries by the turn of the century."

The programme, which is subject to further review by the IMF technical team before formal board approval around April, targets economic growth to rise to 6.5 per cent next year and about 8 per cent by 1997.

Mr Michel Camdessus, the IMF managing director, is expected to visit Manila in February. That will be followed by a visit by Mr Lewis Preston, the World Bank president, in March or April.

NEWS IN BRIEF

De Klerk and Mugabe meet

South Africa, Zimbabwe and Botswana yesterday agreed to launch a joint initiative to resolve the military crisis in Lesotho. *Reuter reports from Gaborone.*

The summit in the South African capital marked the first face-to-face meeting of South African President F.W. de Klerk and Zimbabwean President Robert Mugabe. It was also the first joint foreign mission by Mr de Klerk and Mr Nelson Mandela, the African National Congress leader. Mr Mugabe said Botswana and South Africa would help the efforts to defuse the Lesotho crisis.

India eases mining curbs

India has decided, as part of its economic reform programme, to open the state-owned mining industry wider to foreign and domestic private companies, *Reuter reports from New Delhi.*

United News of India said that the government had issued an ordinance to allow foreign investment in mining firms and lift restrictions on foreign equity holding.

The ordinance would permit any company registered in India, irrespective of its foreign equity holding, to apply for a mining lease or prospecting licence. Earlier laws restricted foreign equity in these companies to 40 per cent.

Egypt offered aid pledges

Egypt has won aid pledges of between \$2bn to \$3bn a year to help bolster its economic reforms, Mr Youssef Boutros-Ghali, minister of state for international co-operation, said yesterday, *Reuter reports from Paris.* Mr Boutros-Ghali, in Paris for a meeting with aid donors, said he had had informal contacts with the Paris Club of creditor nations and said a debt relief programme was proceeding normally.

Egypt is due to receive a final 20 per cent of debt forgiveness in July, following a 1991 deal by which the Paris Club agreed to halve Egypt's official debt in return for its role in the Gulf War, on condition that it pursue economic reforms. Almost \$1bn of the aid is likely to come from the US, western officials said.

S Korean bank chiefs fired

The presidents of two South Korean commercial banks will be dismissed by the government in response to a new financial scandal, the country's finance minister said yesterday, *writes John Burton in Seoul.*

The action to sack the heads of the Bank of Seoul and Dongha Bank followed the arrest on Monday of Ms Chang Youngja, a relative of former President Chun Doo-hwan, on fraud charges.

Prince soothes republicans

Prince Charles, heir to the British throne, last night sent a conciliatory message to Australia's republicans, saying that the decision on whether the nation should become a republic was "something which only the Australian people can decide," *writes Nikki Tait in Sydney.*

Speaking at Australia Day celebrations in Sydney, the prince referred to the "sheer speed of change" in the world.

The speech came less than an hour after a man had broken through the crowd at Darling Harbour and fired a starting pistol before charging towards the prince. The man was wrestled to the ground by plain-clothes police and the prince was unharmed.

Australian's arrest sought

A Brisbane district court judge has issued a warrant for the arrest of Mr Christopher Skase, the failed Australian businessman, at present living in Spain, *writes Nikki Tait in Sydney.*

Mr Skase faces 32 charges brought by the Australian Securities Commission and related to the management of his now-defunct Qintex media group.

Slovo dismisses business fears

By Matthew Curtin in Johannesburg

Mr Joe Slovo, the national chairman of the South African Communist party, yesterday said that business concerns that the ANC and its allies were bent on nationalisation were unwarranted. At a meeting of prominent businessmen, he emphasised that there should be no cause for concern about the future independence of the mining industry.

Mr Slovo, fourth on the ANC's electoral list and a strong contender for a seat in the non-racial parliament, said the organisation did not advance "a mechanistic policy of across-the-board nationalisation" because it would prove too costly and counter-productive. He described the "bullaboo" about "nationalising" mineral rights as alarmist because the ANC's intention was to only ensure a new government had room for intervention in the sector.

"The Chamber of Mines

knows perfectly well it is not going to lose its mines," he added. However, nationalisation remained a policy option and the SACP retained its ultimate vision of achieving "socialised means of production."

The long-standing dispute between the ANC and South Africa's mining houses gathered momentum last week after the publication of the organisation's reconstruction and development programme. Mr Paul Jordan, the ANC's co-ordinator of mineral and energy affairs policy, proposed that a new government would seek the return of mineral rights from the private sector and intervene in the management and marketing of minerals.

On Tuesday, an ANC briefing on its mining policy provoked an angry reaction from industry leaders. Representatives from Anglo American, Johannesburg Consolidated Investment and Gencor said the ANC's proposals flew in the face of economic reality.

Central Asians cut loose from Moscow

Steve LeVine reports on an attempt to establish a tripartite economic union

The largest republics in Central Asia, Kazakhstan and Uzbekistan, are reducing their dependence on Russia in the run-up to their agreed formation of a common market with Kyrgyzstan on February 1.

The breach became evident at the start of the year when Kazakhstan and Uzbekistan formed their own economic union and gained momentum this week when Kyrgyzstan joined the breakaway grouping, representing open antagonism from a region which had previously valued close ties with Moscow and even opposed the Soviet break-up.

The new distaste for and worry about Moscow follow increasingly vocal demands from Russia for part of the wealth in the resource-rich Caucasus and Central Asia, particularly giant oil and natural gas deals under negotiation in Kazakhstan and Azerbaijan.

The demands for percentages and equity holdings in exploration and extraction contracts

Turkey has expressed apprehension over the spectre of Russian military involvement in the Caucasus and Central Asia, where there are large Turkic-speaking populations. "This is a black hole into which Turkey is trying not to sink," said Mr Ozdemir Samberk, Turkey's deputy foreign minister, *writes Steve LeVine.*

Turkish officials are also smarting over the shelving of a \$1.4bn (£938m) pipeline they had been championing to carry oil from

Azerbaijan, through Turkey, to the Mediterranean port of Ceyhan. Instead, Moscow has been putting pressure on Azerbaijan and Kazakhstan to ship oil and natural gas through the Russian Black Sea port at Novorossiisk.

"The West must make a distinction between support of democracy in Russia, and support for the restoration of its imperial designs," Mr Samberk said.

have been echoed by Russian nationalists such as Mr Vladimir Zhirinovskiy who insist on reclaiming the empire and the spoils that go with it.

In loosening ties with Moscow, Kazakhstan, Uzbekistan and Kyrgyzstan have also moved away from their two Central Asian neighbours, Tajikistan and Turkmenistan, both of which have elected to remain as either economic or political satellites. Tajikistan has handed over supervision of both its security and economy to Moscow, while Turkmenistan is pursuing a course of appeasement with Moscow.

Kazakhstan, which has the

second-largest oil reserves in the former Soviet Union, including two of the world's 10 largest oil fields, has recently altered the tone of its statements on Russia to almost open hostility. Despite Kazakhstan's vulnerability to its northern neighbour, with an ethnic Russian population of 38 per cent, the republic's state secretary, Mr Tulebek Zhukuev, has taken the risky step of publicly denouncing Moscow's "imperial ambitions".

Mr Zhukuev recently announced his government would charge Russia \$7bn in annual rent for the Baykaur

space station and two military test sites. Demonstrating the sentiment behind the pricey demands, Mr Zhukuev declared: "This will bankrupt Russia."

The Kazakh government has reason to be upset with Russia. While demanding \$1.2bn (£938m) in 1993 debts to Russian state enterprises, Moscow has not paid for huge coal shipments from Kazakhstan's Karagan region. At the same time, raw material shipments from Russia have become unreliable.

The Central Asian economic union is meant to co-ordinate economic, monetary and

labour policy. It would create a region larger than western Europe, with a combined population of 88m but possessing as much oil and mineral wealth as some leading Gulf states. The grouping will abolish customs procedures and tariffs and co-operate on economic policies. It aims to encourage growth of trade between members.

Another motive, however, is to erect a front-line defence against Moscow's growing political demands, including one that ethnic Russian citizens in Central Asia be granted dual nationality, a demand rejected by Uzbekistan and Kazakhstan as an unacceptable infringement of their sovereignty.

In short, the Kazakh and Uzbek leaderships want Moscow to back off. This may not be accomplished, said a senior diplomat in Tashkent, but at the least "the union makes it easier to deal with Russia both economically and politically."

Tough-talker Clinton slays the 'naysayers'

The president demands results in his domestic crusade, reports Jurek Martin



If giving speeches were all there was to government, and if the US constitution allowed it, Ronald Reagan would have been elected president-for-life - and so, on Tuesday night's form, might Bill Clinton. In fact there was quite a lot of the old Republican gun-slinger in the first official State of the Union address by the self-proclaimed "new kind of Democrat".

The call-to-arms for a better America, with or without the assistance of Congress, and the branding of his pen as he threatened to veto any health-care legislation that did not provide universal insurance coverage were borrowed from the Reagan handbook. So too were the acknowledgements of ordinary (and not so ordinary) people in the public galleries and the symbolically artful seating at either side of Mrs Hillary Clinton of Jack Smith, head of General Motors, and Lane Kirkland, the trade union leader.

Critics might also complain that the 64-minute speech was too long, yet short on new proposals, especially on the revived promise to "end welfare as we know it". Foreigners might lament that its external passage was both perfunctory and predictable and Republicans that the president keeps stealing their clothes.

But reservations must be

placed in context. The State of the Union address offers all presidents a stage and - for a Democrat, old or new, welcomed by a Democratic Congress - an audience guaranteed to applaud often and loudly. And it found Mr Clinton in vintage missionary form on his favourite subject, domestic reform. The country, he concluded in ringing tones, "is growing stronger but it must be stronger still".

It was tough for the opposition to muster an effective immediate response. Senator Bob Dole, the Republican leader, speaking woodenly from his office without the benefit of partisan cheering, could only proclaim that there was no healthcare crisis, and complain about higher taxes.

Potentially far more revealing, though still to be approached with a degree of cynicism, was the reaction of Congressman Newt Gingrich of Georgia, the firebrand conservative. "There is a potential, if this speech was sincere, for a remarkable coalition that could pass a lot of stuff," especially on crime and welfare. He added approvingly that Mr Clinton was now talking his kind of language.

This, indeed, was the political message of the address. Mr Clinton drew his line in the sand, insisted that an improving economy was no excuse for

Clinton speaks: warning and coaxing Congress



Violent crime

"Violent crime and the fear it provokes are crippling our society, limiting personal freedom and fraying the ties that bind us."

"Every day, the national peace is shattered by crime...The problem of violence is an American problem. It has no partisan or philosophical element. Therefore, I urge you to set aside partisan differences and pass a strong, smart, tough crime bill."

delaying more reform and gave the distinct impression that he did not care from which side of the political aisle he derived support for his crusade. But he warned, too, that the body politic was ultimately accountable to the public - "those who hold our feet to the fire". Americans, he said, would



Health and welfare

"I want to make this very clear...If you send me legislation that does not guarantee every American private health insurance that can never be taken away, you will force me to take this pen, veto the legislation, and we'll come right back here and start all over again."

"I know it will be difficult to tackle welfare reform in 1994 at the same time we tackle healthcare. But let me point out, I think it is inevitable and imperative."



The federal budget

"It will cut spending in more than 300 programmes, eliminate 100 domestic programmes and reform the way government buys its goods and services. This year, we must make the hard choices again to live within the hard spending ceilings we have set."

"This budget, against the age against further defence cuts, fully protects the readiness and quality of our forces."



Foreign policy

"Our support of reform (in Russia and the other former Soviet republics) must continue patience, for the enormity of the task, and vigilance, for our fundamental interests and values. We will continue to urge Russia and the other states to press ahead with economic reforms."

"As we build a more constructive relationship with China, we must continue to insist on clear signs of improvements in that nation's human rights record."

intended at the start of this year.

At least he was satisfied with Mr Clinton's commitment on Tuesday night, though as the president went on to expound with much greater passion on the imperative of healthcare reform he can have been left in little doubt where the Clinton heart lies.

But this, too, had a political need. The momentum for changes in healthcare, accelerated by the rapturously received presidential address to Congress last September, has slowed over the last two months. Other issues such as Nafta, gun control and Mr Clinton's European trip have intruded while the insurance and medical professions have begun to launch effective propaganda campaigns. It had become incumbent on Mr Clinton to regain the initiative.

His scintillating side was also much in evidence in the coda to his address on crime and on the responsibility of individuals to make their communities safer.

Much of what he said appeals to conservatives - mandatory sentencing for violent offenders, more police on the streets, the restoration of family values - but some, specifically the calls for ever tighter gun control, does not. Violent crime is now a perennial political issue. Every pres-

ident since Lyndon Johnson has attacked it and Congress loves to debate it, though the effect of the efforts of both may be questioned, not least because conservatives and liberals have rarely been able to agree on the right prescriptions.

But at least the Senate last year passed, by 95 votes to four, an omnibus crime bill that now awaits action by the House, while both chambers approved waiting limits for purchasers of handguns. This measure was now the Brady Law. Mr Clinton said with pride as he clapped Mr James Brady, the former presidential press secretary, who from his wheelchair in the galleries proudly waved his walking stick back in return.

There is always a risk of overloading Congress, especially in the run-up to mid-term elections. It is possible now that fixation with crime will make harder action on health and welfare reform. Both immensely complicated and controversial, as well as other items on the president's heavy agenda such as worker retraining, campaign finance reform, more controls on lobbyists and the creation of an information superhighway.

But, from his Tuesday night pulpit, Mr Clinton was brooking no delay. "Our deepest and most profound problems" could not be left to "petty political fighting". If words were all - and he used them very well - he would be home and dry.

Changing of the old guard may shift power structure

By George Graham in Washington

For many senior members listening to President Bill Clinton's State of the Union speech in Congress on Tuesday night, it was the last time they will have front row seats for such an address.

Members are retiring or seeking other office in record numbers, driven out by age, cynicism or fatigue. Many others face a hard fight to win re-election.

Complaints that the Congress has become more partisan and less rewarding are widespread among those who have chosen to leave.

"Partisan politics and negative campaigning have so poisoned the system that reasoned, good faith debate on policy is now the exception when once it was the norm," said Congressman Austin Murphy of Pennsylvania. Congressman Al McCandless of California said he simply wanted a leisurely breakfast and more time with his grandchildren.

The 1992 election had already brought in a crowd of new faces: 110 members of the House of Representatives and 14 senators.

But so far this session 19 House members with 348 years of legislative experience between them - 14 of them Democrats - have announced their retirement after the November 8 election. Six senators are also retiring.

Another seven House members are giving up their seats to run for governor in their home states, while nine more are trying to move up to the Senate.

Democratic leaders expect to lose some seats in November, a normal phe-

nomenon for the president's party in the first two-year congressional election after a presidential victory.

But the projected swing of about 25 seats - a figure both parties agree on - would not be enough to change control of the House, where the Democrats now hold 257 of the 435 seats.

In the Senate, too, the Republicans are expected to gain another two or three seats in 34 elections that will be fought this year, but this would again not break the Democratic majority, now 56 out of 100 senators.

"It is time for younger people to take the reins and lead us into the next century"

The departures include some of the most influential members of the House: from Mr Bob Michel of Illinois, the Republican leader, to Mr William Ford of Michigan, chairman of the education and labour committee.

They also number some of Congress's most colourful and principled members, such as Mr Jake Pickle, a protégé of former President Lyndon Johnson.

The exodus could affect the power structure of Congress, where committee chairmanships are critically dependent on seniority. Three of the six judiciary subcommittee chairmanships will come open, and another nine subcommittee

chairs will be left empty - besides Mr Ford's chairmanship of the full education and labour committee.

Even more sweeping changes could be under way, as several senior members could be persuaded to withdraw, or be defeated outright, by powerful challenges in their party primaries.

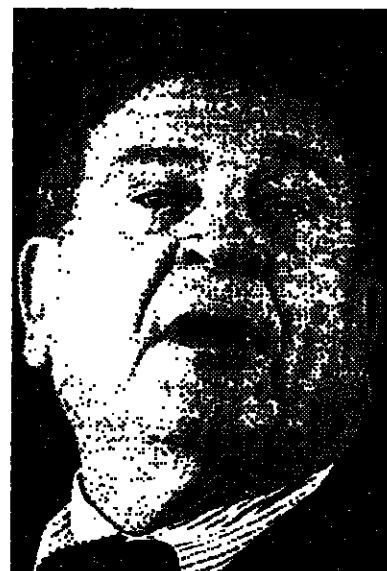
The most important figure under attack is Mr Dan Rostenkowski, who holds sway over tax matters as chairman of the ways and means committee. Still the target of a Justice Department investigation, Mr Rostenkowski's popularity in his Illinois district has rarely been lower.

Mr Jamie Whitten of Mississippi, whose 52 years in the House are already the longest in history, has been urged by many of his colleagues, who have already eased him out of the important appropriations committee chairmanship, to go gracefully.

If he does not, he faces the most difficult race of his career against Mr Tim Wirth, Speaker of the Mississippi state legislature.

On the other side of the political divide, Mr Phil Crane of Illinois, rated by Roll Call, the Capitol Hill village newspaper, as the most extreme right winger in the House, faces a tough primary.

They all might take the advice of Congressman Douglas Applegate of Ohio, who is calling it quits after 17 years in Congress. "It is time for younger people to take the reins of government and lead us into the next century. I would further suggest that other older members of Congress consider this, as well," he said.



Dan Rostenkowski: under attack



Bob Michel: influential

Budget forecast to cut deficit to \$180bn

By Michael Prowse in Washington

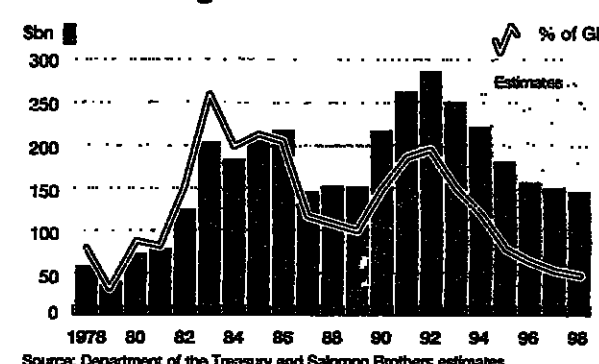
Next year's budget deficit will be less than \$180bn (£120bn), President Bill Clinton predicted in his State of the Union address, 40 per cent lower than the \$300bn many analysts were forecasting when he assumed office last year.

The president said the budget for fiscal 1995, which begins in October, would be "one of the toughest budgets ever presented to Congress". More than 300 government programmes would be cut and 100 eliminated.

The full budget details will not be available until early next month. In addition to tax rises and spending restraint enacted last year, the rapid decline in the deficit appears to reflect a combination of factors. These include an unexpectedly sharp deceleration in healthcare inflation, a strong cyclical recovery which is boosting tax receipts, and lower than projected long-term interest rates which are reducing debt service costs.

Figures from the Bureau of Labour Statistics show that medical care prices rose at an annual rate of 4.4 per cent in the fourth quarter of last year. For 1993 as a whole the increase was 5.4 per cent, twice the overall rate of inflation but

The shrinking deficit



Source: Department of the Treasury and Salomon Brothers estimates

sharply down from 9.6 per cent as recently as 1980.

Partly as a result of slowing healthcare inflation, officials have reduced projected spending on Medicare and Medicaid, the public programmes for the elderly and poor, by about \$45bn over the next five years.

The most important factor reducing the deficit in the short term was the strong cyclical economic recovery, said Ms Susan Hering, of Salomon Brothers. Growth was boosting tax receipts, especially from the corporate sector, and cutting increases in transfer payments, for example on food stamps and unemployment insurance.

A deficit of \$180bn or less in fiscal 1995 compares with last year's White House projection of a \$295bn deficit, if no action were taken, or \$200bn after enactment of last year's budget. But it would represent an extension of a well-established trend. The deficit peaked at \$290bn in fiscal 1992 - less than the once-feared \$360bn - and declined to \$255bn in fiscal 1993.

Private sector analysts are projecting a deficit of \$220bn, \$240bn in fiscal 1994, against official projections last year of \$262bn.

But whether a permanent improvement is secured will depend mainly on the durability of the slowdown in health-care spending. That in turn will depend on the nature of reforms enacted this year.

Smugglers force Canada to cut cigarette taxes

By Bernard Simon in Toronto

Canada's federal and Quebec governments have bowed to the commercial and political costs of rampant cigarette smuggling across the US-Canada border and look set to reverse a tradition of ever-higher taxation on tobacco products.

Both Quebec and Ottawa have promised to cut and perhaps even abolish the high federal and provincial taxes which are widely blamed for the surge in cigarette smuggling.

The problem is most acute in Quebec, where the Canadian Tobacco Manufacturers Council estimates that about two-thirds of all cigarette sales are contraband.

A group of Quebec convenience store owners, whose business has been ravaged by smuggling, earlier this week flouted the law by setting up an illegal market north of Montreal, where they sold cigarettes at the smuggled price of C\$20 (£10.20) a carton, compared with the fully-taxed retail price of C\$40-C\$45.

Governments have become increasingly concerned at the social and political ramifications of smuggling. Much of the trade, which is centred on the St Lawrence River and Indian reserves which straddle the US-Canada border, has

US to act on cable TV price loopholes

The US Federal Communications Commission is expected to revise its rules on cable television pricing at a meeting next month, writes George Graham.

The FCC has been criticised for leaving too many loopholes for cable TV operators to exploit in the rules it wrote implementing a 1992 law designed to crack down on overpricing.

That law, the only legislation on which former President George Bush saw his veto overridden by a two-thirds majority of Congress, authorised the FCC to set reasonable rates for the majority of cable companies who hold a monopoly in their district.

The issue was a popular vote-getter in the 1992 election, striking a chord with customers. But many consumers felt the immediate effect of the legislation was higher rates, not the \$1bn (£570m) in cuts they had been promised.

An early survey suggesting that as many as 50 per cent of customers might face higher bills for their cable TV captured widespread attention. A later study of 14 of the largest operators showed, however, that rates had fallen for 68 per cent of customers. Nevertheless, many cable companies have dodged the FCC rules by manipulating tariffs.

AFPs have complained for years that over-cautious regulations have stifled them of investment opportunities and denied their ability to increase profits. Pension funds and associated life insurance companies are restricted to investing 30 per cent of their capital in blue chip stock. In practice, they have concentrated on only a handful of shares in the electricity and telecommunications sectors.

'Big Bang' for Chile capital markets

David Pilling on reforms in Latin America's leading financial system

Chile boasts the most sophisticated domestic financial market in Latin America - a development that has helped the country achieve the highest savings rate in the region. A new law passed by Congress this week, lifting many of the remaining market restrictions, is expected to help keep it that way.

"We believe this to be one of the most important financial reforms in many years," said Mr Julio Bustamante, chief regulator of Chile's fast-growing pension funds. "This is a project that took us more than two years to draw up and one that spent more than a year in parliament undergoing a process of refinement."

The new law broadens investment choices, introduces new financial instruments and seeks to apply international standards of regulation.

Impulse for reforms came from a desire to manage better the savings administered by Chile's private pension funds (AFPs) and to tap their resources for social needs such as infrastructure and housing.

AFPs, privatised in 1981, control \$15bn in savings, more than 35 per cent of Chile's gross domestic product - and expected to reach 50 per cent by the turn of the century. Under legislation introduced in the early 1980s, employees are required to save at least 10 per cent of their wages in one of these funds.

planned for the next two years, institutional investors could provide up to 40 per cent.

Scope for AFP provision of venture capital and for coverage of risk through options, futures and swaps will also be expanded.

Furthermore, AFPs and other institutional investors, such as mutual funds, will be able to expand investments abroad, currently limited to 3 per cent of their portfolio in AAA-rated bank debt and

gilt-edged securities. This ceiling will be raised over four years to 12 per cent, permitting AFPs to invest more than \$1.3bn abroad.

"When a country is on the road to development, it doesn't only export goods - but also services and capital," said Mr Bustamante.

The range of foreign investment options will be widened to cover equity and bonds in investment-grade companies. AFPs will also be permitted to

cover risk through currency and interest rate swaps, but will not be allowed to use such instruments for speculation.

Along with greater flexibility comes a tougher regulatory framework aimed at clamping down on abuses of new freedoms by Santiago's tight-knit business community. Reforms devote much space to defining insider dealing - still a novel concept in much of Latin America - and set minimum prison sentences for specified offences.

There is also an attempt to erect walls between pension funds, brokerages and listed companies on whose boards the same faces tend to crop up again and again. Under the new legislation, for instance, brokerage houses whose executives are board members of specific companies will be obliged to resign their directorship or cease trading in shares of that company.

Although rules pertaining to conflict of interest were softened by Senate amendments - after lobbying from interested parties - Mr Bustamante feels that the final result is satisfactory. "It will force a lot of changes," he said.

The legislation does not address foreign investment restrictions, such as a one-year repatriation period and high levels of withholding tax on stock market gains. But there are signs that the new administration, due to take over in March, may be willing to do so.

gilt-edged securities. This ceiling will be raised over four years to 12 per cent, permitting AFPs to invest more than \$1.3bn abroad.

"When a country is on the road to development, it doesn't only export goods - but also services and capital," said Mr Bustamante.

The range of foreign investment options will be widened to cover equity and bonds in investment-grade companies. AFPs will also be permitted to

cover risk through currency and interest rate swaps, but will not be allowed to use such instruments for speculation.

Along with greater flexibility comes a tougher regulatory framework aimed at clamping down on abuses of new freedoms by Santiago's tight-knit business community. Reforms devote much space to defining insider dealing - still a novel concept in much of Latin America - and set minimum prison sentences for specified offences.

There is also an attempt to erect walls between pension funds, brokerages and listed companies on whose boards the same faces tend to crop up again and again. Under the new legislation, for instance, brokerage houses whose executives are board members of specific companies will be obliged to resign their directorship or cease trading in shares of that company.



Santiago stock exchange: financial fillip

NEWS: UK

Of tel urged to compare UK-US phone markets

By Alan Cane

The House of Commons Public Accounts Committee - the body of MPs that scrutinises public spending - has urged Of tel, the telecommunications watchdog, to ensure that British Telecommunications' rate of return on capital employed remains "within acceptable levels".

In its first examination of a utility industry regulator, it says that Of tel should compare the UK's dominant telecommunications operators with the leading US telephone companies as a basis for assessing BT's performance.

It goes on: "These comparisons should include the rate of improvement in efficiency. As improved efficiency has a bearing on charges, we recommend that such information is made available to customers in order that they may judge

the position for themselves."

The PAC was clearly concerned whether the consumer was getting a fair deal. Of tel's evidence was that BT's service had improved and that its efficiency came close to the best of the US telephone companies. Of tel had set an acceptable level of return on capital for BT of between 17.5 per cent and 19 per cent.

But in the years 1987-1992, Of tel agreed that BT had made £1.6bn more in profits than the benchmark dictated.

BT yesterday disagreed that its profits were unacceptable. It said the formula (retail prices index - 7.5 percentage points) which dictates its overall pricing was universally recognised as tough.

The report covers a broad range of topics and is especially strong on telephone services for the poor and handicapped, arguing, for example

that Of tel should promote Typetalk computerised services to help the deaf.

The PAC also warned that the "999" emergency call service should not suffer from the increase in the number of operators licensed to offer telecommunications services.

Mr Don Cruikshank, Of tel director-general yesterday welcomed the report, saying it identified priorities and directions for the regulator.

BT, however, pointed out the PAC investigation had been completed last May; its conclusions were based largely on opinion rather than fact and it was already out of date, many of the recommendations - on residential call pricing, for example - having already been implemented.

Office of Telecommunications: Licence Compliance and Consumer Protection, Committee of Public Accounts Sixth Report.

Classic extends musical frontiers

By Raymond Snoddy

Classic FM, the commercial classical music radio station, plans to use a satellite to provide a service to all of Europe.

The decision is linked with last week's announcement that Classic had been awarded one of two new FM frequencies in the Netherlands by the Dutch government.

Satellite is the easiest way to deliver the Classic signal to the Dutch terrestrial radio transmitters, but it will also mean that Classic will be available to individuals across the whole of the Continent.

"It certainly makes broadcasting sense and it makes commercial sense," Sir Peter Michael, Classic FM chairman said.

As well as using the latest satellite technology Classic, whose shareholders include Time Warner, the world's largest media group, Associated Newspapers and the GWR local radio group, plans to apply for more broadcasting licences across Europe.

Sir Peter expects the process of de-regulation of broadcasting to continue across Europe and believes that classical music is one of the most international of all media sectors.

Classic, launched in 1992, is expected to apply for a new radio licence coming up in Finland and is interested in other Scandinavian markets.

Sir Peter emphasised that Classic is also prepared to look at joint ventures with Continental partners.

As part of its campaign to win the Dutch licence - there were 27 applicants for the two frequencies - Classic enlisted the support of Dutch musicians.

As a result, leading Dutch orchestras such as the Concertgebouw are likely to feature on Classic FM.

"Knowledge is power."

Francis Bacon

Arts Council chairman raps government 'neglect'

By Kevin Brown, Political Correspondent

Lord Palumbo, the outgoing chairman of Britain's Arts Council, yesterday delivered a stinging attack on the government's "irresponsible neglect" of the arts.

He said cuts over the next three years would reduce funds for artists by 12 per cent, virtually reversing a 15 per cent increase since 1988.

"This amounts to irresponsible neglect of a precious national resource which generates a threefold return for every pound of taxpayers' money invested in it," he told the Lords during a debate on the arts.

"The government's timing is impeccable, coinciding with a contemporary decline in available funds for the arts from its

mainstays of local authorities, box office, sponsorship and charitable foundations.

"I am well aware of the vital necessity to constrain public expenditure, but success feeds upon itself, and it should be encouraged and built upon, not penalised."

Lord Palumbo's criticism of the government reflects anger in the arts establishment over a £3.2m cut in the Arts Council budget, announced in November.

In what amounted to a comprehensive indictment of the government's arts policy, he also accused ministers of wasting £5m since 1989 in a failed attempt to achieve value for money.

"There has never been a moment in those five years when we have not been reviewed, counter-reviewed,

surveyed, [and] appraised tested against market forces."

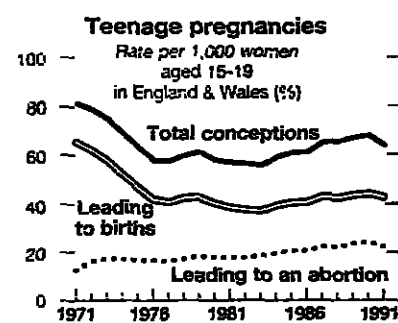
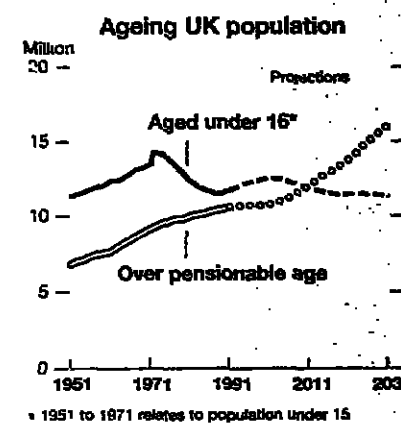
"That has cost a great deal in time and effort, and although the calculation is imprecise, it has probably cost the taxpayer something in the order of £6m."

Lord Palumbo, who will be replaced in March by Lord Gowrie, a former Conservative arts minister, said the Arts Council was "not a perfect institution".

"Mistakes are sometimes made, and when they are we regret them. Equally on some occasions the blame we receive is unjust," he said.

Lord Palumbo also said the decision to divert funds from the performing arts to the refurbishment of London's Albert Memorial rather than use national lottery profits was "an act of the purest folly".

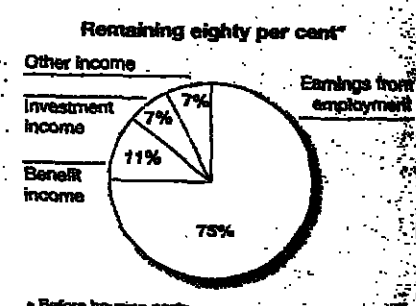
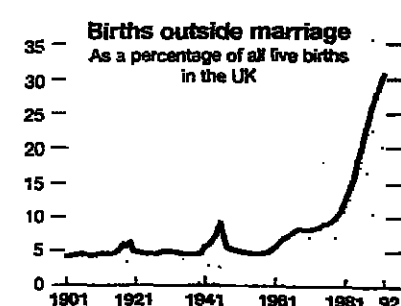
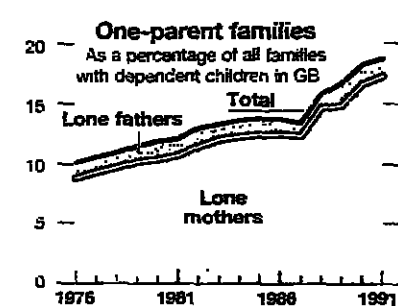
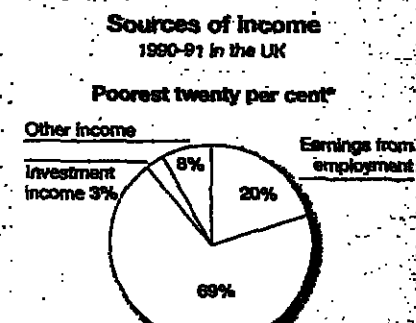
A snapshot of Britain: changing face of a nation



Occupation of head of household

UK by income*	Poorest twenty per cent	The rest
Professional	1%	7%
Employers and managers	5%	17%
Non-manual	5%	17%
Semi-skilled manual	20%	24%
Unskilled manual	9%	9%
Other employed	4%	2%
Retired	28%	13%
Unemployed	30%	9%

* Before housing costs



Sources: Department of Social Security, Office of Population Censuses and Surveys

"Success is never final"

Winston Churchill

Extent of social change underlined

By Alan Pike, Social Affairs Correspondent

An apparently unequal struggle between the conventional family and social and demographic change is shown today in Social Trends, the government's annual compendium of British life.

Political controversies over crime and the future of the welfare state have brought the role of "family values" into sharp focus. But Social Trends shows that, as the debate continues, so does the decline of the traditional family.

Couples with dependent children formed the majority of households as recently as the early 1970s. By 1992 they constituted less than 40 per cent, and it is now increasingly likely that such couples will not be married.

Single people now account for more than a quarter of all households; there has been a threefold increase in the proportion of people living alone

The least well-off 20 per cent of Britain's population in 1990-91 derived 69 per cent of their income from state benefits, with only 20 per cent coming from employment, an article in Social Trends shows.

Earnings from employment provided 75 per cent of the income of the remaining four-fifths of the population, with benefits providing 11 per cent.

More than a quarter of the poorest group at

during the past 30 years. The biggest recent growth has been among men of working age, but the ageing of the population is another factor that will fuel a continuing increase in single-person households. By 2031, there will be more than 16m people of pensionable age in Britain's population - more than double the number in 1961.

Recent years have seen an even more striking rise in the proportion of lone-parent families - these have quadrupled since the early 1960s. The government's General Household Survey, also published this

week, shows that 21 per cent of families were headed by lone parents in 1992.

Allied to this change is Social Trends's soaring graph showing the remarkable rise in births outside marriage. Almost one in three births are now to unmarried mothers - an increase from the one in 20 level that, apart from the two world wars, had persisted throughout the century until the 1960s.

Divorce, as well as births outside marriage, is contributing to the growth in single-parent households. Marriages have fallen by nearly 16 per

cent over the past 20 years, while divorces have more than doubled.

Some politicians hope that a renewed appreciation of the importance of community involvement will fill the gaps created by fragmenting family relationships. Evidence in Social Trends suggests that this may be wishful thinking.

Surveys show that only 4 per cent of the population have taken an active part in a political campaign. The proportion of churchgoers is, at 15 per cent, lower than in many other European countries.

Social Trends 24 HMSO, 1993

Pressure mounts over aid deal

By James Biltz
and Jimmy Burns

The British government was yesterday under increasing pressure to reveal more details about its controversial donation of aid to Malaysia in the late 1980s after a powerful House of Commons committee decided to launch a new investigation into the matter.

The all-party Select Committee on Foreign Affairs said that it would conduct inquiries into the decision by the Thatcher government in the late 1980s to give Malaysia £234m for the construction of a hydroelectric dam on the Pergau river.

The decision was officially opposed by a top Whitehall official and described by a gov-

ernment accountants last year as "a very bad buy".

The committee's announcement came as ministers revealed for the first time that the offer of aid had been linked to sales of £1bn worth of defence equipment to the Malaysian government. Labour MPs claimed last night that such a linkage could be illegal under British law.

There were also signs that Britain's aid contribution had been used on a number of other construction contracts, including 12 hospitals.

In a parliamentary written answer, Mr Douglas Hurd, the foreign secretary, made the first formal admission that there had been a link between the general offer of aid to Mal-

aysia and the signing of a £1bn arms deal.

He said that on a visit to Kuala Lumpur in 1988, Mr George Younger, then defence secretary, had signed a protocol in which the Malaysian government had set out its intention to buy defence equipment from the UK.

According to Mr Hurd: "The protocol included a reference to 'aid in support of non-military aspects under this programme'." Mr Hurd stressed that "after consultation with ministerial colleagues in London" the link was later officially denied. Lord Younger wrote to the Malaysian minister of finance in June that year to say that aid could not be linked to defence sales.

"As a result the issue was not taken up in the memorandum of understanding on defence procurement which the British and Malaysian PMs signed in September 1988," Mr Hurd said.

However, Mr Hurd's comments run counter to Lord Younger's recent claims that there had only been a "verbal" linkage of the arms deal with the aid programme. It is also understood that Mrs Thatcher was forced to write a toughly worded memorandum to ministers outlining her concern that the aid deal should not be linked to the sale of arms.

The Foreign Affairs Committee should be able to summon Mr Hurd later this year to answer questions on this.

Major seeks to restore his grip on government

By David Owen
and Philip Stephens

Mr John Major will tomorrow attempt to relaunch the government's troubled "back to basics" initiative in a speech seen as the start of a concerted push to rebuild his political authority.

The prime minister will use a visit to the north of England to set out his "prospects for 1994" amid mounting pressure for him to regain a grip on the government after a month of turmoil.

Downing Street said Mr Major would use the speech to explain his policy priorities for the rest of the year.

Meanwhile, the war of words at Westminster over tax and spending priorities rumbled on, with senior Conservatives disputing a claim by Mr Gordon Brown, the shadow chancellor, that Labour had made no public spending commitments whatsoever.

Mr Michael Portillo, the chief secretary to the Treasury, promptly accused Mr Brown of "stepping on the garden rake", while Mrs Virginia Bottomley, the health secretary, wrote to Mr Brown challenging his

claim on the grounds that Mr David Blunkett, her opposite number, had said Labour aimed to take Britain into the "seven per cent club" of countries which spent more than 7 per cent of their gross domestic product on healthcare.

Yesterday's exchanges on Labour's spending pledges came after Mr Brown had said in a morning radio interview that the party had "no commitment to spend money on anything".

At the same time Mr Kenneth Clarke, the chancellor, faced heavy criticism from some right-wing Tory MPs for his apparent failure to react quickly enough to Labour's attack on the government's planned tax increases.

Mr Portillo, his deputy at the Treasury, was being attacked from the left of the party for seeking to raise his own profile ahead of any challenge to Mr Major's leadership.

Amid a general mood of feverish disenchantment on the Tory backbenches, right-wing MPs were also speculating about the possible candidacies of Mr Michael Heseltine and Mr Douglas Hurd if Mr Major is threatened.

Britain in brief



Unit trust industry has 'best year'

Private investors have been abandoning building societies and rushing into equities in the face of the lowest interest rates for 16 years.

The unit trust industry yesterday said that 1993 was its best year ever. Net sales amounted to a total of £9.1bn compared with only £648.9m in 1992.

The new record had already been reached by the end of September 1993, when net sales in the year to date had reached £8.81bn, exceeding the 1987 figure of £8.33bn, the previous record for a calendar year. Of the £9.1bn in net sales, private investors accounted for £5bn and 61 per cent of this was through personal equity plans, which offer tax-free returns to private investors.

Oil production at 5-year high

North Sea oil production in December reached its highest level since the 1988 disaster which destroyed the Piper Alpha platform, figures published yesterday by the Royal Bank of Scotland show.

December production of 2.33m barrels-a-day was about 1 per cent up on November. Fourth-quarter production registered a 14 per cent rise over the same period in 1992 as new fields came on stream.

Oil production for 1993 as a whole reached a five-year high.

Gas production averaging 6.255bn cu-ft-a-day reached a three-year high. buoyant gas prices helped to boost the average daily revenue from North Sea oil and gas production last year to £33.5m, a 13 per cent rise on the 1992 average of £29.7m.

MPs to probe milk reform

The delay in opening up the £3.3bn milk market in England and Wales to competition will be investigated next week by the cross-party Commons agriculture committee.

The committee said yesterday that it will hold a special session to look at why market

liberalisation had been put back from April to November.

Government objections to the Milk Marketing Board's plans to turn itself into a voluntary farmers' co-operative have held up the introduction of competition. The committee will hear evidence from the board, agriculture ministry officials, the Dairy Trade Federation and the National Farmers' Union.

Bristol to US air link planned

Aer Lingus is to start the first scheduled service between Bristol and New York from April 3. The daily service, from Bristol's Lulsgate airport to JFK International Airport, will be via Dublin.

Meanwhile, USAir is to transfer its domestic services at JFK. The airline is switching to the British Airways terminal on March 1. USAir is BA's partner in the US.

Mr George Cooper, BA's regional manager for domestic operations, said the switch would transform arrangements for British travellers, with quicker connections to Baltimore, Charlotte, Pittsburgh, Philadelphia and other cities on the USAir network.

US blamed for TV violence

The "majority" of the violence and swearing on British television is blamed on American programmes in a report yesterday by the Broadcasting Standards Council, the government watchdog. Satellite TV is said to be particularly at fault.

Soccer match to go ahead

German authorities yesterday decided that a soccer friendly against England, controversial because it coincides with Hitler's birthday on April 20, would be played in Berlin.

Hamburg had rejected the match because of fears that it could encourage violence from German neo-Nazi groups.

● Rangers and Celtic football clubs clashed yesterday after league champions Rangers announced a ban on Celtic supporters at the next game between the clubs at Ibrox in Glasgow on April 30.

CORRECTION

Scott inquiry

The ministerial meeting about exports to Iraq chaired by Mr Douglas Hurd referred to in yesterday's FT was on July 19 1990, not June as stated.

"Everybody gets so much information all day long that they lose their common sense."

Gertrude Stein

Plea to Clinton by Caterpillar unions

By Robert Taylor,
Labour Correspondent

Two British unions are to ask President Bill Clinton to urge Caterpillar, the US plant and machinery maker, to restore union rights to the white-collar workforce in its production plant near Leicester.

Caterpillar has offered staff £500 each and improved benefits in return for giving up collective bargaining and moving on to individual employment contracts.

Derecognition of the unions - the technicians' union MSF and the white-collar Apex section of the CMB general union - is due to take place on April 26. Last week a majority of the workers voted in a company organised ballot to accept Caterpillar's terms.

Union leaders believe the company intends to make a similar offer to its 600 manual workers who are represented by the AEEU engineering and

electrical union. If they agree, all Caterpillar UK operations would be non-union.

The unions say the company has breached article 42 of the International Labour Organisation code on multinationals, which says unions should enjoy adequate protection against any act of interference in their functioning or administration in the workplace.

They also accuse Caterpillar of contravening the Organisation for Economic Co-operation and Development code of conduct for multinationals.

The Geneva-based International Metalworkers Federation is also calling on the Clinton administration to put pressure on Caterpillar.

"We hope influence will be brought to bear to bring about an amicable and lasting resolution of our differences with Caterpillar in order that the company can prosper in the future," said an MSF official.

A few heads in the European sand

Europe is reappearing on Britain's political horizon. Grousers of weary resignation are already audible in ministerial offices across Whitehall.

The proximate cause is the approach of the elections in June to the European parliament. After all, the outcome could decide Mr John Major's future. He can hope to ride out a bad result, but if Conservative losses are as disastrous as some are already predicting all bets will be off.

There is a more fundamental concern among these ministers and officials who can still find the odd moment to think about policy as well as internal Tory party politics.

As Germany and France begin to put together the pieces after last year's turmoil in the exchange rate mechanism, the government's post-Maastricht triumphalism is beginning to fade.

Maybe the rest of Europe has not after all abandoned its federalist ambitions in favour of Britain's intergovernmental agenda. With the franc now back at its former ERM rate against the D-mark, perhaps the idea of European monetary union is not quite so fanciful after all.

Philip Stephens on Tory caution over the coming election battle

The way that Paris has handled the franc since the near-break up of the ERM last summer has confounded those who argued that sterling's election had been no more than an earlier symptom of its inevitable disintegration.

France never accepted the franc's devaluation was permanent. Unlike the British Treasury it did not replenish its foreign currency reserves at the devalued rate. Now the franc has recovered it is doing so - without the billions of dollars in losses suffered by the UK. There is talk of the ERM returning to its narrow bands as soon as economic recovery is entrenched.

The fear in Whitehall is that the recovery will bring a rekindling of the integrationist ambitions of its partners in the approach to the intergovernmental conference due in 1996.

The repeated assertion of Mr Douglas Hurd that Maastricht's intergovernmental "pillars" for foreign, defence and home affairs policies had set the European Union in a new

direction no longer carry quite the same conviction. Nor does Mr Major's description of EMU as having "the quaintness of a rain dance and about the same potency".

None of this has yet been discussed in detail by senior ministers. The wounds inflicted on the Tory party by Maastricht are still raw. As one (pro-European) member of the cabinet puts it: "The hope is that if we don't talk about it, it might just go away."

The same nervousness envelops the preparation of the Conservative manifesto for the European elections.

Mr Hurd is one of the cabinet's grown-ups. But in an untypical admission of weakness he has decreed that even the membership of the committee charged with drafting the manifesto must remain secret.

The Tory right might otherwise decide it was under-represented.

The only thing that ministers are prepared to say publicly about the manifesto is that it will cast the Conservatives as alone among the three

largest parties in opposing something called a federal Europe.

It would be unfair though to suggest the Tories are alone in burying their heads in the sand. There are few signs that the opposition parties have thought through the implications for Britain of the 1996 conference.

The Liberal Democrats are busy toning down the undiluted commitment to European union on which they fought the general election. The judgment is that singing the praises of Brussels is not the best way to win seats in the European parliament from the Conservatives.

If his shadow cabinet colleagues are to be believed, Mr John Smith plans to treat the European elections as a referendum on Mr Major's tax record. Though there will, one supposes, be the odd reference to the social chapter and to the need for concerted cuts in European interest rates.

Europe has so far been for the Labour party a convenient staging post on its long journey to electoral respectability. But at some point it will have to develop a more detailed approach than one of simply approving all things European.

"Nothing is so firmly believed as what we least know."

Alfred de Montaigne

MANAGEMENT: MARKETING AND ADVERTISING

Michael Skapinker examines how Airtours uses data on its competitors to maximise profitability

A flight path to good pricing

The staff of the late bookings section of Airtours, the UK's second biggest holiday company, are looking pleased. They have just managed to raise the price of Caribbean holidays by £50.

Poring over banks of screens at Airtours' headquarters in rural Helmshore, Lancashire, the 10-strong Airtours team bears more than a passing resemblance to a group of City of London dealers. Their average age is 22 and they arrive at work at 7am.

What they are doing, however, is not trading currencies or selling bonds. On the basis of up-to-the-minute information about their competitors in the UK's £4.9bn air holiday market, they are seeking to adjust their own prices to maximise profitability.

Travel agents, whether multiple chains or independent shops, look up destinations on screen. The prices they see are set and communicated to them by the tour operators, which arrange flights and accommodation. Thomson, the biggest travel group, and Owners Abroad, the number three, change their holiday prices every night. Airtours changes its prices several times a day.

Along with the rest of the holiday industry, Airtours makes much of its cost-cutting campaigns. But like all companies, it strives to charge whatever the market can bear, pushing prices up when demand is strongest.

Late bookings indeed play a central role in determining a holiday company's profitability. The compa-

nies begin selling summer holidays in the August of the summer before, when they publish the first edition of their brochures. In January, they publish a second edition, with either higher or lower prices, depending on how sales are going and what competing companies are doing.

It is in the last eight weeks before departure that price competition becomes most intense. David Crossland, Airtours' chairman, says a third of holidays are sold during this period. There is also a winter late-booking period, when holiday-makers make last-minute purchases of skiing holidays and trips to the Caribbean.

Apart from trying to get the highest price possible, the late booking team tries to ensure that all the company's airline seats are filled.

Tour operators pay for most of their accommodation in holiday resorts only if they use it, although

they do guarantee to fill a certain proportion of beds. If bookings are disappointing, they do not end up owing hoteliers large sums of money.

Airline seats are another matter. Airtours flies some of its customers on its own aircraft. The rest go in seats chartered from other companies. The seats have to be paid for whether they are filled or not. Flights that depart with empty seats represent a loss to the tour operator.

The Airtours late bookings team's first task of the morning is to look at the prices competitors have set overnight. They do this by using the computer information available to travel agents. Airtours owns the Going Places travel agents' chain which sells holidays organised by other operators as well. This gives Airtours access to other operators' prices. Crossland says Airtours is working on a system which will

enable it to use Going Places' sales to assess how well competing operators' holidays are selling, as well as the prices being achieved.

Andrew Crossland, the 27-year-old head of the late bookings team and the chairman's son, says Airtours will not necessarily do the same if a competitor drops prices on holidays to a particular destination.

The competitor's price reduction could be temporary; the company might be attempting to fill a particular aircraft or ensure it can sell its guaranteed beds. On other occasions, the price drop might signal an attempt to take market share from rivals like Airtours. "The trick is to know when to follow the market," Andrew Crossland says.

The team says it gets to know the psychology of rival price setters, as well as of customers. When the British weather is miserable, for example, prices of sunshine resort holidays tend to be firmer.

WINTER SUN		
MADRID	MADRID	MADRID
12.9	12.9	12.9
WINTER SKI		
ALPES	ALPES	ALPES
2.9	2.9	2.9
WINTER SKI		
ALPES	ALPES	ALPES
2.9	2.9	2.9
WINTER SKI		
ALPES	ALPES	ALPES
2.9	2.9	2.9
WINTER SKI		
ALPES	ALPES	ALPES
2.9	2.9	2.9
WINTER SKI		
ALPES	ALPES	ALPES
2.9	2.9	2.9

Competition among holiday companies intensifies as the flight date approaches

Hanson mini-epic returns

There was a time when Charles Forsyth King ruled Wall Street. Or, as he once put it: "Ruled Wall Street" I am Wall Street. He built his financial empire from nothing, only to see it crumble with the collapse of the market.

After his death, friends and associates attempted in interviews to explain where he had gone wrong. Said one: "King's mistake was in preferring paper money to paper (itself) - he should have invested in timber." There were those who considered he should have gone for other basics such as bricks or coal.

Some thought the clue that explained King's failure lay in his single dying word... Hanson. It was the one thing he wished he had had.

This fictitious drama, clearly inspired by the 1941 Orson Welles movie Citizen Kane, unfolds at break-neck speed in an 80-second commercial - the first corporate television advertising from the Hanson conglomerate since 1988. The ad, supported by press advertising, has already run in the US and is now being shown in the UK.

For those who may be confused about what Hanson is trying to achieve with the ad, Steve Cooper, account director in London with Hanson's agency Lowe Group, explains: "We were looking for stature and impact. The use of any outside cultural reference tends to raise the stature and impact of a film. There's already a frame of reference people have which establishes a rapport."

The contrast between the financial speculator - King in the advertisement - and Hanson's interests in bricks, coal and timber, is intended to underline the conglomerate's solidity and its enduring interest in the companies it acquires, says Cooper.

Hanson's corporate spokesman puts it more succinctly: "This is an advertisement that is likely to attract attention, rather than be passed over by people who see an awful lot of advertising. And it's entertaining, too."

Diane Summers

Japan strikes a chord with Asian teenagers

South-east Asia is lacking homegrown talent, but Japan is ready to entertain, says Emiko Terazono

For years Japan's entertainment industry has been trying to reach out to a western audience, sending its starlets on a mission to perform in Las Vegas and Hollywood. But such efforts have been big flops.

Now, however, the industry has discovered Asia. Along with the country's manufacturers, Japanese record companies, television networks and artist management groups are turning to the rapidly growing Asian market.

Masahisa Aizawa, vice-president of Sun Music, a Japanese production agency, says the entertainment industry in Asia has not caught up with the rapid economic growth and the deluge of electronic hardware. "Asia's entertainment industry is behind Japan by about 15 years," he says.

Sun Music was surprised at the popularity of Noriko Sakai, one

of its Japanese pop idols, among Taiwanese teenagers. Sakai recently became top pin-up star in Taiwan, prompting the agency to work with a Taiwanese television network to produce a drama starring the idol.

Until recently, Japan has been excessively cautious about exporting entertainment software to Asia. Many of the older people in south-east Asian countries still remember being forced to learn Japanese by the Japanese army in the second world war, and South Korea still bans Japanese songs and literature from its stores.

Younger Asians, however, crave news out of Tokyo. "Tokyo is for Asia what New York was for Japan 20 years ago," says Eisuke Saito, managing director of Amuse, another production agency, which organised concerts by Japanese artists in Beijing last year.

Such is the demand that video tapes of Japanese television programmes are sold in Taiwan video shops, Japanese soap operas are aired in Singapore and Japanese songs sung on karaoke machines.

Harry Kaneko of Pony Canyon, a Japanese record company, believes that the \$1bn (\$800m) record market in Asia will grow threefold in the next seven years. In contrast, marked growth in Japan's \$4bn record market is unlikely.

Japanese entertainment-related companies are keen to cash in on such demand, and stress that there is little room for western corporations. "Japan is closer than the US or Europe, and besides, similar physique of the Japanese people brings us closer to Asia than Caucasians," says Aizawa. He also claims the rhythm and

melody lines of songs in south-east Asia are basically the same.

Aside from bringing Japanese talent to Asia, the Japanese are eager to capture the Chinese-speaking market including Taiwan, Hong Kong, Singapore, Malaysia and Thailand, by offering Chinese artists. Saito reckons the global Chinese-speaking population totals some 1.6bn.

Many in the industry point out that Hong Kong and Taiwan are important strategic areas for subsidiaries to distribute software throughout south-east Asia. Pony Canyon is building a network in Asia to search for potential Asian pop and rock stars. Japanese production agencies are searching for talent in China to sell to the Chinese communities. Production agency HoriPro, teamed with a Hong Kong agency, recently organised a nationwide amateur

talent search contest in China.

Events organised by local television stations were held in 19 regional cities. The semifinals and finals were held in Beijing, and broadcast live to other parts of Asia through Hong Kong's satellite Star TV.

Kazutaka Hori, vice-president of HoriPro, explains that the project was also backed by the Chinese authorities, since "China never really had its own stars and artists. They all came from Hong Kong and Taiwan".

Amuse has also arranged a contest, with the finals to be held this month. "We want to train and bring up people with talent for the Asian market," says Saito. Exporting Japanese software and know-how in the entertainment business has struck a chord with the Japanese hardware makers. Matsushita

Electric Industrial is using Sakai of Sun Music to sell its electronic products in China and south-east Asia, while other consumer electronics companies are lining up to become sponsors of the China talent search contests.

A concern in the Japanese entertainment market is the absence of copyright protection in the region. Although China is trying to improve its enforcement of copyright law, more than 800 companies produce pirate cassette tapes. Others, such as some Taiwanese companies, have been blamed for distorting the legitimate market.

Japanese companies, however, see the advantage of establishing themselves in the region before this problem is solved. "Once proper laws on copyright are laid out, there will be profits that did not exist before," says Hori.

This announcement appears as a matter of record only.

ENERSIS

Chile

US\$ 130,000,000

FIVE-YEAR INTEREST RATE SWAP

Arranger

ING COMPANIA DE INVERSIONES Y SERVICIOS
CHILE

Provider

ING BANK

ING BANK

Internationale
Nederlanden
Bank

October 1993

INSEAD

Executive Education

Announcing two highly relevant programmes for bankers: Strategic Management and Risk Management in Banking



"Read these comments from participants in last year's programmes."

Arnold De Meyer,
Associate Dean

"A good measure of what I should know but did not know or know enough about before the programme."

RMB 1993

"Well run, excellent teachers in an excellent institutional setting."

RMB 1993

"Excellent structure, presentation and relevance of A.M. The key strategic and practical linkages were established and reinforced through the ALCO Challenge."

SMB 1993

Volatile markets...new competition...deregulation - yet at the same time more regulation. Where do you acquire - or hone - the skills to cope with such unprecedented challenges?

Today bankers face change on a scale which would be difficult to manage under any circumstances - positively bewildering when you add the impact of new technology and constant pressure on margins.

Banking practices are changing; client relationships are less secure; new structures are required to deliver services. Success will go to those who know how to create and sustain competitive advantage. This is why INSEAD has developed two executive programmes for bankers.

STRATEGIC MANAGEMENT IN BANKING (17-29 APRIL 1994)
RISK MANAGEMENT IN BANKING (3-11 JUNE 1994)

These programmes benefit from six years of research with selected financial institutions into international financial services - part of the largest ever project on the subject undertaken by a European Business School.

This has given INSEAD a rare level of expertise in the management of financial institutions; and particularly the strategic management skills banking demands - which are quite specific to the industry.

WHO WILL BENEFIT?
Strategic Management in Banking is designed for those who are responsible for profit centres or strategic planning. It explores how you create competitive

advantage and develops participants' management skills. It will help them tackle the all-important task of ensuring that profit and risk fit in with the guidelines set by senior management.

Smaller margins and greater regulatory pressures mean you must manage risk better. Risk Management in Banking is ideal for senior executives who wish to understand the sources of risk on and off the balance sheet.

It offers an invaluable opportunity to review recently developed techniques, and gain a good grasp of risk monitoring, valuation and pricing, with emphasis on efficient exposure management systems. In particular, the programme looks at the problems of compliance with regulatory pressures, and explores practical approaches to integrated risk management.

"THE ALCO CHALLENGE"
Both programmes feature a recently designed computer simulation, the ALCO Challenge, which recreates a realistic international banking environment. It incorporates the new financial techniques in profitability and risk management.

If you would like to know more or have any queries, please call Chantal Poget on 33 (1) 60 72 42 90 or fax the coupon below to her on 33 (1) 60 72 42 42 or post it to Chantal Poget at INSEAD, Boulevard de Constance, 77105 Fontainebleau Cedex, France. She will send you the appropriate brochure(s).

Our new brochures: Strategic Management in Banking and Risk Management in Banking are now available. Reply today for your complimentary copy.

To receive your information as soon as possible, please call Chantal Poget on 33 (1) 60 72 42 90. Otherwise, just complete the details below, and either fax it to her on 33 (1) 60 72 42 42 or post it to Chantal Poget at INSEAD, Boulevard de Constance, 77105 Fontainebleau Cedex, France. Please indicate which programme(s) you are interested in. (1) Strategic Management in Banking (17-29 April 1994) (2) Risk Management in Banking (3-11 June 1994)

Name: _____ Title: Mr/Ms/Mr/Ms/Ms/Ms _____ First Name: _____
Job Title: _____
Company Name: _____
Company Address: _____
Postcode/Zipcode: _____ Country: _____
Telephone: _____ Fax: _____

RMF 1

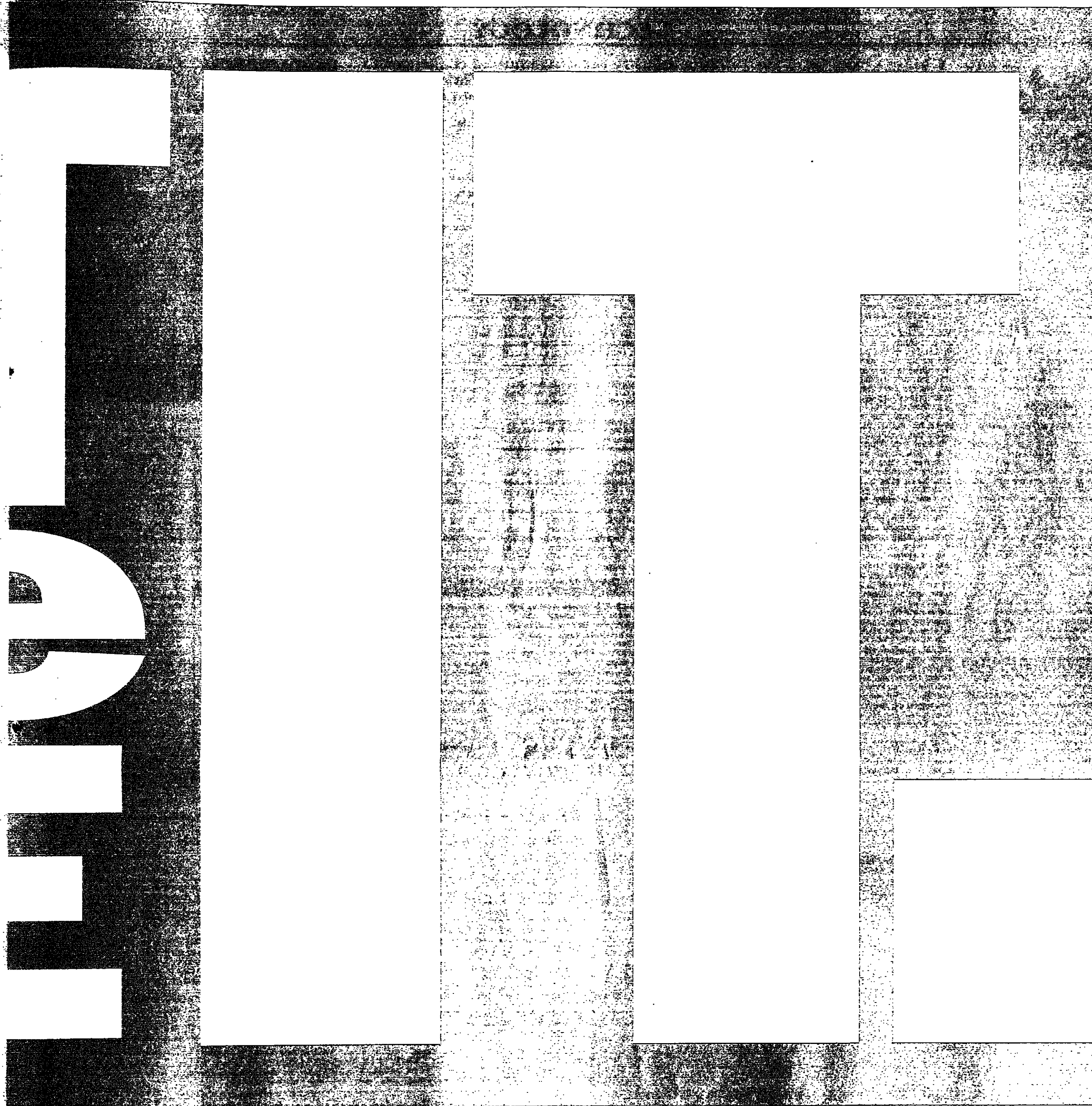
“Would you tell me, please, which way I ought to go from here?” she asked.
“That depends a good deal on where you want to get to,” said the cat.

*Lewis Carroll,
“Alice’s Adventures in Wonderland”*



underlin

GET
move
USE



Unless you know what to do with it, information isn't knowledge. Or insight. Or the road to profit. It's simply a collection of data.

That's why today we want to introduce ourselves to you.

We're a new company dedicated to providing information solutions that will help you help your customers and run your business more efficiently. A company with a unique ability to help you get information, move it to where it's needed, and use its insights.

We're truly a new company. And yet we combine the strengths of both a global *computer* company with unparalleled capabilities in data collection and massively parallel processing, and the one company truly capable of allowing you to *communicate* any quantity of information to anyone anywhere in the world.

Who are we?

We'll give you a hint: our new CEO took the door off his office to demonstrate just how accessible he was going to be.

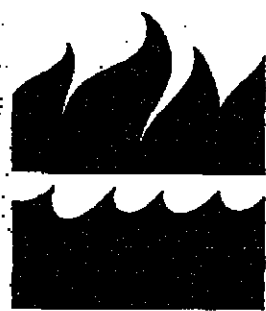
By the way, he is.

Now who do you think we can be? Turn the page. You'll see.

TECHNOLOGY

The printing industry presents unusual challenges to computerised manufacturing systems. Claire Gooding continues a series on getting the most out of software

Biography of a book



HarperCollins Publishers

COMPANY SNAPSHOT

Nature of business
HarperCollins is one of the largest English-language publishers in the world, formed in 1989 when William Collins and Harper and Row amalgamated under News Corporation. HarperCollins Manufacturing produces 67m books annually, 14m hardback books and 53m paperbacks. It occupies part of a 108-acre site north of Glasgow in Scotland.

Turnover: £30m.
Employees: 480, of whom 450 are users of the Mac-Pac computer system.
Key personnel: Eddie Bell, chairman and chief executive; John Fitzpatrick, managing director; Owen Mitchell, business development director; David Thomson, systems manager.

TECHNOLOGY FILE

Software: Mac-Pac is a modular system for manufacturing, written in RPG400 (an AS400 specific language), well suited to high-volume short runs. HarperCollins is using 15 modules of Mac-Pac Version 7.1, dealing with all functions from quotes through to shipment. There are 1,000 Mac-Pac users worldwide, 50 in the UK. HarperCollins uses the Expert Configurator more extensively than the other three UK users, which include manufacturers of marine pumps and injection moulds.

Hardware: IBM AS400 Model F50, running OS400 Version 2.2, with 23 GigaByte discs (11.5GByte mirrored). The system supports 105 VDUs, 22 PCs and 18 printers, with six remote laptops for home dial-up. The structured cabling system provides 15 miles of fibre-optic cables carrying 100Mbps per second. All terminals can connect to all company hardware, to a maximum of 720 terminals.

Supplier: Mac-Pac was developed and supplied by Andersen Consulting, which provided three consultants to help in the configuration and development of the expert system.

Cost: £2m, including the software, hardware and consulting fees. Training and full-time involvement of in-house employees working with the Andersen consultants added an estimated £1m internal costs.

Pick up a copy of Jung Chang's bestselling novel *Wild Swans* and the last thing you are likely to consider is the effort that went into printing it. But books, like motor accessories and widgets, have to be manufactured, and they present unusual challenges to computerised manufacturing systems.

Left-over pages from one book cannot be used elsewhere: each book comprises components that are useless in any other product. Prints are likely to be repeated, possibly in short runs, for which machines must be geared up.

HarperCollins Manufacturing produces books from raw material to finished product, using various grades of paper. Owen Mitchell, HarperCollins's business development director, considers book-printing a manufacturing process much like any other, equally subject to current thinking on just-in-time methods and low inventories.

On the shelf in Mitchell's office stand fat, glossy-covered hardbacks including *Wild Swans* and the memoirs of Lady Thatcher and Sir David Frost, reminders of the end-product of his 400,000 sq ft factory. "Our customers are the publishers, not the public. We make reprints or new titles to order for HarperCollins, our main customer, but also for Headline and Simon & Schuster (outside the US market), among others," Mitchell says.

A full remainder basket is bad news for author and publisher alike, and producing to demand ("make to order") introduces a delicate balancing act between resources. Getting it wrong means keeping the customer waiting, perhaps losing sales as interest in a book fades, while machines and staff work overtime, only to lie idle the next day.

To avoid this, HarperCollins now runs a computer integrated manufacturing (Cim) system called Mac-Pac, which includes a complex "expert system" that helps make decisions about scheduling.

"This division operates as a high-volume, make-to-order environment. One of the business reasons for moving in the Cim direction was the pressure for just-in-time manufacturing, small batches, and short lead times," says Mitchell.

In the early 1980s, most packaged software solutions were for make-to-stock and assemble-to-order processes - which are inappropriate for books. Other solutions came from low-volume "make-to-order" suppliers. "Getting behind this distinction was important, because every book is make-to-order, but we deal with more than 100 different titles every week."

On average, the factory copes with 1,250 component orders a week (about 10 per book). Components in a book include the bundles of

SOFTWARE AT WORK

printed pages (signatures - see Buzzwords), illustrations, covers, dustjacket, and perhaps also a ribbon-marker for diaries and bibles.

The paper for the paperbacks is stored four hours away. "We work as a manufacturing business, so in manufacturing terms, a routine diary is just as important as Sir

The new system has developed gradually. Outside consultants have contributed, but it largely evolved from a painful process of self-examination that started in 1989.

"We challenged and changed the way we do business as part of the preparation for automation. The first question was whether we were ready for change, and the answer was no. We faced the fact that customers were not well served by the buffer times which were exposed. Inventories were no longer assets, but earned a black mark," recalls

"IBM's industrial design team gave us a vision and experience beyond our own, and helped us develop a strategy that has held good to this day - develop people, simplify processes, then automate."

Initial inquiries involved 25 vendors, and a 70-page proposal synopsis was sent out to a shortlist of eight.

Andersen Consulting's Mac-Pac software was fully integrated in its design, and came closest to fitting the HarperCollins "no modifications" policy. Another attraction was the Expert Configurator, an "intelligent" module that works like many expert systems, to define the rules which govern a process. A trip to the US to see Expert Configurator in action (there were no UK users at the time) confirmed the choice.

Mac-Pac follows the business flow from start to finish. It can treat every order and every title as an individual product. Each book is planned and tracked through every process. Every component - printing plate, signature, cover - is tied to its book and traceable through Mac-Pac.

"Setting the rules is an interactive 'conversational' process to create the code. The two years it took to evolve was a combination of analysis, simplification, and representation of what we do. No one

BUZZWORDS

EXPERT SYSTEM takes the principles of programming (if this situation then take this action . . .) into the realms of rule-based decision making. Rules determining a course of action or diagnosis are built in to the software in an interactive, question-and-answer form.

SIGNATURE refers to each "bundle" of printed, paginated text bound into a book. Sir David Frost's autobiography, for example, is a big hardback with 18 signatures, 17 of 32 pages text, and one of 16 pages of illustrations.

David Frost's autobiography," comments Mitchell.

"Our experience in the past has been with batch computer systems, updated overnight and accessed for inquiries. What we have now is a system in which participants dictate the programme. Their actions make a difference. There are very few people who don't have a terminal - 450 users out of 480 employees," he adds.

CONSULTANT'S CRITIQUE

Although a book is a manufactured item with many sub-components, not one of them is re-usable. Most manufacturing control software is written for more traditional operations and a major consideration for HarperCollins was to select a package that fitted its needs. Even having selected the package with the most flexibility, David Thomson, HarperCollins' systems manager, says it has pushed Mac-Pac to its limits.

The most interesting aspect of the new system has been the attention given to people. Owen

Mitchell, business development director, spent considerable effort in getting his staff to see the computer system as a means to more efficient operation rather than as an end in itself.

Classical change-management theory talks of a three stage process: "unfreezing" attitudes; the change itself and "re-freezing" new behaviour patterns. Mitchell ensured that the unfreezing period minimised the feelings of unease that precede change. The change itself was carefully managed

and quickly carried out. The re-freezing has been so complete that Agnes O'Brien, inventory planner, claimed that most people now could not even remember how to key in to the old system.

One cost is the use of internal resources. Mitchell estimates that the £2m spent on the system has been matched by £1m of staff time. The returns seem to imply that it has been worthwhile. Inventory has dropped from £4.1m to £3.4m and lead times have halved. On-time delivery for paperbacks has increased

from 50 per cent to 97 per cent. A quotation now takes about two days when it used to take two weeks.

Andersen Consulting seems to have been a helpful partner in the process. It has insisted that HarperCollins write its own procedures. This has a twofold effect: first, it makes HarperCollins "own" the results; and second, it reduces dependency on external consultancy.

Kevin Grumball
The author is a consultant at Software Design and Construction, of Milton Keynes



Owen Mitchell, HarperCollins business development director (right), and Steve Melvin

individual has the command of detail of the entire process. We did not pick the brains of the existing mainframe system, we did it from scratch," adds David Thomson, manufacturing systems manager.

The process of preparation and training was also an eye-opener. "We had shop-floor personnel training the managing director, people found talents they never knew they had," says Mitchell.

In November 1992, HarperCollins announced 211 redundancies in manufacturing which took effect

just six weeks before implementation. The first Mac-Pac product off the presses was a high-profile title, Jeffrey Archer's *Honor Among Thieves* in May 1993. "All this put a strain on the organisation. We found that even 1,000 days of training was not nearly enough," says Mitchell.

The Andersen consultants insisted that HarperCollins should develop its own rules and procedures, which was time consuming but worthwhile.

Users are enthusiastic. One claims to have learned as much in training as he had in 20 years in the business. According to Irene Thomson, customer services manager for paperbacks, previous manual systems were difficult to control. "Now we are more reactive, and customer satisfaction has improved."

Fred Buchanan, the paperback planner, had previously worked with a small PC. "We did not know if we could fulfil to order or not, now we can say yes and mean it." Steve Melvin is a lead operator on one of the print machines, which has produced 25,000 copies of *Wild Swans* every week for the last three months.

"The lead time for a paperback used to be four or five weeks. Now it is 10 days or less," he says.

Growing up and growing fast.

FT Survey of International Youth.

By the year 2000, more than half the world's population will be under 20 years old.

Most of them are already born of course and embarked upon an uncertain road, where social and political issues such as housing and jobs present problems and opportunities in almost equal measure.

The FT International Youth Survey will examine how government, business and the broader community throughout the world are equipped to deal with both.

It will be published with the Financial Times on Monday, January 31.

FT. Because business is never black and white.

PEOPLE

Storehouse selects Steele and Sorrell

After getting through three finance directors since 1990, Storehouse will be hoping that its latest recruit to the position, Dick Steele, 38, right, currently FD of Lloyds Chemists, may stay the course.

In addition to filling the FD's position which has been vacant since the unexpected departure of Graham Rider last October, Steele's appointment from April will give Storehouse a full board of four executives and four non-executives for the first time for more than a year.

Bringing the management back to full strength has been one of the priorities of chief executive Keith Edelman since he was appointed to the group last summer.

Steele was appointed after an executive search and had no



man. "Clearly he has the qualities we are looking for," says Storehouse. "He has first-class

accounting skills and very strong retailing experience."

Steele has a degree in economics and accountancy from Liverpool University and qualified as an accountant with KPMG Peat Marwick. He joined fashion retailer Next in 1984 and held a number of senior financial positions before moving to Midsummer Leisure as group finance director in 1987. He became FD of Lloyds Chemists in 1990.

Martin Sorrell, 48, chief executive of the marketing services group WPP, is also joining the company, as a non-executive director, the first such post he has notched up. Yesterday he said he did not wish to comment on his reasons for making the move into previously uncharted waters.

Allan moves to Kent Tec

Kent Training and Enterprise Council has appointed a new chief executive, Malcolm Allan, who will spearhead the Tec's

enlarging role in the economic development of Kent. Allan, aged 44, has been chief executive of Sussex Tec for the past three years. He succeeds John Forsdyke, who relinquishes his post at Easter.

More than 160 applications were made for the post. The job is an expanded one, as it is planned that the new chief executive will be at the helm of a new organisation made up of the Tec and Kent County Council's economic development unit.

Agreement in principle has been reached on the merger of the county's unit with the Tec, although detailed negotiations are still proceeding.

The intention is to rationalise and develop services to business in Kent, Britain's front door into the Economic Union, under the Tec's leadership.

The merger could provide a model for other Tecs, all of which are seeking to bring greater coherence to the delivery of economic development within their localities.

Rupert Nabarro, 48, joins the board of the Black Country Development Corporation. He is managing director of London-based Investment Property Databank and a director of Applied Property research.

Bantz shifts to NatWest

Bruce Bantz has been appointed head of global asset securitisation at NatWest Capital Markets, a new post set up to reflect a stronger focus on its securitisation business.

Bantz, previously vice president, treasury funding, at Citibank's credit card securitisation arm, will be based in London and will report to Gary Southern, managing director of NatWest Capital Markets.

Europe's nascent market in asset-backed and mortgage-backed securities is dwarfed by the US market, and has so far failed to take off.

Southern says he expects no explosive growth but predicts

the market will move up a gear or so over the next few years.

NatWest has been involved in several sterling mortgage-backed deals, and has set up a vehicle called Thames Funding, which acts as a conduit for corporate asset-backed commercial paper.

While sterling will remain a priority, NatWest plans to expand into other European markets.

Graham Randell has been promoted from deputy director of acquisition finance at NatWest Markets, succeeding Malcolm Cameron who has been promoted to regional executive director at NatWest's Thames Valley Region.

Inchcape, the international marketing and services group, is losing one well-connected non-executive director and picking up another. Jürgen Hintz, 51, chief executive of CarmauldMetabox, the Anglo-French packaging group, is replacing Jean-Paul Ferryer, 56, a supervisory board member of Peugeot, who is retiring from the Inchcape board in May in order to devote more time to his increasing business commitments in France.

Inchcape has always prided itself on its international connections; Hintz seems to fit the bill nicely. A US citizen born in Germany, he has worked and lived in the UK, Germany, and France as well as the US where he was an executive vice president of Procter & Gamble.

Jeff Edington, whose appointment in 1992 as British Steel's technology supremo was welcomed by industry observers, has been appointed an executive director at the UK steelmaker.

Edington joined British Steel as managing director, technology, after 10 years at Alcan Aluminium in Montreal, and has a mission to redress the balance between use of steel and that of faster-growing aluminium.

David Grieves, an executive director and vice-chairman at British Steel, will retire from the board in July after 37 years in the UK steel industry.

Grieves is chairman of Avesta Sheffield, the Anglo-Swedish stainless steel producer formed in 1992.

Non-executive directors

Nicholas Barber resigned from COSTAIN.

Sidney Taylor, director of TI Group, at EUROHERM.

Jonathan Stewart resigned from SELECT INDUSTRIES.

John Leek, chairman of Lillieshall, at LINREAD.

George Howard, director of BBA Group, at subsidiary AUTOMOTIVE PRODUCTS on the retirement of John White.

Brian Slade has resigned from SERCO GROUP.

Mark Smith, a former vice-chairman of SG Warburg, at RENOLD.

Keith Hodge, retired corporate director of the south Wales region of Barclays Bank, at HAWTH.

John Bayliss, formerly deputy chairman of Abbey National, at RICHMOUNT MANAGEMENT.

Tom Drake, chairman of Drakes International, at FILO-FAX.

Mark Wilson as chairman at AYRSHIRE METAL PRODUCTS on the resignation of James Boyd.

Peter Shirley, former partner of Herbert Smith, at FII GROUP.

Peter Oswald, former deputy chairman of Savills, as deputy chairman at FLETCHER KING.

Andrew Davidson, former md of County NatWest Ventures, as chairman of AVINLEY GROUP on the retirement of Geoffrey Delth.

Harry Tuley, below, chairman of Scapa group, as director and chairman of STAVELEY INDUSTRIES.

Lord Catto has resigned



from OVERSEAS INVESTMENT TRUST.

James Laurence, formerly chief executive of Adam & Company, at NSM; Sir Charles Fraser retired as chairman and is succeeded by executive chairman, John Jermaine, previously group chief executive.

Mark Keegan resigned from PREMIER LAND.

Peter Berry, md of The Crown Agents, at TR PACIFIC INVESTMENT TRUST.

Paula Tosato at WEST MERCHANT BANK.

**"We know exactly where we want to go,
because our customers will show us the way."**

*Jerre Stead, CEO
AT&T Global Information Solutions*

"Our customers know the solutions they need," he went on. "It's our job to bring them solutions, through the application of technology."

Which says a lot about this new company.

Yes, we were once *NCR*. And all the strengths of *NCR* are still here.

But now we also bring the networking expertise of AT&T to the party. Which sets us up to become the world's best integrator of *computing* and *communications*. With an unparalleled ability to get, move, and use information.

We are teaming, converging, fusing with AT&T to become a market-led provider of total customer solutions. Solutions that will help our customers to better help their customers.

In the weeks and months to come, we'll be telling you more about the hows and whats. So stay tuned.

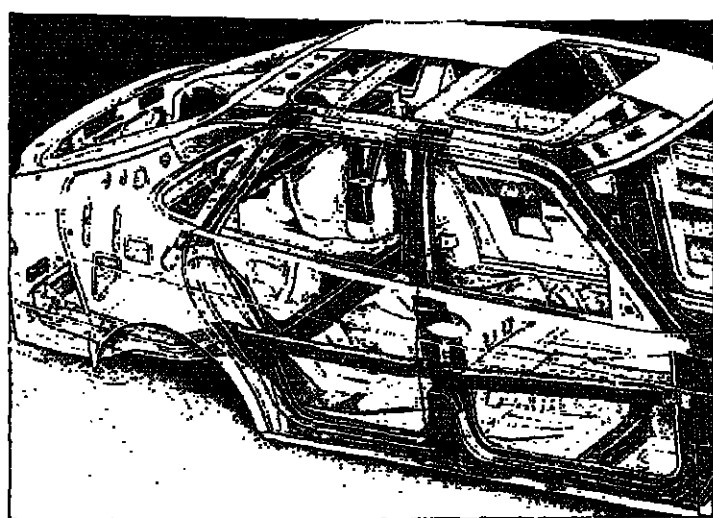
Call our local office or 1 201 778-4478.

We'll tell you more.

Now that NCR and AT&T are one, computing and communications have come together to help you get, move, and use information.



Global Information Solutions



Passengers are protected in a steel safety cage.

The new Saab 900's door handle is intentionally-recessed to reduce wind-noise. With your palm up or down it offers a firm grip. Well appreciated in bad weather or emergencies.

The front was hit at 56 kph.

Designed to crumple, it absorbs and distributes collision forces. The driver-protection system includes seat-belt with pretensioning, airbag, collapsible steering column and our patented A-pillar/front sill connection, reducing leg injury risk by helping to deflect the front wheel from intruding into the cabin during an offset frontal collision.

The rear was struck at 48 kph. Our new Saab 'Safeseat' concept features a unique new steel beam assembly, offering all three occupants three-point

team has worked beyond test-track and laboratory, analysing real-life road accident data. The car bristles with safety features which apply in all markets, not only where legislation demands.

FINALLY, AN UNUSUAL SAFETY ENDORSEMENT.

Twice in succession, Folksam, Sweden's largest insurance company, presented its Safe Car Award to our larger Saab 9000, their results showing it 40 to 60% safer than the average

THE NEW 900. VERY STRONG. VERY SAFE. VERY SAAB.

Totally practical and thoroughly considered, since every Saab design solution is influenced by considerations of Active and Passive Safety.

STARTING WITH 'ACTIVE' SAFETY.

Active Safety? Avoiding accidents in the first place. We match our chassis resonance to that of the human body with prompt and precise signals. (Germany's authoritative "Auto, Motor und Sport" magazine: '...a high level of performance and comfort owing to a sporty and comfortable chassis'.)

The driver receives an uninterrupted flow of vital signals enabling corrective or compensative action.

Perhaps explaining the uncanny feeling of security and harmony that accompany even your initial drive.

By increasing chassis rigidity, we have improved handling and driving behaviour consistently across all speeds and loading conditions increasing the car's predictability, an advantage that could be decisive for accident avoidance.

MOVING TO 'PASSIVE' SAFETY.

Over one hundred prototypes were deliberately crashed. A three-way collision simulated effects of a multiple accident.

inertia seat belts and individual head restraints*. The lower seatframe also acts as a cross-member reinforcing side-protection (the rear seat backrest can be optionally equipped with two foldable child seats).

It was rammed in the side at 54 kph.

All doors are packed with shock-absorbent foam. The side-protection-system deforms defensively while absorbing collision force. Occupants are housed in a reinforced steel safety cage that deflects high-speed collision forces. Result? A battered new 900 with safety cage intact. Passengers would have been shaken, but *alive*. For 25 years, our safety engineering

car. Based on the identical design philosophy, our tests indicate that the new 900 is equally as safe. Other insurers agree, endorsing the new 900's safety and stability by, in most cases, reducing premiums below other cars in its class. Very sensible. Very satisfying. And very Saab.

THE NEW 900. VERY SAAB.



SAAB

*Centre head restraint is an option

Specifications and standard equipment may vary by market. Consult your nearest Saab retailer.



Engine choice: 2.5 V6 (170 bhp), 2.0 Turbo (185 bhp), 2.3i (150 bhp), 2.0i (133 bhp)
For further information, test drive or the International/Diplomat Sales Program call Saab Information Service +44-71-240-3033 or fax a copy of your business card to +44-71-240-6033.

موتور ساف

Cinema/Nigel Andrews

Love that dares not speak its name

THE AGE OF INNOCENCE (U)
Martin ScorseseMRS DOUBTFIRE (12)
Christopher ColumbusDECADENCE (18)
Steven Berkoff

In Martin Scorsese's *The Age of Innocence* the director's fondness for full-on steam-heat visuals – see *Taxi Driver*, *Raging Bull*, *Goodfellas* – collides with novelist Edith Wharton's icy prose: that 1920s irony looking back on 1870s social etiquette. The result is something like the alarm-bells sounding on the Titanic. The viewer's imagination pushes the melodramatic possibilities forward. But the SS Scorsese is stuck on the ice and – more remarkably – it seems to be enjoying its state of suddenly ordained stasis.

While the audience tries to will the characters into Scorsese-ish excess, the casting (mainly British) and the film's ornately deliberate style (James Ivory meets Luchino Visconti) tell us to stop or slow down.

It takes half an hour, by my watch, to adjust the aesthetic metabolism. By then such magic as the movie boasts – a lot, allowing for some tricks that fail – is working. And we realise that the tension between energy and stillness is the essence of both the film and Wharton's tale. Here is Mr Newland Archer (Day-Lewis), affianced to the demure and lovely May Welland (Winona Ryder), but dazzled by the aureate ringlets and wide-lipped Cheshire Cat allure of Ellen Olenska, the Countess

with a Past (Michelle Pfeiffer). This woman has come over from Europe, vaguely bent on divorcing the Polish husband we never see, and spins an amorous web all around our hero. Will his family stand for it? Will society impose pariahdom? Or will decency and dynamic imperative turn Day-Lewis back to dull virtue?

Edith Wharton's world was one where snobbery and puritanism dined at the same table. While the writer's gelidly ironic prose is served to us by Joanne Woodward's novel-quoting voice-over (each cadence shaped to perfection), her equally icy supporting characters, played by a rich cast of Brits including Alec McCowen, Richard E. Grant and Michael Gough, are seated round the meal-board or hearth, recounting scandal and titillate.

Scorsese collaborates with co-screenwriter Jay Cocks in bleeding the dialogue of spontaneous drama; then he injects that drama straight back – but subtly – into the images. No savagery in people's words or gestures. But look at the painted screen just behind Pfeiffer depicting a pelican biting her own breast, or the picture at the top of a staircase of an Indian scalping. No incendiary bursts of feeling in the scenes of revelation or confrontation. But look at the fire-bomb impact Scorsese builds into close-ups of cigars being lit! This is emotional "displacement" transmuted into cinematic symbolism.

And transposed feeling is apt. For the romance at the story's heart is one that never happens. Newland's trysts with Ellen stumble on through the weeks and months, the screen alternately cracking with the slow-thawing emotion of their encounters and then re-freezing.

ing under the influence of social protocol or prohibition. It is in the "love" scenes, though, such as they are, that the film goes askew. Day-Lewis's wry, delicately suffocated *haustrer* is perfect for Newland – this man raises repression to an art form – but Pfeiffer's Ellen is a disappointment. She comes across as a rent-a-milux who has been to elocution lessons. The breathy precision of her consonants reminds us of Monroe in pretentious mode; the actress coquetry of her fan played and head-tilts is too studied. The artifice numbs the movie's heart. There is no chemistry – let alone any credible urge to biology – in this ill-mated pair.

Scorsese has bled Wharton's dialogue of spontaneous drama – but then injects it straight back into the images

So the story about a love that dares not speak its name comes most alive when the lovers are off the screen: when Scorsese's camera roams or soars across banquet-tables or opera houses, seeking the poignancy of personal intimacy in the majestic ceremonies of its absence; or when Day-Lewis's haunted, handsomely hollow-cheeked face, alone on screen, re-lives over and over the dream that he never had.

If Scorsese's film is a tragedy of what-you-never-had-you-always-miss, *Mrs Doubtfire* is a comedy of once-you've-had-it-you'd-better-hold-on-to-it. At last, in this film, the solution to the much-discussed single mothers problem. Dress estranged Father (Robin Williams) in female garb; put out his chest so that it resembles two footballs trapped under a

duvet; give him a high-pitched Scottish burr – somewhere between Jean Brodie and Lord Reith – and then smuggle him into his (ex)wife's house to nanny the children.

There he will pass undiscovered until the fateful day when Sonny wanders into the bathroom and – but enough! Surprises are not so plentiful in this comedy, at least until it reaches its magnificent restaurant climax (quick-changing compounding cross-dressing), that we should squander them here. Much of the early stuff consists of Robin Williams doing his super-schmaltz act, stumbling wet-eyed in the wake of Sally Field (departing wife) and looking like Mr Pag

liaccio without his script or make-up.

But once we are into *vesti la giubba* – on with the nanny drag – the magic and merriment steal in. Christopher (Home Alone) Columbus directed; Randi Mayem Singer and Leslie Dixon co-screen-wrote, from a novel by Anne Fine. But when funny Williams takes over from fey Williams he needs neither director nor writer(s). He is Hurricane Shitck: omnipotent whether turning his employer's cooking quarters into a literal Hell's kitchen, or fending off a lascivious bus driver, or improvising polite insults to Miss Field's new boyfriend (Pierce Brosnan). "Your accent's a little muddled" ventures the bronzed smoothie with the décolleté shirt. "Really?" replies Miss Doubtfire, "so's your tan." Hurricane Shitck has

another great asset. Once he starts blowing, even the threat of renewed sentimentality is turned to matchwood. In one scene our hero, reduced between nanny hours to a fetch-and-carry job in a TV studio, wanders onto an empty soundstage and starts to improvise with a pair of dinosaur puppets. At this point I screamed inwardly. I thought the ghost of Jerry Lewis had arrived. But whimsy turns to wit, and then becomes for the cue for the film's cracking comic climax in the eatery.

This sequence will make you laugh till you cry. Either that or you have seen too many tired pantomimic drag acts – Finges and Brackets and Danny La Rue – and had your taste corrupted. For the wonderful thing about Williams's Doubtfire is that he (she? it?) could be real. Even when the stockings are inadvertently slipping to the ankles, or the false teeth are falling into the aperitif, or the wig is turning round to face Mecca, the lady's sweet, purring, buxom femininity continues. In a bad comedy Mrs Doubtfire would be the nanny of our nightmares. Here she is the nanny of our dreams.

Mrs Doubtfire would have her work cut out cleaning up after Steven Berkoff's *Decadence*. In one scene the actor-director throws up all over the camera lens: that is, over us the audience. We/the camera are situated inside a lavatory bowl (sic), though for the few seconds before Mr Berkoff lets fly this seems the nicest, safest, comfiest place in the whole film.

For the rest of the excruciating 108 minutes we are stuck in no-man's-land. God save us from filmed plays in which the writer-star-director has no idea how to come at his material in



Ill-mated pair: Michelle Pfeiffer and Daniel Day-Lewis in 'The Age of Innocence'

a new medium. Plonked down like disregarded tots in a series of crowded or uncrowded rooms – luxury apartment, dingy pad, swank restaurant – we watch Berkoff and Joan Collins spout the blank verse as they quick-change between

their two equally resistible pairs of characters.

Now they are the high-rolling toffs who play kinky sex games and gorge on champagne and caviar. Now they are the low-lifers who vary gormless leg-over sessions

(message: the lower classes do not know how to enjoy sex) with chat about murder and petty crime. It may all have been a hoot on stage but here on screen it plays like a Ben Jonson comedy modernised by a madman with logorrhea.

It started in Brazil. Evelyn Waugh (1903-1966), travelling to South America in 1932 after a disastrous marriage, met a religious mystic bent on reading Dickens. The resulting short story and the novel *A Handful of Dust* (1934) have been a warning to South American explorers and Dickensians ever since. Now the Cambridge Theatre Company has staged Waugh's book at the Palace Theatre, Watford: it makes super theatre.

A Handful of Dust, straight from T.S. Eliot, tells of the creaky marriage between Tony and Brenda Last, who in the 1930s are much less middle class than they now sound. Brenda falls in love with a younger man, John Beaver, at the same moment that the Last's eldest son dies in a hunting accident. Grief and alimony drive Tony to search for Indian gold in South America; but his expedition, lead by Dr Messenger, comes to a sticky end and Tony finds himself a prisoner reading Dickens to the illiterate local potentate.

The director Mike Alfreds opts for the anti-Brideshead approach. The ten actors do without scenery and props for this pared-down touring production. The scenes are short, like movie cuts, and each one finishes with a freeze frame. The lighting is bright white and the backdrop and costumes pearl grey.

Alfreds' adaptation is excellent. He parcels out the narrative so that Waugh's voice in the book shares itself among the actors, who introduce themselves or the scene and then speak the lines. The ensemble scenes – restaurants, parties and hunts – work well, and the actors



Sally Knyvette and Annabelle Apsion in Mike Alfreds' splendid adaptation of Waugh's book Theatre/Andrew St George

A pared-down Handful of Dust

retire to chairs facing the stage. Alfreds' other company, Shared Experience, used the same technique to tackle *Anna Karenina*, so it works on longer books as well.

Waugh's best lines survive, and make dramatic sense; as her affair gathers pace, Brenda comments to the audience: "Their interest in each other had so far outdistanced their knowledge that there was a great deal to say." The cameos also live on: the shocking American blonde, the doddering clergyman Mr Tendril and in the background

the humble and uncomplaining victims of primogeniture. The principals keep the action bowling along, although the long first half and short second is a problem inherited straight from the novel. Lady Brenda (Annabelle Apsion) is less worldly than in Waugh and Lord Tony (Tim Dutton) more sympathetic; both actors are sharp and subtle. Elsewhere there are fine performances from Jason Watkins (the Lasts' boy and Dr Messenger), Laurence Kennedy (family friend and general club bore) and

Sophie Heydel (Brenda's socialite sister, Marjorie).

In all, the characters are less extreme than in Waugh's book, but more easily caricatured. Perhaps he felt turning 30 altered his attitude: "for the first time I am trying to deal with normal people instead of eccentrics; comic English character parts are too easy when one gets to be thirty." Noel Coward begs to differ.

The Palace Theatre, Watford (0923 225671) until February 12.

Old attitudes challenged by young playwrights

A little-noticed change has come over the British theatre: new plays are no longer noticeably left-wing. While one hesitates to say that there has been a shift to the right, young playwrights are becoming much more detached. They are also looking for new subjects.

Mike Cullen's *The Cut*, a play about British miners which was reviewed in Monday's FT, is a case in point. The author did not take sides: he simply wrote a very good piece about how the coal industry looks from the inside and underground.

There are half a dozen examples at the Cockpit where the Soho Theatre Company is presenting 15-20 minute extracts from potential full-length plays by young writers under the umbrella title *The Body Politic*.

The body is more relevant than the politics. Medical science, and the ethical questions raised by its advances, are one of the big subjects of the future. Why not explore some of the implications on stage? This is exactly what the Soho Company attempts. Some of *The Body Politic* is funny, some of it is sad.

Quite the most brilliant piece in the compendium is about DNA and cloning. Indeed, on *The Strand* by Paul Goetzke is one of the wittiest revue sketches I have seen in a London theatre since the young Dr Jonathan Miller was performing in

Beyond the Fringe. Here is a genetic engineer so in need of a friend like himself that he places an ad in the lonely hearts column of *Scientific American*. He finds a clone: they have their magic moments in song and dance, squash, scrabble and chess, but look-alikes and are-alikes do not always get on for ever.

It would take a genius to extend *On the Strand* into a viable full-length play; as a sketch it is the tops. Darren Tunstall as the pre-

Malcolm Rutherford is impressed with 'The Body Politic' at the Cockpit Theatre

mier genetic engineer has a marvelous way of communicating directly with the audience.

The saddest, though no less estimable, exhibit is *Grin and Bear It* by Sara Clifford. The national health service has plainly done its best in adverse economic circumstances. An old couple have one pair of spectacles and one set of dentures between them. They swap every hour so that one of them can read the *Daily Express* while the other eats.

"Which do you prefer, the teeth or the glasses?" Neither is quite sure, but it is not a bitter dispute.

They even dance together quite happily. Still, there is menace outside: a knocking on the door – the gasman perhaps? The knocking subsides. The triumph of the piece, performed by Hilary Sesta and John Crocker, is that it is played absolutely straight without overt political or social harassment.

The other outstanding contribution is *Skin* by Neil Biswas, who left university only a year or so ago and must be a writer to watch. *Skin* is about a Bengali family in the English Midlands considering a return to Calcutta on retirement: the daughter (Nina Wadia) has become Europeanised. It is both moving and comic and the only part of the programme that can be easily envisaged as a full-length play. I look forward to seeing it.

Cockpit Theatre, London NW8. (071) 402 5081.

INTERNATIONAL ARTS GUIDE

ATHENS

Megaron Tonight: poetry and music from Russia. Tomorrow: Kostas Kotsiolis guitar recital. Sat: José van Dam, Sun: Mont La Camera plays orchestral works by Holst, Boccherini and Schoenberg. Next Tues, Wed: Hagen Quartet. Feb 5, 6: Philharmonia Orchestra (01-722 2333/01-722 5511)

BARCELONA

Gran Teatre del Liceu Sat, next Tues and Fri: Uwe Mund conducts Götz Friedrich's Berlin production of *Motus* der Mater, with cast including Albert Dohmen, Jan Binkhof, Karan Armstrong and Cynthia Clary. Tomorrow: Kathleen Kuhlmann song recital. Next Thurs: Olga Borodina (tel 412 3532 fax 412 1198)

Information for cultural events available through Caixa Catalunya from 08.00 to 14.00 (310 1212)

BOLOGNA

Teatro Comunale Mon: Hagen

Quartet. Next Wed (Palazzo dei Congressi): Les Ballets de Monte Carlo. Feb 5: first night of Jonathan Miller's production of Maria Stuarda, with Kallen Esperian in title role (Biglietteria, via Autonomo Teatro Comunale di Bologna, Largo Respighi 1, 40126 Bologna. No telephone bookings accepted. For information, call 051-529999)

FLORENCE

Teatro Verdi Tonight, Sun afternoon: Paisiello's *Il barbiere di Siviglia*, with Alessandro Corbelli, Christine Barbaux and Luca Canonici. Feb 3: first of seven performances of Rossini's *Il barbiere di Siviglia* (055-277 9236)

GENOA

Teatro Carlo Felice Tonight, tomorrow, Sun: final performances of Nabucco, with Ghena Dimitrova and Leo Nucci. The next production is *L'elisir d'amore*, opening Feb 11 (010-589329)

LONDON

THEATRE
● The Skinker: Caryl Churchill's new play opens tonight in the Cottesloe, directed by Les Waters, music by Judith Weir, movement by Ian Spink (National 071-928 2252)
● September Tide: first West End showing for 45 years of Daphne du Maurier's drama of inappropriate passion, in a King's Head production with Susannah York as the decent woman in love with her son-in-law (Comedy 071-857 1045)
● An Absolute Turkey: Felicity

Kendall plays a harassed wife and Griff Rhys Jones a frantic bachelor in Peter Hall's enjoyable production of Feydeau's *Le Dindon* (Globe 071-494 5055)
● Medea: Jonathan Kent directs the magnificent Diana Rigg in Euripides' tragedy of a woman's revenge (Wyncham's 071-867 1116)
● An Inspector Calls: Stephen Daldry's award-winning production of J.B. Priestley's social thriller (Aldwych 071-867 6404)
● Plat: Elaine Paige in powerful voice in Pam Gems' musical play about the Parisian sparrow (Piccadilly 071-867 1116)

OPERA/DANCE
Covent Garden The Royal Ballet has Kenneth MacMillan's *Mayerling* tomorrow, next Tues, Thurs and Sat. The Royal Opera has revivals of Carmen with Deryce Graves (tonight, Sat and next Wed), and Elektra with Eva Marton, Marjana Lipovsek and Nadine Secunde (all Feb 17). Opera North presents its acclaimed production of Britten's *Gloriana* on Feb 7 and 10, with Josephine Barstow as Elizabeth I. A new production of Massenet's *Chérubin* opens on Feb 14 (071-240 1069)
Coliseum Jonathan Miller's new ENO production of Der Rosenkavalier opens next Wed, conducted by Yakov Krezberg and designed by Stefanos Lazaridis, with cast headed by Anne Evans, Sally Burgess and John Tomlinson. Repertory also includes Die Fledermaus and Nicholas Hynes' production of *Xerxes* (071-836 3161)
South Bank Centre Tonight: Franz Welser-Möst conducts LPO in a

new work by Jonathan Lloyd, plus Saint-Saëns and Stravinsky, with violin soloist Frank Peter Zimmermann. Tomorrow: Charles Mackerras conducts RPO in Janacek, Sullivan, Tchaikovsky and Brahms, with cello soloist Raphael Wallfisch. Sat: John Eliot Gardiner conducts North German Radio Orchestra in Strauss, Weill and Rakhmaninov, with Ute Lemper. Mon: Charles Farncombe conducts Handel's *Messiah*. Tues: Stefan Sanderford conducts LPO in Rakhmaninov and Shostakovich, with piano soloist John Lill. Feb 6, 7: Roger Norrington conducts HMS Pinafore. Feb 13, 16, 19: James Levine conducts the Philharmonia. Feb 14, 15, 20: Tennstedt conducts Brahms (071-928 8800)
Barbican Tonight: André Previn conducts LSO in Haydn and Brahms, with cello soloist Wendy Warner. Tomorrow: Mark Elder conducts CSO in Elgar, Berlioz and Sibelius, with mezzo Ann Murray. Sun: Leopold Hager conducts LSO, Jan 31-Feb 8: Schumann and Friends, concert series devised by Raymond Leppard with English Chamber Orchestra, featuring Nikolai Demchenko, Thea King and Richard Stoltzman (071-638 8891)
Wigmore Hall Feb 4: Margaret Price. Feb 9: Cornelia Kalisch. Feb 15: Barbara Bonney. Feb 22: Jerry Hadley. March 2: Thomas Hampson (071-935 2141)

MADRID

Auditorio Nacional de Musica Tonight: Marisa Robles harp recital. Tomorrow, Sat, Sun: Aldo Ceccato

conducts Spanish National Orchestra in works by Stravinsky and Tchaikovsky, with violin soloist Dmitri Sitkovetsky (01-357 0100)
Teatro Liceo Le Zazou Tomorrow, Sun: Antoni Ros Marba conducts Pilar Miro's production of Der Freischütz, with Paul Elming, Ekkehard Wächter and Eva Johansson (01-429 8225)

MILAN

Teatro alla Scala Tonight, Sat, next Tues and Sat: Nureyev production of Sleeping Beauty. Tomorrow: final performance of The Merry Widow. Mon: Musica Antiqua Köln. Feb 8, 10, 12: Solti conducts Wagner (02-7200 3744)

NAPLES

Teatro San Carlo There is a final performance on Sat of La traviata with Giusy Devini and Vincenzo La Scala. Zoltan Pesko conducts orchestral and choral works by Rakhmaninov, Musorgsky and Borodin next Tues, Wed, Fri, Sat and Sun. The next opera production is La Sonnambula, opening Feb 26 (081-797 2331)
Teatro delle Pagine Tomorrow: Hagen Quartet. Next Thurs: Alexander Lonquich piano recital (081-406011)

PRAGUE

Gerd Albrecht conducts Czech Philharmonic Orchestra and Prague Chamber Chorus tomorrow and Sat at Dvorak Hall in Grieg's complete music for Peer Gynt (02-285 0111)
● Martin Tůmovský conducts

Prague Symphony Orchestra next Tues and Wed at Smetana Hall in works by Haydn, Bartok and Mendelssohn, with piano soloist Cristina Ortiz (02-232 2501)
● Repertory at the National Theatre includes Rusalka, The Devil and Kate, The Bartered Bride and La bohème (02-205384). Staged performances of Mozart operas are given at the Estates Theatre (02-228658)

● Prague State Opera has Rigoletto tomorrow, Entführung on Sat and La traviata on Sun afternoon. The annual opera ball takes place on Feb 5, and there are no further performances till the first night of a new production of Carmen on Feb 16 (02-265353)

ROME

Teatro Olimpico Tonight: Hagen Quartet plays string quartets by Beethoven. Next Thurs: Fone Quartet. Feb 10: Andras Schiff (06-320 1752)
Gonfalone Tonight: Patrick and Thomas Demenga play works for two cellos (06-687 5952)
Teatro Valle Sun, Mon, Tues: Spiros Argiris conducts Orchestra dell'Accademia di Santa Cecilia in works by Webern, Schoenberg and Richard Strauss (06-678 0742/06-6880 3794)
Teatro II Sistine Sun morning: Pekinel Sisters. Feb 6: Narcisco Yepes (06-5734 4864)

VENICE

Teatro La Fenice Feb 3, 6, 9, 12, 17: John Schlesinger's Covent Garden production of Les Contes d'Hoffmann (041-521 0161)

ARTS GUIDE

Monday: Berlin, New York and Paris.
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.
Wednesday: France, Germany, Scandinavia.
Thursday: Italy, Spain, Athens, London, Prague.
Friday: Exhibitions Guide.

European Cable and Satellite Business TV

(Central European Time)
MONDAY TO FRIDAY
Super Channel: European Business Today 2230; repeated 0630, 0715
MONDAY
Super Channel: FT Reports 1230
TUESDAY
Super Channel: West of Moscow 1230
EuroNews: FT Reports 0745, 1315, 1545, 1845, 2345
WEDNESDAY
Super Channel: FT Reports 1230
THURSDAY
Super Channel: West of Moscow 1230; FT Reports 1230
EuroNews 0745, 1315, 1545, 1845
FRIDAY
Super Channel: FT Reports 1230
Sky News: FT Reports 2030
SATURDAY
Super Channel: 0330; 1330
SUNDAY
Super Channel: FT Reports 1230
Sky News: FT Reports 1730; 0430

Pale males and predatory women



BOOK REVIEW

Thomas Sanders is a great guy: smart, well-liked and going places in his Seattle-based high-tech company. Meredith Johnson is a bitch: manipulative, ruthless and sexy. One morning he turns up to work late - having given the kids breakfast while his lawyer wife throws a tantrum - to find Meredith has been appointed his boss.

Once they are lovers but, since they split up 10 years ago, they have barely seen each other. On her first day in the job she plies him with wine, and leaps on top of him. He fights her off, escaping with a scratched chest and a torn shirt. The next morning both claim they were sexually harassed by the other.

Were *Disclosure* an ordinary airport novel the verdict would be simple: the characters are cardboard cut-outs and the plot ludicrous. The book is none the worse for that. The story races along, taking in sex, power, the clashing cultures of two merging companies, virtual reality systems, CD-Rom disc drives and telephones the size of a credit card.

In other circumstances you would read it, enjoy it, forget it. Yet Michael Crichton - who caused something of a stir with his novel *Jurassic Park* - is intent on getting more publicity out of this one. If the velociraptor was frightening, meet the woman in the power suit.

Crichton wants *Disclosure* to be taken very seriously indeed. He claims the book was a quasi-scientific undertaking, based on a true story and substantiated by numerous interviews with experts in the field of sexual harassment. He has suggested that part of the reason for writing it was to explain to his four-year-old daughter what a bad old word it is out there.

It should not take his four-year-old long to work out that daddy has picked a hot topic. Sexual harassment and male backlash are the great corporate preoccupations of the moment: combine them in a story in which the woman harasses the man, and bingo, the film rights sell for \$3.5m

DISCLOSURE
By Michael Crichton
Century, £14.99

and feminists are furious. Unless she has a good sense of humour, his daughter may not like the way women are presented. Talented "pale males" are passed over for jobs in favour of less capable women. The only trustworthy females are dull and ugly. Wise men never sit next to a female colleague on an aircraft for fear she will accuse him of being unable to keep his hands to himself.

Yet for all that, *Disclosure* raises some interesting points. By reversing the sexes of the villain and the victim, the author makes us question our standard reactions to sexual harassment. The sight of a woman grabbing and lunging simply underlines how obvious the men are who really behave in this way. This is not Crichton's intention.

Instead he is trying to show that sexual harassment is not a woman's issue. Repeatedly he asserts that it has nothing to do with sex and everything to do with power. In the words of Louise Fernandez, Thomas's shrewd lawyer: "Sexual harassment is about power, and so is the company's resistance to dealing with it. Power protects power. And once a woman gets up in the power structure, she'll be protected by the structure, the same as a man."

Nobody denies that women harass men. In the US some 10 per cent of the 22,000 cases filed each year are from men. In Europe there is also a small but growing number of men who claim to have been harassed by women. Crichton is also right to point out that companies tend to stand behind their senior executives. But his argument that harassment is only a function of power, that senior women are just as likely to be perpetrators as their male counterparts, is tenuous at best.

Still more dubious is the notion that women use the same tactics in the office as their male counterparts. The evidence from the UK, at least, suggests they are more likely to wear their victims down, with constant unwanted

remarks and invitations, than pin them to the sofa. It is in this context that the implausibility of Meredith-the-she-devil matters: if sexual abuse of power comes as naturally to women as to men, we need a more recognisable stereotype. But a Meredith who persecuted Thomas with words might not be a bestseller material.

Regardless of the sex of the victim, *Disclosure* makes both too much and too little of the effects of sexual harassment. Too much, because the outcome of the corporate merger is made to depend on whether he pounced on her or vice versa. Too little, because the embarrassment, guilt, lost reputation and damage to family life that come with sexual harassment cases are skated over. When New Man Thomas comes through victorious, he appears to have been emotionally unscathed by the incident.

Crichton's view is that sexual harassment claims are reaching their peak level. He argues that society will have to form rules to cope with the new political correctness: allegations are flying and nobody knows what behaviour is appropriate any more. He shows how damaging the mere accusation of sexual harassment can be, and rails against the "contemporary climate where men were assumed to be guilty of anything they were accused of."

The press release that accompanies the book finishes with an unusual message in heavy type: "*Disclosure* illuminates the situation today and demands that it be addressed before it gets out of hand." Actually, the book makes no such demand, neither does it give much account of how the matter could be remedied. Fernandez, the lawyer, throws in her solution at the end of the book, but it is left dangling: "When women have 50 per cent of the executive positions. That's when it will end."

Some readers, enraged at the depiction of "female chauvinist sows", and irritated by the advertisements warning that women are even more deadly than dinosaurs, might doubt whether the author agrees total equality is the answer.

Lucy Kellaway

The Organisation for Economic Co-operation and Development's special draft report on unemployment, outlined in the Financial Times on January 24, is an example of excellent detailed analysis spoiled by the attempt to impose a politically correct conclusion and summary.

Does it really help to increase the influence of the OECD to conclude "the requisite policy agenda will be wide-ranging, and politically difficult, requiring much determination and a commitment to social equity"? The call for "undogmatic and concrete solutions" is no doubt aimed at those whom French speakers call "ultra-liberals", but is anyone at all impressed? Is "an insufficient ability to adapt to change" adequate as a summary of what has gone wrong?

These examples of OECD-speak from Paris - like similar examples of Euro-speak from Brussels - serve only to smother some of the fascinating information that the organisation's analysts have unearthed. For instance I did not know until I saw this document of the survey evidence that, for every part-time worker wishing to work full-time, there are three full-time workers who would prefer to work part-time if they were able to.

I have, however, the fortunate advantage over the OECD that I am not trying to increase my non-existent influence at summit conferences, let alone to please 24 member governments. So let me try my own summary of the main aspects of the European unemployment problem.

● First, all markets require some reserves as shock absorbers. In product markets these consist of stocks. In the labour market, as they at present function, these are people out of work.

● Second, the size of this reserve is swollen by two phenomena: inadequate overall demand; and pay and other labour costs which price workers out of jobs. The latter has been the more fundamental. But both forms of failure interact and reinforce each other.

● Third, they are both aggravated by a shortage of capacity - it is this last which provides the effective ceiling to UK employment at present. Such capacity bottlenecks do not occur by accident in advanced economies. They are nearly always a response to excess labour costs in the past. As a result, investment has had too

ECONOMIC VIEWPOINT

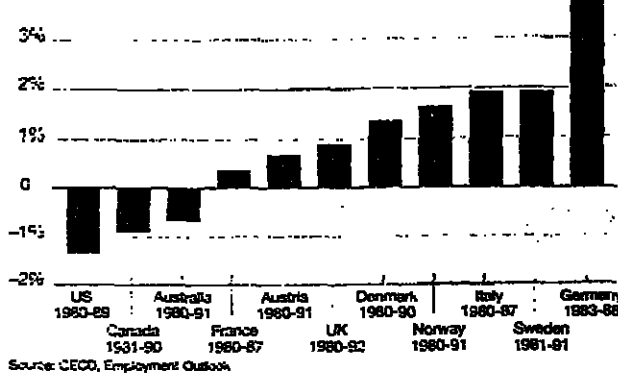
Jobs - keep out the politically correct

By Samuel Brittan

Growth in real hourly wages of low-paid workers

Bottom 10% of earnings distribution, males

Average annual growth rate



Source: OECD, Employment Outlook

of many kinds of labour and certainly a fall in the relative demand for the unskilled, the less adaptable and the unlucky. How far these trends are due to technical change inside western economies and how far to competition from newly industrialised countries

In return for moves to market-clearing pay, the casualties should be compensated

is unsettled; but the implications are quite similar.

The pressures are starkly illustrated by the accompanying chart. Low-paid workers have been under pressure everywhere. (The bar representing Germany should be treated with caution because

only five pre-unification years are covered.) But whereas in the US these pressures have taken the form of falling real pay, in Europe they have expressed themselves in high unemployment.

If, however, Europe is to move towards American-type market-clearing pay, and towards unemployment which is not only lower but more short-term in composition, it is important that the casualties of lower pay should have their incomes topped up by the rest of us who benefit from a more efficiently working economy. Social security systems have to be designed carefully to minimise work disincentives, but they also have to be adequate.

Some evidence that they have not been adequate is provided by the 1994 issue of the official UK *Social Trends* published today. The special article in *Trends* on the least well-off 20 per cent of the population avoids the issue by taking a snapshot of affairs in 1990-91. But buried in the chapter on income and wealth there is an important table which gives the game away - indeed the facts have already emerged in parliamentary answers after last summer's recess.

The table shows clearly that, looking at net income after housing costs - which is the normal method in such comparisons - the real income of the bottom fifth fell between 1979, when

Lady Thatcher came to office, and 1990-91 not merely in relation to the rest of the population but in absolute terms. The typical drop was 3 per cent, compared with a rise of 28 per cent (after tax and benefits) for the middle fifth and a rise of 50 per cent for the top fifth. The estimates may, as ministers have claimed, have been distorted by the under-reporting of the incomes of the increasing number of self-employed people and other statistical problems. But these complications do not explain away the whole change.

The root explanation is that the Conservative policy of tying benefits purely to prices and not at all to incomes is bound to be vulnerable. For any failure to chain benefit, or any change in specific circumstances not covered by the system, will be sure to tip some families into being absolute net losers.

However, the *Trends* analysis is a warning against spurious remedies for poverty. A table reproduced on page 6 of today's FT shows that 56 per cent of heads of household in the bottom fifth of the income distribution are retired or without a job. Only 4 per cent are unskilled workers and 9 per cent semi-skilled ones who might benefit - if they remain in work - from Labour's proposed minimum wage. Another chart shows that 58 per cent of the income of the bottom fifth consist of benefit and only 20 per cent of earnings from employment.

Analysed in another way, more than 70 per cent of the bottom fifth of households with children consist of one-parent families or couples with children where neither parent has full-time earnings. These estimates do not suggest that the British social security system is overflowing with generosity to such people.

But simply to call for more generous benefits all round is unconvincing when social security already totals £30bn a year and is by far the largest component in the UK budget. Greater generosity needs to be combined with greater selectivity. The left wing emphasises the first, the right wing emphasises the second. The need is not to split the difference, but for larger amounts of both. There is also a need for adjustments in the conditions attaching to benefit to make it easier for people of low earnings capacity to participate in labour markets without losing entitlement altogether.

UK real income

Net real income after housing costs Index (1979 bottom fifth = 100)

Quintile groups of individuals*						
	Bottom fifth	Next fifth	Middle fifth	Next fifth	Top fifth	Average
1979	100	138	177	226	312	197
1981	96	135	174	225	323	196
1987	99	143	200	267	406	236
1988-89	100	153	217	289	438	255
1990-91	97	155	222	304	467	267

Source: SCS's Trends

*Net equivalent household income

Source: Social Trends

*Net equivalent household income

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Shake-up is best chance for Japan

From Professor Ronald Dore.

Sir, Your flabby editorial advice to Prime Minister Hosokawa ("Tokyo: time to compromise", January 24) - that he should patch up a compromise with the Liberal Democrats over electoral reform - ill becomes you. It would lead only to another decade of hush-mugger corruption.

The point about the reform bill was not that single-member constituencies are somehow better or more democratic. It is just that - as intelligent Italians perceived - the best way of shaking a nation out of corrupt practices is to make a lot of the basic ones irrelevant by a new system of elections. And his defeat in the Upper House gives Hosokawa the chance of a lifetime to do that shake-up in an even more thorough-going way.

Surely better advice would be that he should take a leaf out of the book of Mario Segni and his referendum alliance at the last Italian general election - but in a more thorough-going fashion. Hosokawa's personal popularity is high. If a referendum were possible the reform bill would win a strong popular majority.

So why does he not take his courage in both hands, dissolve the Lower House, and put himself at the head of a cross-party ad hoc reform alliance with the passage of the reform bill as its sole objective? He should clearly declare his refusal to make advance deals either on cabinet seats or any other aspect of policy; and promise further elections as soon as the electoral system is changed. It is a package which might just come off. Even trying it would "break the mould".

It would not be so bad, either, for the economy that you are primarily worried about. The excitement and optimism engendered could well restore business confidence. There might even be less paralysis of government; the bureaucracy could get on with business as usual, with fewer irrational interruptions. Ronald Dore, London School of Economics, Houghton Street, London WC2A 2AE

Inflation factor in tax argument

From Mr Nico Colchester.

Sir, One crucial point has gone unmentioned as government and opposition argue about which of them taxes Britain more heavily. It is that inflation is a hidden tax, which governments are hard-pressed to do without.

Today's Conservative government is trying to sustain a rate of inflation at least 10 per cent lower than that managed by the Labour government of the late 1970s. That amount of inflation would eat away the state's net current debt of roughly £250bn by £25bn a

year, as part of the insidious process by which inflation taxes the saver and hands the proceeds to the debtor.

There is not a huge amount to choose between the indebtedness of the state today and in the 1970s, but there is a huge difference in its real carrying cost for the government. Set against a total tax take of some £220bn a year, that handicap of £25bn a year is a big one, particularly now that income from the sale of state assets has dwindled.

One wonderful thing about low inflation is that it forces

governments to be more honest about what they offer and how they finance it, for any given degree of involvement in the economy. But it may also force them to put up with profitable governments of the past claiming that they somehow offered people more while taxing them less.

They didn't; they just did it more stealthily. Nico Colchester, editorial director, *The Economist Intelligence Unit*, 15 Reger Street, London W1

Performance falls as executive pay rises

From Mr J Dennis Henry.

Sir, Your story, "Executive pay rises three times faster than inflation" (January 24), makes many important points but it fails to identify the most significant feature. Based on a sample from the latest accounts - to the year ending October 31 1993 - of 653 plc companies in the FT-SE "non-financials", the remuneration of the highest-paid directors rose by 10.48 per cent on a year-on-year basis.

Breaking this down into the size ranges you used shows that the highest-paid directors in the 169 companies with sales exceeding £600m received increased remuneration of 12.33 per cent. Those directors in the 250 companies with sales between £100m and £600m received 9.35 per cent and the 234 with sales less than £100m had increases of 7.76 per cent.

Total board remuneration rose by a more modest 3.48 per cent, according to the published accounts, while the number of directors rose by 3.87 per cent, suggesting others did not do quite so well. A study such as the one the FT reported depends on the co-operation of participating companies. This raises the possibility of a study having to omit some companies which did not wish to take part and so avoiding the disclosure of their increases. The above figures are based on a total sample of the FT-SE "non-financials", plus a few more, and therefore provides a robust appraisal.

What is even more concerning is that while these average increases were being paid to the highest paid directors, the overall corporate performance was actually falling. The return on total assets fell from 18.78 per cent to 15.52 per cent (-17.4 per cent), return on capital employed fell from 7.78 per cent to 6.44 per cent (-17.2 per cent), margins declined from

8.04 per cent to 6.54 per cent (-17.4 per cent) and added value per employee fell from 1.71 to 1.69 (-1.2 per cent). Earnings fell 3.50 per cent but retained profit fell by 47 per cent to only 22.55 per cent of the figure four years earlier. Noticeably, dividends are up 23.7 per cent over the same four years.

Not only are executives receiving increases larger than inflation, as your feature states, but the most senior executives are doing virtually twice as well as the average you showed. Surely this suggests that the supposedly independent compensation committees need more rigorous attention to detail when setting standards and reviewing performance. Otherwise, how can such overall increases be awarded at the same time as performance is falling?

J Dennis Henry, *V.I. Consultants*, 11 Clydebrue Drive, Bothwell, Glasgow

Tax distortions on drinks harming UK pubs

From Mr Robin Simpson.

Sir, Your leader "Cross-Channel Shopping" (January 25) has some curious arguments. You seem to be saying that lower beer prices in super-markets hurt pubs, but not lower beer prices from duty-paid imports! The facts are obvious. At least one in every seven pints drunk at home is a duty-paid import. This must hurt everyone who produces and sells beer in the UK, including pubs, clubs, off-licences and supermarkets - some 100,000 businesses

employing around 500,000. On-licensed premises represent around 74 per cent of UK licensed outlets and are suffering accordingly.

The loss of revenue to the chancellor is at least £160m from beer duty and VAT. But it extends beyond that, damaging sources of all kinds of tax revenue from the businesses and individuals affected.

On pricing, your readers would not have guessed that wholesale beer prices, net of tax and discounts, have decreased relative to the retail

prices index over the past three years. Externally imposed service costs on pubs have increased well above RPI. Beer prices in pubs, net of tax, are almost the lowest in the whole of the European Union; only Portugal is lower. Something has to give and the need is for fair competition in the single market, without distortion by the UK tax system.

Robin Simpson, director, Brewers and Licensed Retailers Association, 42 Portman Square, London W1H 0BB

FINANCIAL TIMES CONFERENCES

ASIA-PACIFIC TELECOMMUNICATIONS - A Magnet for Foreign Investment

Hong Kong, 28 February & 1 March, 1994

Issues include:

- ★ The growth of telecommunications in the Asia-Pacific area
- ★ Regulating competition in the region
- ★ Opportunities for joint ventures and international collaboration in the region
- ★ Financing telecommunications infrastructure

Speakers include:

Mr James H Ross
Cable and Wireless plc

Mr Fred Salerno
Nynex

Dr Andrew Harrington
Salomon Brothers Hong Kong Limited

Mr Bjorn Wellenius
The World Bank

Mr Robin C Davey
AUSTEL

Mr Hiroshi Ichihara
Kokusai Denshin Denwa Company Limited (KDD)

Mr Henry R Goldstein
Pacific Link Communications Limited

Mr Robert Morris
Goldman Sachs International Limited

ASIA-PACIFIC TELECOMMUNICATIONS

Financial Times Conference Organisation
PO Box 3651, London SW12 8PH,
Tel: 081-673 9000 Fax: 081-673 1335

Name Mr/Ms/Ms/Other _____ Dept _____
Position _____
Company/Organisation _____
Address _____
City _____
Post Code _____ Country _____
Tel _____ Tlx _____ Fax _____
Type of Business _____



FINANCIAL TIMES
CONFERENCES

- ☐ Please send me conference details
☐ Please send me details about marketing opportunities

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday January 27 1994

European defence

Yesterday's meeting of the British, French and German defence ministers was apparently an unprecedented event. It would be quite normal for any two of them to meet bilaterally, or for all three to meet with their colleagues in the Western European Union. But a trilateral meeting is a novelty.

That it has been held barely a fortnight after the recent Nato summit is not a coincidence. One important and perhaps insufficiently noted effect of that summit has been to give a significant boost to what is known, in current politico-military jargon, as the "European security and defence identity" (ESDI). Previous attempts to develop this have been checked by the conflicting priorities of Britain and France. France believes that ESDI should be an aspect of the EU, distinct from and independent of Nato, while the UK opposes anything which might appear to compete with, undermine or otherwise weaken Nato.

At the summit President Bill Clinton not only reaffirmed the US's long-term commitment to European security, but also made it crystal clear that this commitment would be strengthened, not weakened, by the development of the ESDI, to which the new "combined joint taskforces" are intended to give tangible form. More important, he did so in a way that apparently carried conviction with European leaders, including notably President Francois Mitterrand.

France, no longer under pressure to return formally to the integrated Nato command which it left in 1966, no longer suspecting the "Anglo-Saxons" of seeking to block the development of ESDI, has shed virtually all its inhibitions about working with Nato on a day-to-day basis. The UK for its part now feels much more relaxed and positive about ESDI. Current thinking in Whitehall is that it should be possible, when the

Maastricht treaty is revised in 1996, to endow the EU with a common defence policy explicitly linked to the Atlantic alliance. This would, among other things, make it easier to rebut Russian objections to central and east European countries joining Nato, since membership of the alliance would become a logical part of their preparation for membership of the EU.

The faltering of the Russian reform process, and the chauvinistic noises heard from Russia in the last few months, have obliged west European governments to begin thinking seriously about defence; while the US attitude to the former Yugoslavia has strengthened the feeling, in London as well as Paris, that Europe should be better equipped to take military action on its own when necessary. At present Europe is clearly incapable of doing anything serious in the defence field without US leadership and direct involvement.

That will not be changed by occasional meetings of defence ministers, or for that matter by an amendment to the Maastricht treaty. If they seriously intend to develop a capacity to act, European governments will have to check and perhaps even reverse the reduction of their defence budgets, which everywhere except in France are virtually in free fall. They will need to look much harder at ways of getting a "bigger bang for the buck" (or for the Euro), by co-ordinating their procurement policies and extending the single market to defence contracts. Above all they will need to develop a genuine unity of purpose, which means a capacity to reach common decisions and a willingness to act on them.

Of that there can be little hope until Germany overcomes the inhibitions it currently feels about joining in military operations, even when firmly convinced of their political necessity.



As Italy prepares for a general election in March, the spectacle resembles interlocking galaxies. Politicians and parties are like planets orbiting each other with nothing to halt them.

The poll on March 27 will mark a watershed in the country's political development. A new electoral formula will introduce the principle of a first-past-the-post system and voters will choose from a plethora of recycled or new parties.

At this stage the outcome is unpredictable. Most political parties are short of funds, poorly organised and without any clear idea of where their votes are likely to come from - let alone the policies on which such votes might be sought.

The latest addition to the field is Silvio Berlusconi, the media magnate. He has chosen to ignore advice to refrain from direct politics and has decided to offer himself as the white knight for people "of goodwill" to rally round and prevent Italy being run by a left-wing government.

While no one will hazard a bet on the likely winner, or winners, at least one result of the election can be predicted. Italy will introduce a system that encourages parties to alternate in power. This is a turning point in political culture.

Until now Italy has been unique among western European democracies for its political immobility. Christian Democrat-dominated coalitions have backed each of Italy's 52 postwar governments. This lack of a genuine alternative to a corrupt government has been a crucial ingredient behind the spread of corruption that has provoked the collapse of the old political system.

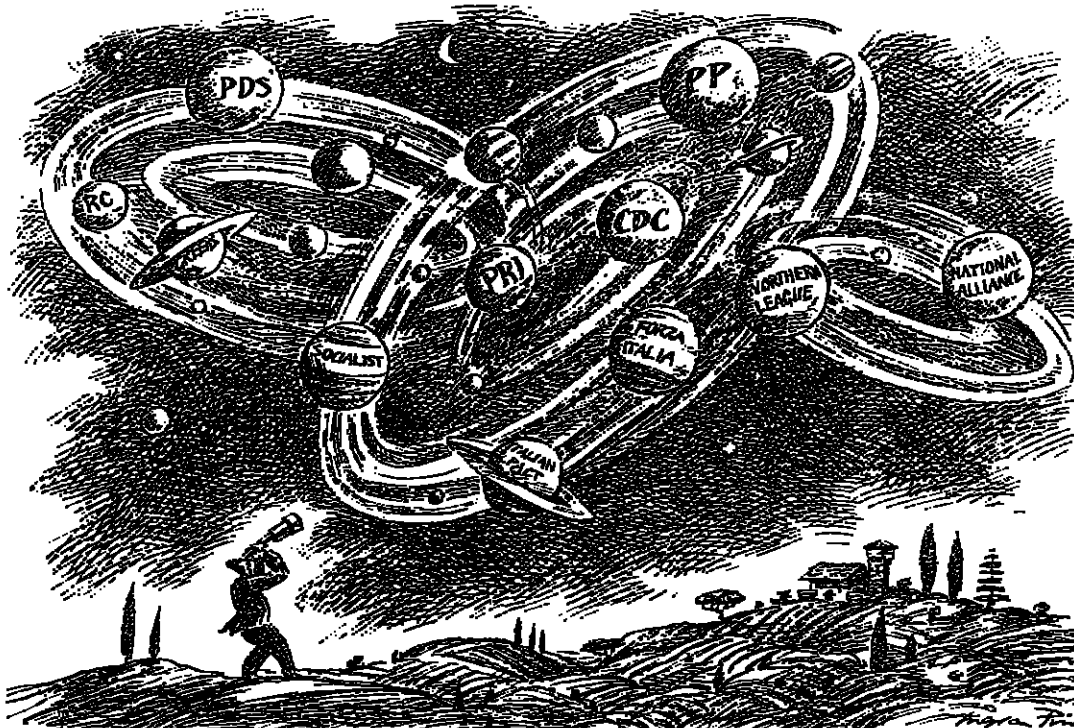
The poll is being held a mere 23 months after the last general election. But the early dissolution of parliament was an inevitable consequence of the discredit heaped on the traditional parties by two years of non-stop scandals. With one in six deputies under investigation, parliament had little moral claim to represent the people.

Local elections last June and November, using new electoral laws, demonstrated that the composition of parliament was out of balance with popular sentiment. The four parties that provided the notional majority for the technocratic government of Mr Carlo Azeglio Ciampi had come to account for well under 20 per cent of the popular vote.

Despite efforts by die-hards among the Christian Democrats and Socialists to prolong the life of parliament, President Oscar Luigi Scalfaro had no alternative but to announce a dissolution.

On the planet of the unholy allies

Robert Graham examines the realignment of Italy's political parties as they prepare for a general election



Since the announcement on January 16, events have moved fast, dictated by the former Communist Party of the Democratic Left (PDS). It is way ahead, both by virtue of its organisation and because Mr Achille Occhetto, its leader, has grasped the need to forge alliances under the new system, where 75 per cent of the seats are to be covered by majority voting.

Some 18 parties will be contending for a share of power. None, on current estimates, is capable of mustering more than 18-20 per cent of the vote, and most will win considerably less. The victor will, therefore, inevitably have to be a coalition of parties which will be formed in advance of the elections - a break with tradition.

The PDS has arranged an effective "progressive alliance" of candidates. It is composed of the Sicily-based clean government movement, the Network, the Greens, some radical Catholics, former Republicans

grouped under the reformist movement, Democratic Alliance, and on occasions the rump of the Communist party, Reconstructed Communism.

The PDS has placed at the disposal of these groupings its considerable nationwide organisation, the best in Italy and inherited from the Communist party. In return, it has acquired the *de facto* right to act as the leader of the alliance. On the latest projections, this group is capable of winning at least 40 per cent of the vote.

Being thus organised while everyone else is either disorganised or squabbling over the nature of alliances, the PDS has dictated an important part of the battleground. The campaign will be fought on whether Italy should have a government dominated by a party that is the heir to the Communists. This is certainly going to be Mr Berlusconi's chosen area of battle.

It will be up to the PDS to demon-

strate that the party has evolved towards an acceptable form of social democracy, embracing the broad lines of a market economy, complete with privatisation and reduced state spending. The fact that the PDS ended up as a key supporter of the Ciampi government's 1994 austerity budget in parliament has yet to be appreciated by the electorate.

The success of the PDS will depend in good measure on how united or split the other parties are. The more the number of other parties and alliances in the field, the greater the PDS's chance of winning. The greatest number of groupings are fighting for the centre ground, to occupy the hole left by the 40 per cent of the voters traditionally accounted for by the Christian Democrats and their allies.

Mr Berlusconi's entry yesterday adds a "Ross Perot" factor to the equation. He risks splitting the centre vote, rather than acting as a

coagulant as he pretends. He is an inexperienced politician and has been publicly warned to stay out of politics by every leading political figure.

His movement, Forza Italia (literally, the footballer's exhortation "Come on, Italy!") is well organised, rich, controversially backed by his television stations and slick on public relations; but it cannot hide Mr Berlusconi's manifest vanity nor the thinness of his political ideas. He is also likely to become the biggest single target for media hate investigations, particularly as his business rivals finance a big slice of the newspaper industry and support opposing parties. A "Stop Berlusconi" campaign is thus likely to be a significant feature of the elections.

Forza Italia will be most threatening if Mr Berlusconi makes an alliance with the neo-fascist MSI, which last week sought to gain greater respectability by rebaptising itself the National Alliance. The MSI performed strongly in the centre and south in last year's local elections, and is one of the fastest-growing parties.

Mr Berlusconi probably would never have been able to enter politics had not the Christian Democrats' authority been eroded. The party, founded in 1942, has been obliged to adopt a new identity with almost indecent haste to revive its fortunes. Last weekend it became the Popular party (PP), drawing inspiration from the similarly named party of the 1920s that was the forbear of the modern Christian Democrats.

The PP is still led by the chieftain Mr Mino Martinazzoli, the former Christian Democrat leader. It looks no different from its predecessor and espouses the same woolly platform of "Catholic values". The only difference is that the political dinosaurs like former Premier Giulio Andreotti have been excluded. Some 10 per cent of the outgoing Christian Democrat deputies have formed a break-away party - the Centre Christian Democrats.

Mr Martinazzoli's natural ally is Mr Mario Segni, the referendum leader and breakaway Christian Democrat. Mr Segni is not an easy partner, and for the moment has opted for a deal with the populist Northern League of Mr Umberto Bossi. The latter could prove a useful marriage of convenience with the league delivering a sizeable slice of the vote in the north, and Mr Segni picking up the vote in the centre in the south.

At this stage all the potential alliances look at best opportunistic. With the exception of the PDS alliance, none augurs well for forming a credible, cohesive government.

Public sector pay

Tough problems require tough but skilfully implemented solutions. The government's freezing of the public sector wage bill for the next three years is a suitably firm response to a gaping fiscal deficit and the inefficiency which still infects many areas of the public sector. Yet the government must avoid undermining the independent review bodies, which are in the process of making recommendations on the next round of public sector pay deals.

The three-year freeze on the public sector wage bill announced by the chancellor last September never implied a freeze on wages. If costs can be reduced and more efficient working practices devised then the savings made can be used to fund higher wages.

It is not yet known what the pay review bodies will recommend. Their role is to consider comparisons with the private sector, where pay is rising at an annual rate of 3 per cent, and when headline inflation is running at 1.9 per cent. It may be that some of the review bodies will see a case for increases significantly ahead of this inflation rate, but there is also a reasonable chance that they will call for rises which can be accommodated within a static overall pay bill.

If this happens, it will further increase the chances of completing the pay round without open conflict. Some public sector union leaders have talked of a spring offensive on wages, but in reality their members show little sign of wanting a fight. Union leaders would be wise to recognise this mood, since the government cannot afford to see its restrictions on pay in the public sector overturned at this stage in the deficit-reduction process. Any challenge would be firmly resisted.

Parent power

Who should run Britain's state schools, appoint the teachers and decide their priorities? The answer, the government says, is the school governors, the majority of whom are parents. The right to hire and fire teachers - the head teacher, in particular - was taken away from local authorities to stop them interfering in the day-to-day working of schools.

Now this apparently sensible reform has been cast into doubt by events at Kingsmead School in Hackney, east London. Ms Jane Brown, the head, last week achieved instant notoriety by refusing to see the ballet *Roméo and Juliet*. She described Shakespeare's plot as "blatantly heterosexual", calling down a torrent of media interest and abuse for her political correctness. This abated somewhat after she apologised for her decision. But it then emerged that Ms Brown shares a house with a woman who chaired the school governors at the time of her appointment.

Hackney Borough Council, anxious

not to afford to see its restrictions on pay in the public sector overturned at this stage in the deficit-reduction process. Any challenge would be firmly resisted.

Ministers, however, should beware the hubris which might arise from an easy victory this year. It is not in anyone's interest to see public sector wages slip seriously out of line with those in the private sector as the labour market tightens.

The widespread strikes and breakdowns in public service which led to the creation of the independent review bodies a decade ago have not necessarily been banished for ever. Before ministers risk undermining their advice by casually ignoring their work in good times, they should reflect upon the long-term value of a mechanism that offers transparent analysis and an alternative to confrontation.

It is difficult to make sensible productivity projections across the public sector for the entire three-year period of the proposed pay freeze and ministers will be wise to consider the matter with care before leaping to convenient conclusions.

At the same time, ministers should recognise that their policies towards the public sector involve an unreconciled contradiction: on the one hand they favour decentralisation, contracting out and greater freedom for local management; on the other, they are using a blunt and centralised instrument on pay. It would be unwise to regard the three-year payroll freeze as beyond further debate.

ious to improve the poor image of its education service, launched an immediate inquiry into her appointment. To the council's horror, the governors have refused to suspend her during the inquiry. In this, they apparently have the backing of the parents: even those who condemn her refusal of the tickets say that she has been a good head. Parents have shown a healthy scepticism for Hackney's desire for a quick end to the affair. More to the point, they seem well able to separate Ms Brown's private life from her professional performance.

This has led to predictable calls for Mr John Patten, the education secretary, to intervene and remove Ms Brown as head. He can do this under powers left over from the 1944 Education Act. Mr Patten would be wise to ignore such calls, however, despite the prospect of popular acclaim for so doing. If parent power is to mean anything, the governors' decision - made with clear parental backing - must not be second-guessed from Whitehall.

Peter Marsh on a possible way of increasing the independence of the Bank of England

Court revolutions

As MPs debate independence for the Bank of England tomorrow, attention is turning to the role of the Bank's court, or governing body. Though the government is unlikely in the near future to give the Bank autonomy over interest rates, the question of how the court might develop over the longer term is exercising policymakers.

Mainly comprising captains of industry, plus six senior Bank officials, the 18-strong body meets every Thursday in the Bank's 16th-century "court room" to discuss general economic trends, the bank's outlook for the City and internal staff matters such as training. No formal decisions are taken, but the meetings channel outside views to the Bank officials, led by governor Mr Eddie George.

Some believe that a more formal role for the court may be a necessary step if the government is ever to move towards giving the Bank control over interest rates.

While the bill before MPs tomorrow - introduced by Tory backbencher Mr Nicholas Budge - has little chance of becoming law, the debate will be another boost for those who argue that removing poli-

iticians from monetary decisions would lead to more stable economic policies.

The bill does not mention the court; Mr Budge wants to concentrate on the main political and economic issues. But discussion about greater autonomy for the Bank is intrinsically linked to the future of the court, which has met virtually every week during the Bank's 300-year history.

Gatherings of the court are highly confidential, with minutes released in full only a century later - a lengthy delay even by British standards of official secrecy. Each court member receives £500 a year plus a weekly lunch, invariably consisting of smoked salmon and roast lamb. Members include Sir David Lees, chairman of engineering group GKN, Sir Christopher Hogg, chairman of Reuters, Sir Colin Southgate, chairman of Thorn EMI, and Sir Chips Keswick, chairman of Hambros Bank.

One person with firm views about what the court should do is

Sir Peter Middleton, a former Treasury permanent secretary who is chairman of the Barclays de Zoete Wedd investment group. In October, he told MPs he was in favour of the court taking on people with a greater commitment than the current court to keeping prices down.

There are two broad ways the court could evolve. It could act as "joint arbiter", sharing decision-making with the governor, or as "cheerleader", leaving most judgments to him but helping the Bank sell its message and shielding the governor from policy attacks by outsiders.

The cheerleading approach would be the less ambitious option, but the court would still play a more public role than now. One court member says it is already taking a more pragmatic line: "We are getting ready to stand up and be counted behind the governor, should our support be needed."

But the "joint arbiter" model appears to be gaining the support of more of those who back Bank independence, partly because shar-

ing out decision-making would make policy judgments more transparent. Mr John Watts, chairman of the Commons treasury and civil service committee, says: "Swapping the judgment of the chancellor of the exchequer for that of the governor, no matter how good he is, is not an attractive option."

One idea for ensuring accountability would be for court members in any new, independent Bank to testify every few months to a parliamentary committee.

Others make the point that bringing more people into the arguments over interest rates would mean more appropriate decisions being reached in the complex business of setting monetary policy.

Such an approach would put the Bank on a similar footing to the US Federal Reserve, the German Bundesbank and the newly independent Bank of France - which all share decision-making between full-time officials and selected outsiders.

Sir John Banham, a former director-general of the Confederation of British Industry and chairman of

the Local Government Commission, says the governing body of an independent Bank should be analogous to the corporate boards of directors, which have responsibility for overseeing long-term strategy.

As to who Britain might pick for a revitalised court, the newly independent Bank of France might show the way. This month it selected the nine-strong body that will set monetary policy. It comprises three full-time Bank officials, two industrialists, a former government minister, a journalist, a financier and an economist. Mr Warwick Lightfoot, a former Treasury adviser, even suggests that, in the cause of attracting "serious players", the court could be open to foreigners such as Mr Helmut Schlesinger and Mr Paul Volcker, former heads of the Bundesbank and Federal Reserve respectively.

Such an approach might go some way to assuaging the fears of those sceptical about moving towards Bank independence. It would offer a means of removing political interference while ensuring the process of decision-making was transparent, spread over a relatively large group of people and appropriate to the needs of the UK economy.

Monastic numerology

What would Luca Pacioli, the Venetian monk credited with inventing double-entry bookkeeping, think of the unseemly battle brewing in his name?

1994 is the 500th anniversary of the publication of his last work on the subject, *Summa de Arithmetica, Geometria, Proportioni et Proportionalita*. Pacioli's countrymen may have been yawning but the accountancy world is in ferment.

A couple of US academics want to mark the occasion, but they have been trumped already by the elderly Institute of Chartered Accountants of Scotland which is planning its own "Festival of Accounting".

Not to be outdone, the Institute of Chartered Accountants in England and Wales is now entering the lists with "Figures in proportion", an exhibition of its own original edition of Pacioli's ancient masterpiece. With all the excitement about double-entry accounting, the only unknown is whether the organisers can count on double-digit attendance.

Food for thought

The Michelin guide to hotels and restaurants in Great Britain and Ireland, 21 years old yesterday, remains as snooty as ever, despite

advancing age. Only a couple of establishments are felt worthy of three stars, even though the number of one stars has now topped 50.

Sadly, the passing years have also precipitated a degree of memory lapse. Journalists set out for the award ceremony at new one-star holder Leith's, in Kensington Road, as per the invitation, only to find themselves lost.

Forgivable, seeing that the collators of the 3,700 entries had omitted the all-important "Park" nestling between the Kensington and the Road.

Digging for gold

Britain's Department of Transport seems oblivious to all the talk in Whitehall about looking after taxpayers' money and maintaining a tighter grip on the government's finances.

When Labour MP John Spellar asked about the cost to the taxpayer of the government's decision to extend Eurotunnel's concession by 10 years, he got a dusty answer. Transport secretary John MacGregor said he could not estimate it "with any precision". Eurotunnel clearly thought the extension represented serious money in the bank and is likely to quantify it in its forthcoming rights issue prospectus. In the meantime, Warburg Securities, Eurotunnel's broker, has publicly

OBSERVER



estimated that the extension has added around £300m to the value of the project.

No reason why the taxpayer shouldn't be told.

Simply Simpkin

"So, do you think you're getting the hang of this derivatives business, Simpkin?" the balliffs enquire with ill-concealed glee as they bundle the contents of Simpkin's office into their van.

Roger Beale's cartoon in Wednesday's FT, illustrating an article on those damnable tricky financial instruments called

derivatives, did not escape the notice of one Guy Simpkin, head of quantitative research at BZW Asset Management.

Likely he seems to have a sense of humour.

Papal bull

A Basel reader enquires whether the German central bank will henceforth be signalling a change in official interest rates with puffs of coloured smoke. His question is prompted only indirectly by the Bundesbank president's perceived proximity to God.

The staunchly Catholic Hans Tietmeyer, a former altar boy who once thought of becoming a priest, has been chosen as one of 40 members of a new Interdenominational Academy of Social Sciences - set up by the Pope. The new seat of learning is an offshoot of the eminent but obscure Pontifical Academy of Sciences and, like the latter, will meet in a 16th century summer palace in the Vatican gardens. The idea is to examine global problems with the benefit of the church's sociological teachings.

Should make a nice break from studying the minutiae of M3.

Sweet sorrows

There is little more than a fortnight to go before the start of the Winter Olympics in

Lillehammer, Norway, but one band of merry-makers familiar from the Albertville and Barcelona games will sadly not be there.

The men - and women - from Mars have failed to reach satisfactory terms with the International Olympic Committee to continue Mars' sponsorship of the Olympics. Mars stumped up about \$25m to be a main sponsor of 1992's Albertville and Barcelona games. The starting price for major sponsors - such as Coca-Cola which have stayed the course for Lillehammer 1994 and Atlanta 1996 has risen to \$40m.

The IOC says its split with Mars was "amicable". But - *sotto voce* - the IOC, uneasily riding the two unrelated horses of commercialism and athleticism, was not overjoyed with Mars' desire to repeat its Barcelona antics - hordes of Mars employees swamping the Olympic village handing out sweets to everything that moves.

Perish the thought that Coke should try to do the same when the Olympics hits its home town of Atlanta in 1996.

Deep breath

Talk about synergy. Japan Tobacco has moved into pharmaceuticals and plans to launch a drug that relieves the nausea experienced by patients treated with chemotherapy for cancer: a case of both heating and joining them, perhaps.

ANIXTER
Wiring Systems Specialists
Ethernet • IBM Cabling System • LAN
Fibre Optics • AT&T POS • Nevada Western
Belden • Digital DECONnect
Tel: 0753 598984

FINANCIAL TIMES

Thursday January 27 1994

brother
TYPEWRITERS • WORD PROCESSORS
PRINTERS • COMPUTERS • FAX

Three companies agree venture to fend off competition

Brussels gives approval for steelmakers' merger

By Andrew Hill in Brussels

French, German and Italian steel tube companies yesterday won approval to merge, creating a bulwark against Scandinavian, Japanese and east European competition after the European Commission overturned an internal recommendation that the deal should be blocked.

After weeks of lobbying by the companies and their trade unions, the 17 European commissioners were split eight against eight on the issue as Mr Jacques Delors, Commission president, abstained. This left it impossible for Mr Karl Van Miert, competition commissioner, to obtain majority approval for his proposal to outlaw the deal.

Vallourec, a French steel tubing company, Dalmine, a subsidiary of Ilva, the Italian steel producer, and Mannesmann of Germany, wanted to form a joint

venture called DMV, and cut capacity in high-technology seamless stainless steel tubes, which are used in the nuclear and chemical industries.

But the Commission's merger task force had said the deal should be blocked because it risked creating an anti-competitive duopoly in the European Union market. Together with Sandvik, the Swedish engineering group, DMV will have nearly 60 per cent of the EU market, with most of the remainder shared by Tubacex of Spain, Schoeller-Bleckmann of Austria and Sumitomo of Japan.

Mr Jean-Claude Cabre, chief operating officer at Vallourec, welcomed the Commission's decision - which will be confirmed formally before the end of the week - and said: "Now we will have a level of competitiveness which will permit us not only to compete with Sandvik, but with

Sumitomo, the eastern bloc and even Russia."

It is the first time since Mr Van Miert took over as competition commissioner in January 1993 that one of his proposals has been defeated in the Commission. The defeat is a setback for the merger task force, which had hoped to establish a new precedent for the treatment of duopolies with no structural links.

The three companies have been unable to make progress with the establishment of DMV during the inquiry, but after production cuts the joint venture will have a turnover of about FF1bn a year, and employ 1,000 people.

The Commission has only ever blocked one deal under the EU's 1990 merger regulation: the Franco-Italian purchase of De Havilland, the Canadian aircraft manufacturer.

Van Miert's first defeat, Page 2

Hosokawa to fight on even if reforms are blocked

By William Dawkins in Tokyo

Japan's prime minister, Mr Morihiro Hosokawa, plans to fight on, even if parliament fails to pass his political and electoral reform proposals by Saturday, the end of the present session.

Mr Hosokawa yesterday denied earlier reports from one of his top advisers that he would resign or disband the cabinet if the plans remained blocked by then.

"There's no chance of that," he was reported as saying.

His remarks added to the confusion over the ruling coalition's intentions after Friday's surprise parliamentary vote against the four reform bills on which Mr Hosokawa has staked his future.

The bills propose tough controls on political funding and the abandonment of multi-seat electoral districts - blamed for encouraging politicians to compete for votes on their ability to shower voters with cash and favours. Many members of parliament fear they would lose their seats as a result, but public support for reform is strong.

Mr Hosokawa was planning to make a television appeal for public backing yesterday, but apparently changed his mind on the ground that that might jeopardise his final attempt to reach an accord with the opposition Liberal Democratic party.

In a sign of encouragement for Mr Hosokawa, Mr Masaharu Gotoda, a leading member of a 70-strong group of pro-reform LDP members of parliament, said he would back the government's bill if it came to a forced final vote.

However, the rest of the LDP seemed as unclear about the next step as the coalition. The LDP set stiff conditions for a compromise deal with Mr Hosokawa, but then confusingly told a parliamentary panel, set up to discuss the possible compromise, it was not prepared for a debate. The panel session lasted a bare five minutes.

The LDP's latest compromise plan calls for an increase in the number of single-seat constituencies proposed by the government from 274 to 300, and reducing the number of seats chosen through proportional representation from the coalition's 225 to 200.

That is an increase on the LDP's previous demand last month for a 280-seat constituency system - and can be taken as a hardening of its position.

Proportional seats would come from 11 districts, rather than the government's proposed single national constituency. The proposed ban on corporate donations to individual politicians would be lifted.

The seven-party coalition, however, cannot afford to accept the LDP's latest plan because the Social Democratic party, on which it depends for a majority, is unshakably committed to a ban on corporate donations to individuals.

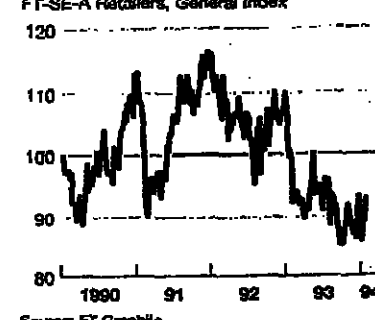
THE LEX COLUMN

Live now, pay later

FT-SE Index: 3436.1 (-7.9)

WH Smith A

Share price relative to the FT-SE-A Retailers, General Index



Source: FT Graphix

The gilts market was inclined to shrug off the disappointing result of yesterday's gilt auction. In the short run it may have reasons for doing so. Overseas investors have little interest in stocks with a maturity as long as 15 years, so this auction depended more than usual on domestic investors. The run-up in the market since the initial auction announcement and the uncertain tone of international bond markets may have made them more selective about the timing and price of their purchases. That does not add up to a basic shift in direction, but it does add piquancy to the question of the government's apparently more relaxed attitude to public sector pay.

Even on this score, gilt bulls can find reasons not to worry. With price pressures so depressed there is little risk of pay review body awards rekindling general inflation. The government may manage to finance the awards with productivity improvements. If it does not, the impact on the PSBR should be small, and nothing to worry about when it is well ahead with funding.

The danger lies in the slightly longer term. A year ago the political pressure on the government was to cut interest rates in the face of a weak economy. Now it is focused more on the fiscal side as MPs have become aware of the impact of lower rates on savers and the unpopularity of higher taxes. The government is pretty well locked in to its programme of tax increases but there is always room for slippage on spending. Unless it is careful, fiscal policy could turn out to be looser and interest rates higher than the City now assumes. Neither gilts nor equities could view that prospect with relief.

the market grows substantially as a result, Smith's revenues will decline. If the Net Book Agreement eventually goes, it may well cut margins at the popular end of the market.

All of that will test Smith's management skills, particularly since in the past the company has had the good fortune to operate in markets such as books and newspapers, with above average inflation. Lower margin businesses and tough competition mean slips will not be so easily forgiven. It will be interesting to see whether the company can cut its cost base to adjust to that world. As well as improvements behind the scenes, that may mean rolling out good ideas like Virgin Megastores faster. And if that is not enough to keep the new chief executive, Sir Malcolm Field, occupied, there is always the only partly defused land mine which is Do It All.

Small companies

W H Smith

WH Smith's rather glum results neatly underlined the tough trading conditions in the high street. While the company held on to its gross margin and reported an accelerating sales trend towards Christmas, raising turnover is clearly still a tough job. That is unfortunate, since pressure on margins is likely to mount in several of Smith's businesses. Thus far News International has borne the full weight of its newspaper price reductions. If the lower prices become permanent, there must be a strong temptation to share the pain with distributors and retailers. Lower CD prices - ironically something for which Smith's has been arguing - may be on the way. Unless

After four years in the doldrums, small company shares finally delivered in 1993. Measured by the Hoare Govett Smaller Companies Index, the minnows delivered a total return of 44 per cent last year, outperforming the market by the largest margin since 1978. The composition of the index is a partial explanation; interest rate-sensitive stocks such as property companies are clustered in the lower reaches of the market, while unfashionable consumer goods companies are scarce. But size itself appears to be just as important as sector. The bottom tenth of the index measured by market capitalisation delivered a total return of almost 100 per cent.

If recovery stays on track there

could be more to come. Manufacturing and capital goods companies stand to benefit most as the UK economy turns, and are also heavily represented among smaller capitalised stocks. The recent outperformance of the FT-SE Mid 250 Index, which is also weighted in the direction of manufacturers, suggests that investors appreciate as much. As with the very largest companies, though, much now depends on whether companies can deliver the earnings and dividend growth implied by high ratings.

There are also risks along the way. While the number of bankruptcies among smaller companies fell sharply in 1993, the experience of the 1990s suggests that trend might be expected to reverse this year as some companies over-reach going into recovery.

Hanson

The tantalising glimpse of Beazer Homes offered by Hanson yesterday will lay a few ghosts to rest. Beazer's land bank will last for more than three years at the current rate of house sales, which should allay fears that the business has been squeezed for cash under Hanson's stewardship. If land was run down through recession, recent acquisitions have been sufficient to replenish stocks. Important details such as Beazer's cost per plot will have to wait for the publication of a full prospectus. But the \$98m asset write-down taken in 1992 shows that measures have been taken to protect profit margins.

Since operating margins are already a respectable 13 per cent, though, Beazer cannot boast the same recovery prospects as some of its peers. Unless house price inflation returns in earnest, profits growth will have to rely on rising unit sales. That argues for a lower share rating than house builders now operating on wafer-thin margins. The final price will also depend on Beazer's balance sheet. Since house builders generally absorb cash going into the upturn - as profits are ploughed back into land - too much debt could raise fears of a rights issue further down the line.

Assuming the prospectus contains no such nasty shocks, and a multiple of perhaps 12 times this year's likely earnings, Hanson might still raise more than \$400m from the sale. The outperformance of other house builders this month suggests investors are anything but tired of the sector. With April's tax rises looming, there could be a danger in waiting too long.

EC calls on France to freeze Groupe Bull capital injection

By Andrew Hill in Brussels and John Riddling in Paris

The European Commission called on the French government yesterday to suspend a FF2.5bn (\$420m) capital injection for Groupe Bull, the loss-making computer group, or face action in the European Court of Justice.

The French government and Bull's management expressed their determination to restructure and privatise the group. Bull said that a rationalisation plan was being finalised and would be presented to the Commission.

Once the French government has received official notice of the Commission's demand, it will have 30 days to present the plan. The Commission's inquiry was triggered by a payment of FF2.5bn to Bull in February last year by the previous French government. But Brussels yesterday

extended the inquiry to include pledges of capital totalling FF8.6bn from the government and France Telecom, the state-owned telecommunications group, made at the end of last year. It is the final FF2.5bn tranche of that capital injection which the Commission wants suspended.

The Commission said information received last December from the French government, following the announcement of the new capital increase, was "composed of a series of declarations of intent and of goals which do not constitute a restructuring plan".

French officials say Bull needs time and the capital injections to restructure. "My feeling is that the blocking of the FF2.5bn would prevent progress at the company and ask for the same treatment as obtained by Ekos-tahl in Germany and the Italian

steel industry," said Mr Gérard Longuet, industry minister, in an interview with La Tribune Des-fosses, the French business daily. He was referring to deals agreed by EU industry ministers to solve disputes over subsidies for state-owned steel companies.

"Bull is like a liner, not a bicycle and therefore the negotiation of bonds takes a bit longer than one would hope," said Mr Longuet. Bull said that its recovery plan is already bringing improvement and sales are stabilising.

Separately, the Commission has opened an investigation into subsidies granted by the city-state of Bremen in Germany to the Klockner steel mill.

The Commission says most of a DM250m (\$143m) cash injection to the company will come from public funds, because state holding companies are part of a consortium planning to buy the mill.

Patriots

Continued from Page 1

attack this year or next. Mr Rhee Byoung-tae, the defence minister, said North Korea completed preparations for war last year and has proclaimed 1995 as the year for unification of the country.

If the nuclear issue remains unresolved or if the North Korean government is threatened by internal disturbances because of food or fuel shortages, Pyongyang might attack, he added.

The deployment of the Patriot missiles, which were used against Iraqi Scud missiles during the 1991 Gulf war, might begin if no progress is made soon on nuclear inspections.

German power supply plan

Continued from Page 1

open its market to cross-border supplies once neighbouring countries did the same, he said.

The first opening in the German market for foreign competitors came last year, when an Anglo-US consortium, including Morrison-Knudsen of the US and Britain's PowerGen, bought the Mibrag brown coal field in east Germany, and with it access to the east German electricity grid. The latest measure would open up the whole German market to similar ventures, in gas as well as electricity.

Initial reaction from the utilities was hostile. "Of course we do not like it," an RWE spokesman

said. The German energy suppliers say they can not guarantee supplies to uneconomic, outlying areas of their grids if they do not control an effective monopoly. They also say that they would face unfair competition if foreign suppliers entered the market because German utilities are required to help subsidise the domestic coal industry.

German electricity costs industrial consumers about six pence (3.4 US cents) a kilowatt hour more than comparable supplies in France, which relies more on nuclear power.

There are more than 1,000 electricity utilities, although the three largest control the grid, and all access to it.

That is an increase on the LDP's previous demand last month for a 280-seat constituency system - and can be taken as a hardening of its position.

Proportional seats would come from 11 districts, rather than the government's proposed single national constituency. The proposed ban on corporate donations to individual politicians would be lifted.

The seven-party coalition, however, cannot afford to accept the LDP's latest plan because the Social Democratic party, on which it depends for a majority, is unshakably committed to a ban on corporate donations to individuals.

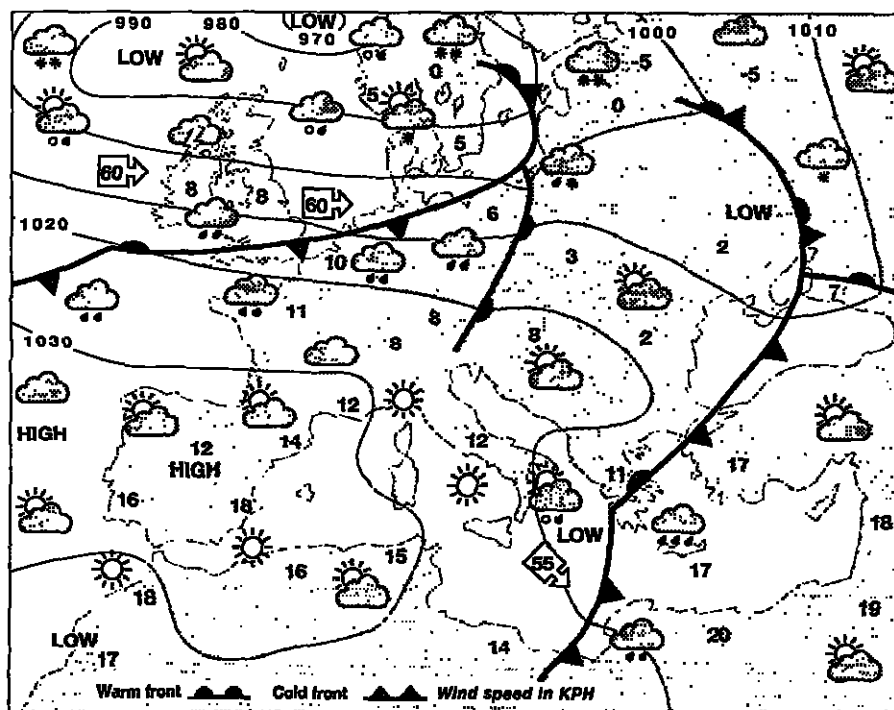
FT WEATHER GUIDE

Europe today

A wavering frontal zone from southern Britain across the Benelux and northern France will give overcast skies and a lot of rain, especially in Belgium. Westerly winds will reach gale force over the North Sea and the Channel. Ireland and Scotland will have frequent showers and gusty winds. High pressure over the Azores will produce fair weather in southern France, Spain and Portugal with abundant sunshine along Spanish coasts. The Alps will be cloudy except in southern parts. Low pressure will mean rain or showers in Greece, the former Yugoslavia, Bulgaria and north-west Turkey. Only Scandinavia will be wintry, with snow and temperatures below freezing.

Five-day forecast

A westerly air flow will continue to influence western and northern Europe, producing periods of rain and strong westerly winds. South-east Europe will remain unsettled. Strengthening high pressure over the Azores later in the week will mean settled conditions and higher temperatures during the weekend in south-west and later central Europe.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp
Abu Dhabi	sun 22	Berlin	cloudy 12	Cardiff	showers 11
Accra	sun 32	Berlin	cloudy 12	Chicago	showers 11
Algiers	sun 16	Berlin	cloudy 12	Cologne	rain 9
Amsterdam	rain 10	Bombay	sun 35	Dakar	rain 21
Athens	sun 14	Brussels	sun 10	Dallas	cloudy 13
B. Aires	showers 23	Buxtehude	cloudy 8	Dalton	rain 12
Bangkok	sun 33	Calcutta	sun 28	Dubai	sun 22
Barcelona	sun 14	Cape Town	sun 26	Dublin	cloudy 8
Beijing	sun 10	Casablanca	cloudy 25	Edinburgh	showers 17
				Farø	sun 18

Location	Temp	Location	Temp	Location	Temp
Frankfurt	rain 9	Malta	sun 13	Rio	sun 28
Geneva	cloudy 11	Manchester	cloudy 10	Riyadh	sun 21
Glasgow	sun 17	Manila	cloudy 30	Rome	sun 14
Hamburg	thund 16	Melbourne	cloudy 30	S. Francisco	sun 12
Helsinki	rain 10	Mexico City	cloudy 21	Sydney	sun 24
Hong Kong	rain 21	Miami	fair 27	Singapore	cloudy 30
Honolulu	rain 26	Montreal	sun -10	Stockholm	sun 12
Isle of Man	rain 8	Moscow	cloudy 9	Taipei	sun 17
Jersey	sun 12	Murich	cloudy 9	Tangier	sun 18
Karachi	sun 30	Nairobi	fair 28	Tel Aviv	sun 17
Kuwait	sun 30	Naples	fair 12	Tokyo	sun 17
L. Angeles	fair 16	Nassau	fair 28	Toronto	sun -6
Las Palmas	fair 19	New York	snow -4	Tunis	sun 15
Lima	cloudy 26	Nice	sun 14	Vancouver	sun 7
Lisbon	sun 16	Nicosia	fair 16	Venice	sun 8
London	rain 12	Oslo	cloudy -2	Vladivostok	cloudy 10
Luxembourg	rain 11	Paris	rain 11	Warsaw	rain 3
Lyon	cloudy 8	Perth	rain 35	Washington	sun 18
Madrid	showers 17	Pingguo	sun 31	Wellington	sun 11
Majorca	sun 17	Reykjavik	snow -8	Zurich	cloudy 8

Your bonus program.
Lufthansa Miles & More.
Lufthansa
German Airlines

Invest in your career

Masters Degree in Finance

London Business School's specialist Masters Programme in Finance is designed for those pursuing, or planning to pursue, careers in business or the financial services industry which require an in-depth knowledge of finance.

The programme starts in October and can be completed in nine months of full-time study, or over two years on a part-time (mainly evenings) basis.

The Masters Programme in Finance is career oriented and practical, while maintaining high standards of rigour and scholarship. It is taught by London Business School's internationally renowned finance faculty and leads to the award of the University of London Masters Degree. Applicants should have a minimum of two years work experience, and hold a good undergraduate degree or equivalent professional qualification.

To find out more about how the Masters Programme in Finance can prepare you for a successful future career in finance, come along to one of the information sessions indicated below. If you would like to attend, or to be sent further details, please mail or fax the coupon, or telephone.

London - Thursday, 27 January at 6.15pm

London Business School, Sussex Place, Regent's Park, London NW1

Edinburgh - Monday, 31 January at 6.15pm

Balmoral Hotel, 1 Princes Street, Edinburgh EH2

London - Thursday, 24 February at 6.15pm

London Business School, Sussex Place, Regent's Park, London NW1

Please attach a business card, or write your details in block capitals and mail or fax the coupon to Valerie Morgan, Finance Programme Office, London Business School, Sussex Place, Regent's Park, London NW1 4SA, UK. Telephone (071) 262 5050. Fax (071) 724 3317, or (071) 724 7875.

Please send me details of the: ☐ Full-time Masters Programme in Finance. ☐ Part-time Masters Programme in Finance.

I wish to attend the Masters Programme in Finance information session on:

☐ 27 January (London) ☐ 31 January (Edinburgh) ☐ 24 February (London)

NAME

ADDRESS

POSTCODE

TELEPHONE

FAX

London Business School

Masters Degree Programme in Finance

Sussex Place, Regent's Park, London NW1 4SA

UK. Telephone (071) 262 5050. Fax (071) 724 3317, or (071) 724 7875.

London Business School

Masters Degree Programme in Finance

Sussex Place, Regent's Park, London NW1 4SA

UK. Telephone (071) 262 5050. Fax (071) 724 3317, or (071) 724 7875.

London Business School

Masters Degree Programme in Finance

Sussex Place, Regent's Park, London NW1 4SA

UK. Telephone (071) 262 5050. Fax (071) 724 3317, or (071) 724 7875.

London Business School

Masters Degree Programme in Finance

Sussex Place, Regent's Park, London NW1 4SA

UK. Telephone (071) 262 5050. Fax (071) 724 3317, or (071) 724 7875.

London Business School

Masters Degree Programme in Finance

Sussex Place, Regent's Park, London NW1 4SA

UK. Telephone (071) 262 5050. Fax (071) 724 3317, or (071) 724 7875.

London Business School

Masters Degree Programme in Finance

Sussex Place, Regent's Park, London NW1 4SA

UK. Telephone (071) 262 5050. Fax (071) 724 3317, or (071) 724 7875.

London Business School

Masters Degree Programme in Finance

Sussex Place, Regent's Park, London NW1 4SA

UK. Telephone (071) 262 5050. Fax (071) 724 3317, or (071) 724 7875.

London Business School

Masters Degree Programme in Finance

Sussex Place, Regent's Park, London NW1 4SA

UK. Telephone (071) 262 5050. Fax (071) 724 3317, or (071) 724 7875.

London Business School

Masters Degree Programme in Finance

Sussex Place, Regent's Park, London NW1 4SA

UK. Telephone (071) 262 5050. Fax (071) 724 3317, or (071) 724 7875.

London Business School

Masters Degree Programme in Finance

Sussex Place, Regent's Park, London NW1 4SA

UK. Telephone (071) 262 5050. Fax (071) 724 3317, or (071) 724 7875.

London Business School

Masters Degree Programme in Finance

Sussex Place, Regent's Park, London NW1 4SA

INTERNATIONAL COMPANIES AND FINANCE

Bayer upgrades profits and sales forecasts

By Christopher Parkes in Frankfurt

Bayer, the German chemicals group, has upgraded its 1993 profits and sales forecasts, consolidating expectations that it will pay an unchanged DM11 dividend for the year.

According to Mr Manfred Schneider, group chairman, a better-than-expected fourth quarter and a lift from the strengthening dollar would bolster sales to around DM41bn (\$24.1bn), compared with DM41.2bn in 1992, and his late-November forecast of DM40bn. Bayer calculates its results using year-end exchange rates.

Pre-tax profits would per-

haps be a bit better than the expected DM2.2bn, he said.

Mr Schneider repeated his forecast that the four-year decline in earnings had ended. Bayer had reached the bottom of the trough, he said, although he predicted unchanged earnings for the current financial year.

The VCI chemicals industry association, of which Bayer is a leading member, last week said the worst was past, but there were no signs of a lasting recovery.

Mr Schneider said Bayer intended to deal with the problems of low-capacity utilisation by negotiating more co-operation deals with other manufacturers in dyes, organic chemi-

cal and plastics. The group was running some plant at 50 per cent to 60 per cent of capacity, he said.

He expected to conclude co-operation negotiations by the end of March aimed at giving the company a foothold in the fast-growing US market for generic drugs, but it would continue to focus most of its attention on its established role as a supplier of branded pharmaceuticals.

Some 45 per cent of this year's DM3.3bn research and development budget would be devoted to pharmaceuticals, over-the-counter and diagnostic products. These divisions absorbed about 43 per cent of last year's DM3.2bn budget.

Hanson reveals results at UK builder

By Maggie Urry in London

Hanson yesterday removed one of the veils covering Beazer Homes, its UK housebuilding subsidiary, which it aims to float by the end of March.

It revealed that the builder, the fourth largest in the UK, made an operating profit of £37.5m (\$56m) in the year to September 30 on sales of £276m.

Lord Hanson told the company's annual general meeting that conditions in the UK building industry were much improved. In London, Hanson shares rose 1/2p to 279p.

Before the meeting, the management of Beazer Homes, led by Mr Dennis Webb, managing director, made a presentation to analysts. However, after the meeting some analysts said they had been given little information and could not put a specific value on the business until the prospectus was issued. The market value is expected around £450m.

Beazer Homes was bought by Hanson as part of its £391m purchase of Beazer in December 1991, when it also took on Beazer's debts of around £1.25bn. Before the bid, Beazer had planned to float its UK and European activities, which also included property and contracting, for up to £500m.

Hanson is floating a 70 per cent stake of its US housebuilding operations, and the two deals will help reduce the group's gearing which was 86 per cent at the end of the last financial year.

Beazer Homes said at the end of 1993 it had a land bank of 16,117 plots, equivalent to 3.4 years at its current rate of building. However, Mr Webb said later that reservations were strong and it was responding to this demand.

The £37.5m profit figure for 1992-93 compared to £27.6m in the year to June 30 1992, before a £99.2m write down of assets following Hanson's acquisition of Beazer, on turnover of £251.2m. In the year to June 30 1991 operating profit was £47.8m on £313m turnover with sales of 5,006 houses.

Lex, Page 18; Marketing, Page 8

German group's Castle in the air

Laurie Morse analyses Metallgesellschaft's links with US oil trader

Large portions of Metallgesellschaft's financial distress are being blamed on failed oil and gas hedging strategies of MG Corp, its US subsidiary. However, MG's tangled dealings with Castle Energy Corp reflect more than just a derivatives strategy gone wrong.

MG Corp's refinery contracts with Castle Energy Corp, described by one oil expert as irrationally beneficial to Castle, remain in force.

Five years ago, Castle Energy Corp was a \$5m company whose sole business was managing oil and gas partnerships. By 1989, tax law changes forced Mr Joseph Castle II, the chairman, to look for other business. At the same time, MG Corp was embarking on an ambitious expansion into oil and gas trading and merchandising.

In the poker game that is global oil trading, owning a refinery or two increases a trading company's options. The two found common ground.

In late 1989, Castle bought a mothballed refinery in Lawrenceville, Illinois. It was a marginal property in a troubled industry and the refinery required eight months of refurbishing and large investments before it could operate. Soon MG Corp was its sole customer.

In October, 1991, MG Corp initiated the first of a series of extraordinary refining agreements with Castle. It paid Castle a fixed refining fee and promised Castle any profits it made marketing the refined products.

Castle in return agreed to indemnify any losses that MG made trading the products. Had Castle been an MG Corp subsidiary this arrangement may have been understandable.

As a separate company, the agreement was unique in the refining industry. Castle logged \$31.6m in operating losses during the four months of the agreement, all linked to paybacks to cover MG Corp trading losses.

Under a separate arrangement, if Castle needed operating funds or capital for expansion, MG Corp lent the necessary cash, and received Castle stock in exchange for the loans.

By November, 1993, Castle had replaced Mr Castle as company chairman. Two other MG executives joined the Castle board. Mr Arthur Benson was chairman of MG Natural Gas Corp, and Mr Joseph Rinaldi was head of MG's US finance arm. The Castle's agreement to cover MG Corp's oil products trading losses was brief.

After four months, MG revised the agreement so the refining company could log profits. MG agreed to pay Castle a fixed rate of \$5 per barrel above the near month market price for the bench-

mark west Texas intermediate crude oil, unconditionally, to the year 2,000.

In the refining business, contracts to pay a fixed price over crude oil prices are standard, but the margins are generally in cents, not dollars. That \$5 refining margin put Castle in clover.

Its revenues jumped 54 per cent, or \$187.2m, in fiscal 1992. After losing \$36.8m in the first four months of 1992, Castle earned \$1.9m for the year.

MG Corp would not comment on why it granted Castle such terms. However, it could have been part of a larger strategy, because it was expanded to include two other properties the following year. Using MG Corp loans Castle bought a Texas natural gas pipeline and other gas interests from Arco for \$103.7m, and just a month before its stock offering, purchased a second, smaller oil refinery in California. Castle got a better margin from MG for the output of the California refinery - a set price of \$10.20 per barrel over nearby Alaska North slope crude price, guaranteed for several years.

The MG Corp contracts allowed Castle to burnish the otherwise stark business realities laid out to investors in Castle's share offering November 24. In the prospectus Castle clearly stated that it had, as of September 30, 1993, a negative net worth of \$8.4m and a total debt of \$35.5m.

After four months, MG revised the agreement so the refining company could log profits. MG agreed to pay Castle a fixed rate of \$5 per barrel above the near month market price for the bench-

mark west Texas intermediate crude oil, unconditionally, to the year 2,000.

In the refining business, contracts to pay a fixed price over crude oil prices are standard, but the margins are generally in cents, not dollars. That \$5 refining margin put Castle in clover.

Its revenues jumped 54 per cent, or \$187.2m, in fiscal 1992. After losing \$36.8m in the first four months of 1992, Castle earned \$1.9m for the year.

MG Corp would not comment on why it granted Castle such terms. However, it could have been part of a larger strategy, because it was expanded to include two other properties the following year. Using MG Corp loans Castle bought a Texas natural gas pipeline and other gas interests from Arco for \$103.7m, and just a month before its stock offering, purchased a second, smaller oil refinery in California. Castle got a better margin from MG for the output of the California refinery - a set price of \$10.20 per barrel over nearby Alaska North slope crude price, guaranteed for several years.

The MG Corp contracts allowed Castle to burnish the otherwise stark business realities laid out to investors in Castle's share offering November 24. In the prospectus Castle clearly stated that it had, as of September 30, 1993, a negative net worth of \$8.4m and a total debt of \$35.5m.

BCI improves 1.8% to L268bn

By Robert Graham in Rome

Banca Commerciale Italiana (BCI), the commercial bank controlled by IRI, the Italian state holding company, has announced parent company net profits up 1.8 per cent to L268bn (\$163m) in 1993.

The results, coming shortly before the bank is privatised, reflected a heavy increase in tax provisions, to L715bn, up from L390bn, and a large increase in sums set aside for possible loan losses.

The loans provision has been

increased to L554bn from L370bn reflecting the effect of recession in the domestic market.

The proportion of doubtful loans in BCI's portfolio rose to 3.3 per cent from 2.9 per cent - but this was almost the average percentage for the Italian banking system.

Net interest income for the year remained stable, marginally increasing to L2,822bn from L2,816bn. Total assets amounted to L115,813bn at year end, against L111,577bn. Non-interest income rose 78 per

cent to L1,738bn, benefiting from favourable market conditions.

The directors are proposing unchanged dividends of L200 per ordinary share and L230 for savings shares still outstanding after the conclusion on February 11 of the offer to convert savings into ordinary shares paying L300 to BCI.

Net profit for the group, to be announced in February, is expected to reflect an improved performance by BCI subsidiaries and allowing a better overall result than 1992.

WH Smith 11% up at halfway

By Neil Buckley in London

WH Smith, the retail and distribution group, yesterday announced an 11.2 per cent increase in interim pre-tax profits, but said it was still cautious about consumer spending.

Profits for the six months to November 27 increased from £40.2m to £44.7m - towards the lower end of market expectations - and the shares closed down 6 1/2p at 530 1/2p.

Sales in the five weeks to December 31 increased 6.2 per cent on the year before, improving to 7 per cent in the first three weeks of this month.

Monte Carlo group warns of sharp fall

By Alice Rawsthorn in Paris

Société des Bains de Mer (SBM), the Monte Carlo-based hotel and gaming group, yesterday warned that its net profits were likely to fall by 30 per cent to 25 per cent in the current financial year.

SBM, which is the largest company in Monaco and owns the famous Hôtel de Paris as well as the Monte Carlo casino, has been affected by economic recession and the strength of the French franc against other European currencies.

The group said it was just

starting to detect signs of an improvement in the economic environment. However, it anticipated a reduction in turnover of between 9 per cent and 10 per cent in the year to March 31 from FF1,750bn (\$297m) in the last full financial year as well as the fall in net profits from the previous year's FF1,350m.

Gaming is expected to register a decline in net profits to FF200m from FF250m. Hotels will suffer a fall in earnings as the occupancy level has fallen by 8 per cent to 57 per cent in the current year.

Oerlikon-Bührle buys Degussa vacuum unit

By Ian Rodger in Zurich

Oerlikon-Bührle, the Swiss armaments, engineering and retail group, has agreed to purchase the Leybold vacuum technology businesses from Degussa of Frankfurt for DM100m (\$59m).

The deal, subject to clearance by the German cartel authorities, would make Bührle, whose Balzers subsidiary has a large vacuum business, a leading supplier in this specialised field.

Vacuum systems are used for coating various products, including architectural glass,

semiconductor wafers, compact disks, erasable optical disks and liquid crystal displays.

Balzers had turnover of SF430m (\$287m) last year and was profitable. Leybold, with sales of DM368m, has been in heavy loss for some time.

Mr Heinrich Fischer, Bührle's corporate development director, said the two together had a large share of the German market, but that was no reason to block the deal. Last week Bührle revealed it had placed 362,500 registered shares privately in December at market value to help finance the acquisition.

BCP posts 9% rise in profits to Es22bn

By David Wise in Lisbon

BANCO Comercial Português (BCP), one of Portugal's largest retail banks, yesterday announced a 9 per cent increase in consolidated net profits in 1993 to Es22.6bn (\$128m), despite the depressed economic conditions and falling financial markets.

The increase represents a 2 per cent rise in profits per share to Es205.6. BCP leads the Portuguese share market, with a market capitalisation of Es292bn at end-1993 and a bigger price rise than any other share.

Total assets grew 27 per cent to Es1,527bn. Credit extended to clients rose 28 per cent to Es607bn but remained stationary as a proportion of total assets at 41 per cent.

Cash flow rose 34 per cent to Es75bn. The contribution of subsidiary companies to the consolidated profits rose 24 per cent to Es3.9bn, 17 per cent of the total, benefiting from cross-selling and the promotion of new products in Portugal, Spain and France.

BCP more than doubled its provisions against non-performing loans to Es18.4bn.

CANADIAN BONDS

LIVE!
NOW!

Wood Gundy is pleased to announce that the world's first on-line bond-trading system for Canadian Dollar Bonds

- The Wood Gundy Benchmark Trading System - is now available for institutional investors through Bloomberg. Live markets in actively-traded Canadian bonds are right where they belong.

On-line. On your desk. Now!

For an information kit, call the Wood Gundy Benchmark Trading System
Canada 1-800-563-3193
London 011-44-71-234-7119



TORONTO MONTREAL VANCOUVER
NEW YORK LONDON SINGAPORE HONG KONG TOKYO

The Republic of Panama

U.S. \$50,000,000

Floating Rate Serial Notes due 1991

For the six months 27th January, 1994 to 27 July, 1994

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 per cent per annum, and that the interest accrued on the outstanding unpaid principal to 27th July, 1994 will be U.S. \$176.97

The Industrial Bank of Japan, Limited Agent Bank

Bank of Montreal

US\$250,000,000

Floating rate debentures, series 10, due 1998

(Subordinated to deposits and other liabilities)

Interest rate for the period 27 January 1994 to 27 July 1994 has been fixed at 3.4575% per annum. The amount payable on 27 July 1994 will be US\$175.34 against coupon No.16.

225,000 Floor Certificates due 1998

The differential interest rate for the above payment period has been fixed at 2.5625% per annum. Interest payable on 27 July 1994 per US\$1,000 note will amount to US\$12.88.

Agent: Morgan Guaranty Trust Company JPMorgan

NOTICE OF REDEMPTION

SwedBank (Sparbankerna Bank)

(Incorporated with limited liability in the Kingdom of Sweden)

Up to A\$200,000,000 7.25% per cent. Yen-Linked Notes due 1994 (of which A\$100,000,000 is being issued as an Initial Tranche)

NOTICE IS HEREBY GIVEN that pursuant to clause 6(e) of the Terms and Conditions of the Notes, SwedBank will redeem the Notes as follows:

The redemption amount per Note: A\$1,300,563.07. The redemption date: February 1, 1994.

The Industrial Bank of Japan, Limited as Calculation Agent



Mass Transit Railway Corporation

(A corporation established by the Mass Transit Railway Corporation Ordinance of Hong Kong)

HK\$3,000,000,000 (for an equivalent amount in U.S. dollars)

Medium Term Note Programme HK\$160,000,000 Collared Floating Rate Notes due 1996

Notice is hereby given that the HIBOR applicable to the subject notes for the period from January 25, 1994 to April 25, 1994 is 4.50 p.p. Coupon amount payable April 25, 1994 per HK\$500,000 note is HK\$5,547.95.

Morgan Guaranty Trust Company of New York Hong Kong As HK Reference Agent JPMorgan

PETROBRAS

PETROLEO BRASILEIRO S.A.

INTERNATIONAL CALL FOR BIDDING

SERMAT/IC - 80.060/93

EXTENSION NOTICE

Petróleo Brasileiro S/A - PETROBRAS, through its Material Service (SERMAT) informs the extension of the date for bid presentation, related to the above referred call for bidding from January 24, 1994 to February 24, 1994. Time and place previously informed remain unchanged.

TAKE PRECISE AIM

BY PLACING YOUR RECRUITMENT ADVERTISEMENT IN THE FINANCIAL TIMES YOU ARE REACHING THE WORLD'S BUSINESS COMMUNITY.

For information on advertising in this section please call:

Andrew Skarzynski on 071-497 5754
Mark Ball-Smith on 071-497 5748
Teresa Strong on 071-497 5634
Philip Wrigley on 071-497 4006

Forex or Futures prices from £49 per month

For 30 second updates on your Windows PC Screen or Pocket Financial Monitor call 0494 444415

QuoteLink from SPRINTER

FutureSource

The world's fastest growing financial information and news service. Provides real time coverage of an unrivalled price. Futures, Bonds, Stocks, Commodities, Metals, News, Real Estate, Technical Analysis, and more. Available on PC, Mac, and Windows. Daily updates via Satellite through the UK & Europe.

Call FutureSource Tel: 071 467 8667 Fax: 071 467 1364

QUOTE DC QUOTE

64KB HYPERFEED



Randfontein Estates

The Randfontein Estates Gold Mining Company (Pty) Limited Registration number 0100251/08

Quarter ended Six months ended

31.12.93 30.09.93 31.12.93

Ore milled - tons (000) 2 037 2 056 4 093

Yield - grams per ton 4.02 3.95 3.98

Working cost - per ton milled R111.33 R111.14 R111.24

- per kilogram produced R27.70 R28.138 R27.918

Net profit before tax R000 R000 R000

104 256 86 407 190 663

Net profit after tax 65 041 57 220 122 261

Dividend 61 136 - 61 136

Capital expenditure 22 912 20 005 42 917

Western Areas

Western Areas Gold Mining Company Limited Registration number 590200/08

Quarter ended Six months ended

31.12.93 30.09.93 31.12.93

Ore milled - tons (000) 586 600 1 186

Yield - grams per ton 7.34 6.94 7.09

Working cost - per ton milled R212.18 R201.85 R206.96

- per kilogram produced R28.916 R29.511 R29.206

Net profit before tax R000 R000 R000

51 514 43 073 94 587

Net profit after tax 50 162 41 756 91 918

Dividend 44 338 - 44 338

Capital expenditure 9 239 7 505 16 744

H. J. Joel

H. J. Joel Gold Mining Company Limited Registration number 550119/04

Quarter ended Six months ended

31.12.93 30.09.93 31.12.93

Ore milled - tons (000) 149 167 316

Yield - grams per ton 5.95 6.01 5.98

Working cost - per ton milled R221.59 R193.43 R206.71

- per kilogram produced R37.265 R32.174 R34.561

Profit from gold R000 R000 R000

719 4 988 5 707

Capital expenditure 8 034 8 311 14 345

All figures are unaudited. Quarterly reports have been mailed to the shareholders of each company. Copies of the reports may be obtained from Johannesburg Consolidated Investment Company (London), Limited, 6 St. James's Place, London SW1A 1NP.

Johannesburg 28 January 1994

CITY INDEX

RECAPS BOOKMA

The Market of London in financial markets and news. For a brochure and an accurate application form call 071 243 3441.

News and analysis is updated weekly 22 hours.

See our up-to-date prices 24 hours a day on our website www.citi.com

INTERNATIONAL COMPANIES AND FINANCE

Crédit National profits fall but dividend is held

By Alice Rawsthorn in Paris

Crédit National, the corporate banking group, has warned that it suffered a sharp fall in net profits during 1993 after a "particularly difficult year".

The group, now headed by Mr Jean Yves Haberer, controversial former chairman of Crédit Lyonnais, said in a statement that it planned to maintain its dividend for 1993 despite the reduction in net profits from the FF855.9m (\$98.6m) achieved in 1992.

However, a later statement that Crédit National would pay a dividend of FF20.00 for 1993 caused confusion on the Paris stock market. The group's dividend in 1992 had been worth FF20.00 but it had since split its shares thereby doubling the number in issue.

Crédit National's shares were temporarily suspended until it clarified the situation by issuing another statement confirming that, because of the share split, the FF20.00 pay-

ment for 1993 was equal to that of 1992.

The group, like other French banks, was badly affected last year by the sluggish state of demand for corporate credit as companies cut back on investment due to recessionary pressures and concern about the high rate of real interest rates in France.

It was also affected by the sharp increase in the number of company failures, particularly among the small and medium-sized businesses that have borne the brunt of the French recession.

The amount of credit extended by the group fell by 30 per cent to FF14.4bn during 1993 against FF18bn in 1992.

However, Crédit National, which recently finalised a cross-shareholding agreement with IKB Deutsche Bank of Germany, fared relatively well in its investment activities. It also benefited from an improved performance from Dupont-Denat, its stock broking subsidiary.

Rights issue to go ahead at Sonae group

By Peter Wise in Lisbon

A bitter legal battle that for more than a year blocked a rights issue by Sonae Investimentos, the holding company for Portugal's largest privately-held industrial and distribution conglomerate, has been settled by an out-of-court agreement between minority and majority shareholders.

A minority group composed of heirs of the founder of the Sonae group secured a court injunction ordering the suspension of the Es15bn (\$86m) rights issue only minutes before the subscription period was due to end on December 31, 1992.

Since then majority shareholders led by Mr Belmiro de Azevedo, president of the Sonae group, have been fighting for permission to proceed with the issue, which would raise the share capital of Sonae Investimentos from Es25bn to Es40bn.

Stock markets analysts say the capital increase is badly needed to reduce a heavy accumulated debt and help meet the cost of major investments.

The minority shareholders argued that the issue was unnecessary. But their underlying reason for opposing it was reportedly that they lacked sufficient funds to participate fully in the capital increase and feared a dilution of their holding.

Details of the agreement between the two groups of shareholders have not been revealed. But immediately following the accord, the minority group sold 4 per cent of its holding to institutional investors in the majority group for Es3bn.

The minority group will be able to use the cash raised to reconstitute their position through the capital increase.

Shares in the rights issue will sell at the December 1992 price of Es1,000 each and will be available only to shareholders at that time. Shares in Sonae Investimentos were trading at Es3,350 yesterday. The date for the rights issue now depends on a decision by the Lisbon Stock Exchange Commission.

Strength of ambition fuels steel group

Shougang wants to be China's first multi-national, reports Alexander Nicoll

Shougang Corporation wants to be more than one of the biggest steel companies in a country which has a desperate need for steel to fuel an economic boom.

"Our aim is to become a multi-national, world class enterprise by the year 2000," says Mr Zhou Bifang, chairman of the group's Hong Kong holding company.

The company, which has 24 subsidiaries and affiliates in 15 countries including the US, also plans a huge increase in domestic capacity to put it among the top three steel companies in the world.

Shougang, which is entirely state-owned, has no plans to sell shares to employees or to seek listings for the parent company on stock exchanges either in China or elsewhere, according to Mr Luo Bing-shang, its president.

Nevertheless, Mr Luo and Mr Zhou have embarked on a round-the-world tour to present the group to the investment community.

Its international ambitions are led by Shougang Concord International Enterprises, one of four subsidiaries listed in Hong Kong, which last year made a \$183m convertible bond issue.

The group plans to use its presence in Hong Kong as the base for further expansion into

the rest of Asia as well as Europe and North America. Mr Zhou says steel markets in south-east Asia are very promising and that Shougang would like a presence there - subsidiaries may seek stock market listings in Malaysia and Singapore.

The group also plans to build steel plants outside China on a contract basis.

Shougang is unusual among Chinese state-owned companies, though not only because it makes a profit. It was one of the earliest to acquire a measure of management autonomy under the economic reforms which Mr Deng Xiaoping, China's leader, introduced in 1978.

Its independence has since increased to the extent that it is allowed to engage autonomously in investment, finance and foreign trade - it has even been able to set up a bank.

Shougang is responsible directly to the State Council, China's equivalent of the cabinet, and not to the ministry of metallurgical industry, which oversees other steel producers.

The company has extraordinarily good connections. It makes liberal use of photos of Mr Deng Xiaoping visiting its main iron and steel works just outside Beijing in May 1992. Mr Deng Zhifang,

Shougang Corporation (Yn m)				
	1990	1991	1992	1993
Turnover	7,619	8,899	12,589	21,500
Total profit	2,092	2,361	3,202	4,200

Shougang Concord International (HK\$m)				
	1990	1991	1992	1993
Turnover	2,487	3,289	3,400	
After-tax profit	163	225	193	

Data for SCI on proforma basis as if parent group structure in existence during all three years. Source: Company reports

the leader's son, is on the board of Shougang Concord Grand, another Hong Kong-listed subsidiary.

In Hong Kong, the group has struck up an alliance with Mr Li Ka-shing, the tycoon whose main company, Cheung Kong, owns 12 per cent of Shougang Concord International.

Some of the group's holdings in mainland joint ventures have already been assumed by Shougang Concord International, which has been in rapid transformation since it was acquired as Tung Wing Steel in October 1992. Mr Zhou says Shougang also plans to inject a 51 per cent interest in a new rolled steel venture and "will continue to inject assets in accordance with market conditions".

Most of the group's international activities thus far have in fact been directed at boosting Shougang's position within China. In 1992 it paid \$120m for

an iron ore mine in Peru, which it is using to feed its steel plants at home.

Although the company's executives talk of Hong Kong as a window on the world, where "China's industrial capital" joins the world's financial capital, a large part of its role in the group is to finance mainland activities. Hong Kong companies which invest in the mainland count as foreign and obtain beneficial tax treatment.

Shougang's primary goal is to become China's largest steel producer - currently it is the third largest crude steel maker and second largest manufacturer of steel products. It aims to produce 10m tonnes of crude steel this year - up from 5.7m in 1992, and to expand capacity to 20m tonnes by 2000. This increase would come through a new joint venture in Shandong province with Cheung Kong.

The group's ambitions - and those of investors eager to get a piece of China's boom - face a number of uncertainties. Like all Chinese state-owned companies, Shougang will one day have to face up to the financial burden created by 280,000 employees, for whom it has to provide from cradle to grave.

More immediately, it will need to establish equilibrium in its fast-changing listed subsidiaries: a research report by Salomon Brothers says of its profit estimates for Shougang Concord International: "Given the fluid nature of the company, these numbers must be viewed as merely rough indications of trend and magnitude."

Salomon sees rapid growth in earnings, though it sees as risks changes in Chinese steel import tariffs, currency fluctuations and slippage in implementation of the expansion plans.

Shougang also depends on the success of economic policy, which has produced a series of booms and busts since reforms began. If government austerity measures taken last year fail to curb inflation and speculation, Beijing could be forced to bring about a "hard landing". Mr Luo says the measures brought down steel prices last year but that they have been rising again so far in 1994.

Moulinex secures draft rescue package

By Alice Rawsthorn

Moulinex, the troubled French household electricals group, yesterday saw its shares rise sharply on the Paris stock market after announcing that it had agreed draft proposals for a financial rescue package.

The company's shares soared to close FF93 better at FF125. Moulinex was also buoyed by the announcement that it came close to break even in the nine months to December 31.

Moulinex, badly affected by economic recession and debts incurred by its 1991 acquisition of Krups, the German kitchen appliances manufacturer, fell into the red during its last financial year and has reported an interim net loss of FF161m (\$27.3m) for the six months to September 30.

It has put together a provisional rescue package after months of negotiations. The plan involves a FF650m capital increase for Finap, the holding company that controls 40.2 per cent of Moulinex. The capital will come from a number of investors including Glen Dimplex, the Irish group behind the Morphy Richards electrical brand, and Finamex, a partnership formed to invest the money left by Mr Jean Mantelot, the Moulinex founder.

The restructuring of Finap would be followed by a FF600m capital increase for Moulinex to reduce that company's debt. However, Mr Gilbert Torelli, managing director in charge of the rescue, cautioned that the plan was still at a provisional stage and could take several months to finalise.

Details of the agreement between the two groups of shareholders have not been revealed. But immediately following the accord, the minority group sold 4 per cent of its holding to institutional investors in the majority group for Es3bn.

The minority group will be able to use the cash raised to reconstitute their position through the capital increase.

Shares in the rights issue will sell at the December 1992 price of Es1,000 each and will be available only to shareholders at that time. Shares in Sonae Investimentos were trading at Es3,350 yesterday. The date for the rights issue now depends on a decision by the Lisbon Stock Exchange Commission.

Sunkyong takes 23% stake in Korean telephone network

By John Burton in Seoul

Sunkyong, South Korea's fifth-largest business group, has acquired a 23 per cent stake in Korea Mobile Telecom (KMT), the country's cellular telephone network, in a Won437bn (\$540m) bid. Shares in KMT were auctioned this week as part of a privatisation programme by Korea Telecom, the state-controlled telecommunications operator. Korea Telecom will retain a 20 per cent stake in KMT.

Sunkyong was the only investor whose bid was accepted from 292 applications for 41 per cent of KMT. The rest of the bids were too low and a new auction will soon be held for the remaining KMT shares. Sunkyong paid an average of Won340.00 for each share, which were trading this week on the Seoul bourse at Won327,000.

The KMT share price has grown from Won50,000 since late 1991, reflecting the large demand for cellular telephone services. The number of subscribers reached 470,000 at the end of last year.

KMT, which was established in 1984, reported net profits of Won71.9bn on sales of Won420bn last year.

Other main KMT shareholders are the Bank of Seoul, Korea Fund, and the Korea Stock Stabilisation Fund.

A second cellular telephone network will be formed by a consortium of companies next month to compete against KMT.

Sunkyong in 1992 was awarded the licence to operate the second mobile telephone network, but was then forced to relinquish the contract because of charges of nepotism involving the families of the Sunkyong chairman and then-Korean president Roh Tae.

NTT joins General Magic multi-media product alliance

By Michio Nakamoto in Tokyo

NTT, the Japanese telecommunications group, said yesterday it was investing in General Magic, the US company which is developing technology for multi-media products.

NTT's decision to join a string of international investors in General Magic increases the possibility that the US company's technology will become the *de facto* industry standard for portable multi-media communications. This area is expected to become one of the most promising growth industries.

Multi-media is the combination of text, sound and pictures with computing and telecommunications functions.

Apple Computer, the US computer company, AT&T and Motorola, US telecommunications companies, Matsushita

of Japan and Philips of the Netherlands, invest in General Magic. The companies have formed the General Magic Alliance and are developing products and services based on General Magic's communications software.

NTT's involvement in the General Magic Alliance promises to kick-start the market for hand-held multi-media devices as the larger number of products on the market is likely to stimulate demand for them.

NTT, which is joining a foreign software alliance for the first time, would develop multi-media services based on technology licensed from General Magic, it said.

The Japanese telecommunications group hopes its tie-up with General Magic will enable it to use its technologies in standardising global communications services.



REPUBLIC NEW YORK CORPORATION SAFRA REPUBLIC HOLDINGS S.A.

Consolidated Statements of Condition and Summaries of Results

These statements and summaries represent the consolidated accounts of Republic New York Corporation and its wholly owned subsidiaries and of Safra Republic Holdings S.A. and its wholly owned subsidiaries. Republic New York Corporation owns 48.8% of Safra Republic Holdings S.A., which is accounted for by the equity method.

	REPUBLIC NEW YORK CORPORATION December 31,		SAFRA REPUBLIC HOLDINGS S.A. December 31,	
	1993	1992	1993	1992
(in thousands of US\$ except per share data)				
Assets				
Cash and due from banks	\$ 636,633	\$ 490,711	\$ 32,082	\$ 34,915
Interest bearing deposits with banks	5,346,647	10,562,885	3,660,269	3,759,581
Precious metals	1,110,434	412,105	145	619
Investment securities	14,949,793	12,331,471	6,182,495	5,194,337
Trading account securities	1,182,093	702,479	87,381	37,327
Federal funds sold and securities purchased under resale agreements	2,322,465	1,505,274	-	-
Loans, net of unearned income	9,508,558	8,007,457	1,128,746	1,101,451
Allowance for possible loan losses	(311,855)	(241,030)	(102,204)	(52,376)
Loans (net)	9,196,703	7,766,427	1,026,542	1,049,075
Other assets	4,748,704	3,375,026	310,435	276,005
Total assets	\$39,493,472	\$37,146,388	\$11,299,349	\$10,351,859
Liabilities				
Total deposits	\$22,801,250	\$21,102,187	\$ 7,344,562	\$ 6,897,172
Short term borrowings	4,275,439	5,738,822	1,760,951	1,542,287
Other liabilities	4,814,746	3,408,529	213,081	233,053
Long term debt	2,582,875	2,502,497	700,000	547,600
Subordinated long-term debt and perpetual capital notes	2,271,940	2,130,924	-	-
Shareholders' Equity				
Cumulative preferred stock	556,425	556,425	-	-
Common stock and surplus, net of treasury shares	723,229	708,642	903,613	902,490
Retained earnings	1,204,818	998,362	287,179	229,257
Net unrealized gain on securities available for sale, net of taxes	262,750	-	89,963	-
Total shareholders' equity	2,747,222	2,263,429	1,280,755	1,131,747
Total liabilities and shareholders' equity	\$39,493,472	\$37,146,388	\$11,299,349	\$10,351,859
Book value per share	\$ 41.57	\$ 32.71	\$ 72.24	\$ 63.92
Client portfolio assets in custody	\$ 5,656,795	\$ 3,057,002	\$ 5,656,795	\$ 3,057,002
Net income, for the year ended	\$ 301,205	\$ 258,883	\$ 121,595	\$ 92,466
Net income per common share (primary)	\$ 5.20	\$ 4.42	\$ 6.87	\$ 3.22
Average common shares outstanding (primary)	57,466	57,204	17,703	17,709

Risk-Based Capital Ratios

As of December 31, 1993, Republic New York Corporation's risk-based core capital ratio was 15.40% (estimated) and total qualifying capital ratio was 26.59% (estimated). The ratios include the assets, risk-weighted in accordance with the requirements of the Federal Reserve Board specifically applied to Republic New York Corporation on a fully consolidated basis and capital of Safra Republic Holdings S.A. Total consolidated assets are approximately US\$ 50 billion and total consolidated capital, including minority interest and subordinated debt, exceeded US\$ 5.6 billion.

Republic New York Corporation
Fifth Avenue at 40th Street
New York, New York 10018

Safra Republic Holdings S.A.
32, Boulevard Royal
2449 Luxembourg

Banking Locations

Cienciera, Gibraltar, Guernsey, London, Lugano, Luxembourg, Milan, Monte Carlo, Paris, Zurich, Beverly Hills, Cayman Islands, Los Angeles, Mexico City, Miami, Montreal, Nassau, New York, Buenos Aires, Caracas, Montevideo, Pinar del Rio, Rio de Janeiro, Santiago, Beirut, Beijing, Hong Kong, Jakarta, Singapore, Taipei, Tokyo

These securities have not been registered under the Securities Act of 1933 and may not be offered or sold in the United States except in accordance with the resale restrictions applicable thereto. These securities having been previously sold, this announcement appears as a matter of record only.

\$250,000,000



Petróleos Mexicanos

(A Decentralized Public Agency of the United Mexican States)

8.625% Bonds due December 1, 2023

Guaranteed as to Payment of Principal,
Premium (if any) and Interest by

Pemex-Exploración y Producción
Pemex-Refinación
Pemex-Gas y Petroquímica Básica
Pemex-Petroquímica

These securities have been sold in the United States in private offerings that included sales pursuant to Rule 144A under the Securities Act of 1933.

Goldman, Sachs & Co.

Merrill Lynch & Co.

BT Securities Corporation

Salomon Brothers Inc

January 1994

These securities have not been registered under the Securities Act of 1933 and may not be offered or sold in the United States absent registration or an applicable exemption from the registration requirements. These securities having been sold, this announcement appears as a matter of record only.

New Issue

September 1993

US\$1,420,000,000

Roche Holdings, Inc.

Liquid Yield Option™ Notes ("LYONs®") due 2008
(Zero Coupon)

Exchangeable for American Depositary Shares
Representing Non-Voting Equity Securities (*Genussscheine*) of

Roche Holding Ltd

Price 49.452%

Merrill Lynch & Co.

™ Liquid Yield Option Notes is a trademark of Merrill Lynch & Co., Inc.
LYONs® is a trademark of Merrill Lynch & Co., Inc. registered in the United States.

"To fulfil its specific equity requirements Roche needed a ground breaking transaction. Through Merrill Lynch's tailored LYONs, Roche issued cheap debt and sold its equity at a premium."

Corporate Finance

مكتبة جامعة القاهرة

Client focus is central to Merrill Lynch.

It means working harder to develop a deeper understanding of our clients' strategic and financial needs.

It made the difference in our relationship with Roche.

Roche's interest went beyond the desire to raise a large amount of capital. The objective was to expand their investor base in the U.S. at the same time.

No-one was better placed to reach the American investor than Merrill Lynch.

We helped start the process in mid 1992 when Roche established an ADR programme followed by a Merrill Lynch-managed \$275 million private placement of American depositary shares.

The carefully structured \$1.42 billion LYONs issue reported opposite was the crucial next stage.

It reconciled a number of key but potentially conflicting aims in Roche's strategy.

Within hours of launching the transaction, we had privately placed the entire issue exclusively with U.S. institutional investors, more than doubling the number of such investors who are shareholders of Roche.

It represented the largest equity-linked private placement ever performed in the United States, and earned the top accolade from *Corporate Finance* as the "Most Innovative and Successful Corporate Financing of 1993". And it was one of the reasons we were voted "Equity House of the Year" by *International Financing Review*.

For Roche it fulfilled their financial and strategic aims, supporting their growing market value which rose further during and after the marketing of the transaction.

We helped make a difference all round.

The difference is Merrill Lynch.

**THE DIFFERENCE
BETWEEN A "DEAL" AND
"THE DEAL OF THE YEAR."**

 **Merrill Lynch**
A tradition of trust.

INTERNATIONAL COMPANIES AND FINANCE

Cost-cutting lifts DuPont earnings in fourth quarter

By Richard Waters
in New York

Underlying earnings at DuPont in the final quarter of 1993 reflected the steady improvement in the US chemicals company's operating position during last year, rising to \$329m from \$27m the year before.

After-tax operating earnings rose by a quarter for the year as a whole, to \$1.7bn. The gains were made largely as a result of cost-cutting, said Mr Edgar Woolard, chairman, adding that the company would continue to concentrate on productivity improvements to enable its businesses to grow at a faster rate than the world economy.

Mr Woolard pointed in particular to improvements in the group's petroleum business in the latest period, where cost-cutting on the upstream side and higher margins on refining and marketing pushed operating income up to \$153m from \$94m the year before.

The chemicals and other businesses also benefited from lower costs, he added, though this was partly offset by weak economic conditions in Europe. The chemicals business recorded operating income of \$76m, up from \$51m a year before, before restructuring costs, against \$52m, polymers \$85m, up from \$26m, and diversified businesses \$4m, from a loss of \$47m.

After previously-announced restructuring costs and other non-recurring items, fourth quarter net income was \$226m or 33 cents a share, compared with a loss of \$230m or 35 cents the year before.

One-off items included an



Edgar Woolard: seeks growth from improved productivity

after-tax charge of \$144m to reflect product liability claims, mainly related to the Benlate fungicide, offset by a gain from the sale of Remington Arms and the company's Canadian polyethylene business.

For the year as a whole, net income was \$555m (\$1.7bn before all one-off items), against a loss of \$3.9bn (a profit of \$1.3bn before items) in 1992.

Cost-cutting also helped push earnings at chemicals group Union Carbide ahead in the final quarter, lifting net income to \$41m, or 26 cents a share, from \$17m, or 12 cents, the year before, when the results had benefited from a net \$7m gain from one-off items.

For the year, net income was \$28m (\$186m before accounting charges), against a loss of \$187m (a profit of \$119m before accounting charges and a contribution from discontinued operations) in 1992.

Big US oil groups overcome price falls

By Richard Waters

The three biggest US oil groups - Exxon, Mobil and Chevron - all reported sharply higher refining and marketing earnings for the last three months of 1993, helping to offset the effects of the precipitous fall in world oil prices.

Together with significant cost-cutting over the past year, the rise in profits from downstream activities enabled both Exxon and Mobil to report higher operating income for the period compared with a year before, while Chevron profits eased slightly.

At Exxon, upstream exploration and production earnings fell to \$743m, from \$1bn the year before (before one-off items). This was balanced by higher downstream profits, which rose to \$625m from \$399m (before special items). Recurring profits from chemicals rose to \$143m from \$71m on lower costs and a shift towards higher-margin products.

Net income for the quarter rose to \$1.5bn, or \$1.20 a share, from \$1.4bn, or \$1.12, the year before. Full-year earnings at Exxon were also bolstered by \$450m of cost savings, taking net income to \$5.3bn on sales of \$111bn compared with \$4.8bn for 1992 on sales of \$117bn.

Mobil said its exploration and production earnings fell by \$137m during the last quarter, to \$337m, while marketing and refining profits rose by \$150m to \$355m (excluding all special items).

Unlike other groups, Mobil failed to see an upturn in its chemicals business, which is heavily dependent on polyethylene prices, and reported operating income of \$1m down from \$4m.

Net income for the quarter was \$349m (\$602m before charges), compared with \$582m a year earlier. For the year, net income was \$2.1bn (\$2.3bn before special items and accounting charges) compared with \$862m (\$1.5bn) for 1992.

At Chevron, net income for the final quarter totalled \$294m (\$518m before special items), compared with \$1.1bn (\$542m before items) the year before. Exploration and production earnings fell from \$342m to \$283m, while refining and marketing income climbed from \$192m to \$236m.

Full-year net income reached \$1.3bn (\$2.1bn before one-off factors), compared with \$1.6bn (\$1.6bn) in 1992.

Drug sales at Marion Merrell Dow dropped 7 per cent in the fourth quarter from a year ago, as the group suffered from the expiry of patents on some of its biggest-selling products.

"We faced a difficult year in 1993, with pressures on our major products as well as challenges for the entire pharmaceuticals industry," said Mr Fred Lyons, chairman and chief executive.

Sales in the fourth-quarter were \$742m, down from \$797m, and for the year fell by 15 per cent to \$2.5bn. Net income for the quarter was \$116m, compared with \$146m in the same period a year ago.

For the year, net income fell to \$367m, or \$1.30 a share, or \$491m before restructuring charges, from \$700m, or \$2.51, in 1992.

Rivals target Mexican monopoly

Telmex is to face competition for the first time, writes Damian Fraser

Teléfonos de México, Mexico's monopoly telephone carrier, is about to face competition for the first time. Notoriously inefficient and hugely profitable, the company is proving an irresistible target for rivals.

On Tuesday, MCI, the US long-distance carrier, and Grupo Financiero Banamex-Accival (Banacci), Mexico's largest financial group, announced they were forming a new company with the aim of offering long-distance services in 1996. The company will be capitalised at \$1bn, and build a state-of-the-art fibre-optic cable linking three cities.

MCI was confident the joint venture would be awarded a long-distance licence by the government. The new operators could provide services from August 1996, when Telmex's monopoly on long-distance service runs out.

The MCI-Banacci announcement comes as Iusacell, the cellular phone company in which Bell Atlantic recently took a 42 per cent stake for \$1.04bn, is preparing to provide a basic wireless local telephone service. Iusacell hopes to have 1.5m subscribers by 1996, compared with Telmex's 7.3m.

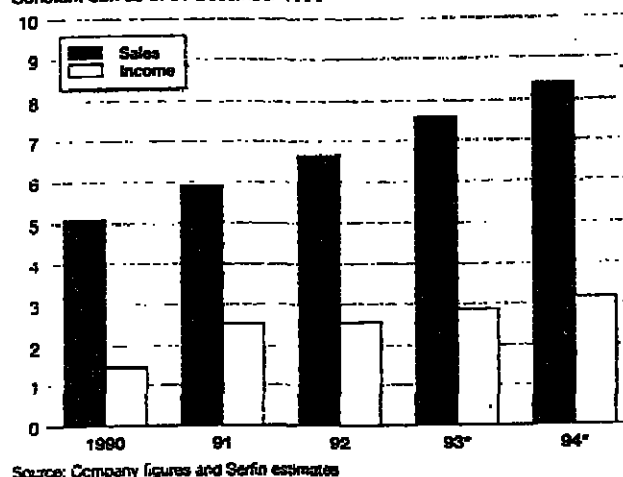
"Depending on regulation, the future for Telmex could be very difficult," says Mr Bill Deatherage, an analyst with S.G. Warburg. "Obviously, new entrants will focus on the more lucrative markets."

Telmex's main weakness is that its costs are high, and it is required to install new telephone lines at a loss, making it vulnerable to competitors that have no such obligations. Telmex charges a telephone installation fee of about \$580 for homes and \$1,000 for business, against an average cost of installation of \$250.

It recoups the installation

Telmex plugs into profits

Constant \$bn as of 31 December 1992



Source: Company figures and S&P estimates

costs from inflated charges for long-distance and international calls. According to France Telecom, Telmex's partner, the company makes profits on subscribers who make more than \$300 worth of telephone calls a year, the average operating cost per telephone line.

MCI is likely to focus on long-distance business traffic, the most profitable segment of all, long-distance and international revenues are expected to have accounted for \$4.2bn of Telmex revenues last year, or more than half the total.

Mr Austin Beutner, general partner of The Blackstone Group, which advises Iusacell, says installation costs on the Iusacell local service are "dramatically lower" than Telmex's. Assuming the same installation fees as Telmex, Iusacell can cover installation costs with far fewer than the planned 1.5m subscribers, he says.

Mr Beutner adds that operating costs for the digital wire-

less service will be much less than the Telmex average of \$300 per subscriber. Usage (excluding long distance) will be higher for Iusacell than Telmex's since "in building any network you are going to penetrate high demographics and high-use areas first."

If so, Telmex's profit margins of nearly 40 per cent could start to fall. Local revenues are expected to have been \$3.15bn last year, and were Iusacell to meet its target for subscribers, it would capture at least a fifth of that.

Telmex is betting on a friendly regulatory environment in both long-distance and local markets. Mr John Atterbury, local head of Southwestern Bell - one of Telmex's foreign partners - believes Iusacell should bear some of the cost of Telmex's obligation to install lines at a loss by paying, for example, high interconnection fees. Telmex is also seeking to limit competition in the long

distance segment. The company recently proposed a plan for long-distance interconnection which, if accepted, would "leave very little on the table for new long-distance carriers," Mr Deatherage says.

Under the plan, Telmex will establish just 10 interconnection points between local and long-distance networks, ensuring that a good part of many long-distance calls will be carried by Telmex's local network.

Telmex will require all links between a user and long-distance network to be provided by Telmex "to maintain equality among competitors". Telmex will also force subscribers to choose a carrier each time they call, rather than pre-select a long-distance carrier as in the US.

The government has still to approve the Telmex plan and will be under pressure to encourage competition. MCI and Banacci are confident Mexico would move to the sort of competitive market found in the US. Iusacell already has the regulatory go-ahead to provide a basic service, it says.

If there is open competition, Telmex would seem to be ill-prepared, providing a service well below that demanded by subscribers. Last year, the government's consumer protection agency received 114,000 complaints against Telmex, 44 per cent of all complaints received.

While Telmex is investing heavily to improve efficiency, new technology alone may not solve the problem of high costs. Telmex's foreign partners say the telephone union is a significant obstacle to greater productivity.

Telmex complains Mr Christian Chauvin of France Telecom, "is like two companies, the management company and the union company. Negotiations can take months".

Bethlehem Steel shows continuing recovery

By Richard Waters

Shares in Bethlehem Steel jumped 5 per cent yesterday morning as the US's second biggest steelmaker reported a continuing improvement in its operating position and a further restructuring charge.

Projecting another year of strong steel demand, Mr Curtis Barnett, chairman, said the continuing economic recovery and only a small rise in imports "should result in 1994 domestic industry shipments which match or exceed 1993's estimated \$7m tons."

"We expect that Bethlehem will be profitable for the year 1994," he added.

The \$1 rise in its shares, to \$22.50, reversed a bout of profit-taking the day before, confirming Bethlehem as one of the best performing large company stocks this year. Bethlehem has risen from below \$17 in early December as investors have sensed a revival in the fortunes of steel companies.

Yesterday, the company reported a \$350m charge (\$280m after tax) to cover a revised modernisation plan for its structural products business and to write down entirely a coke plant at its Sparrows Point works. The modernisation will result in the loss of 3,000 jobs, compared with 1,500 expected losses under an earlier plan.

Fourth-quarter results continued to show the improvements evident from stronger demand for steel in the US and rising steel prices. Before the restructuring charge, net income for the quarter was \$47m (\$19m for the year, before various one-off items), against a net loss of \$56m.

Martin Marietta rises to \$118m for fourth term

By Richard Tomkins

Martin Marietta yesterday reported a surge in fourth-quarter net income to \$118m, excluding a \$17.4m charge for accounting changes, from \$75.7m.

The US defence contractor saw sales rise to \$3.19bn from \$2.85bn. Earnings per share rose to \$1.08 from 81 cents before accounting changes and 90 cents after the changes.

In April last year Martin Marietta bought General Electric's aerospace division for \$3.05bn. It expanded again at the end of the year by buying Dynalene's space launch business for \$205.5m.

For the full year, net income was up to \$450.3m from \$345.4m before accounting changes, but slumped to \$20.9m after the changes. Turnover was up to \$9.44bn from \$8.95bn.

Earnings per share rose to \$4.25 from \$3.60 before accounting changes, but turned into losses of 26 cents a share after the changes.

Republic of Austria

U.S. \$300,000,000

Floating Rate Notes due 2003

In accordance with the provisions of the

Notes, notice is hereby given that the

Rate of Interest for the six month period

ending 26th July, 1994 has been fixed at 5%

per annum. The interest accruing for

the six month period will be U.S.

\$25.14 per U.S. \$100,000 of

Notes, and U.S. \$25.14 per U.S.

\$100,000 of Senior Note and U.S.

\$25.14 per U.S. \$100,000 of

Notes on 26th July, 1994 against

presentation of Coupon No. 3.

Union Bank of Switzerland

London Branch Agent Bank

24th January, 1994

Scott Paper to cut workforce by 25%

By Laurie Morse

in Chicago

Scott Paper, the Philadelphia-based manufacturer of personal care paper products and printing papers, is to cut its worldwide workforce by 25 per cent, or 8,300 employees.

The company took a \$381m charge on fourth-quarter earnings to cover the job cuts. More than half of the lay-offs, or about 4,500 jobs, will occur in its international operations and affiliates.

The company intends to shut down some of its older tissue manufacturing plants in the US and Europe and to

restructure its coated paper business. Both businesses have been pressured by worldwide overcapacity and competitive pricing. Scott said its affiliate in Mexico would restructure.

Mr Philip Lipincott, Scott's chairman, said the workforce reductions should bring the company's employment rate into line with its lowest-cost competitors.

"These actions are part of our efforts to take control of our destiny in the slow-growth, highly-competitive and value-focused environment of the 1990s," he said.

Before the restructuring charge, Scott reported

fourth-quarter earnings fell to \$34.4m, or 46 cents a share, from \$44.6m or 61 cents per share in the same quarter last year. Including the charge, Scott had a loss of \$79.3m, or \$5.01 per share for the quarter.

Scott's fourth-quarter sales were \$1.20bn, down from \$1.28bn in the same 1992 quarter. For the year, before special charges, Scott had income of \$177.6m or \$1.58 per share, down from \$167.2m or \$2.26 last year. With charges, Scott had a loss of \$27.7m or \$3.75 for the year. Scott's 1993 sales were \$4.7bn, down from \$5bn the previous year. The company's

debt increased by \$201m during 1993. Scott's European operations were hit by lower sales and unfavourable foreign exchange conversions. Outside the US, the company's operating income declined 26 per cent, and sales were down 20 per cent. Within the US, Scott's operating income slid 14 per cent, while sales were flat.

Scott's operating income from its printing paper business dropped to \$79.5m in 1993, from \$90.8m in 1992, while its personal care and cleaning paper lines saw income slide to \$306.6m, from \$374.7m the previous year.

Marion Merrell Dow turnover tumbles 7%

By Richard Waters

Drug sales at Marion Merrell Dow dropped 7 per cent in the fourth quarter from a year ago, as the group suffered from the expiry of patents on some of its biggest-selling products.

"We faced a difficult year in 1993, with pressures on our major products as well as challenges for the entire pharmaceuticals industry," said Mr Fred Lyons, chairman and chief executive.

Sales in the fourth-quarter were \$742m, down from \$797m, and for the year fell by 15 per cent to \$2.5bn. Net income for the quarter was \$116m, compared with \$146m in the same period a year ago.

For the year, net income fell to \$367m, or \$1.30 a share, or \$491m before restructuring charges, from \$700m, or \$2.51, in 1992.

Restructuring takes its toll on Borden

By Richard Tomkins

in New York

Borden, the troubled US food and wallpaper group which this month put several of its businesses up for sale, yesterday announced the expected heavy losses for its fourth quarter and the full year after taking heavy charges for restructuring.

Net losses for the fourth quarter came to \$635.5m, or \$4.50 a share, largely because the company took a charge of \$632m against earnings to cover losses stemming from business divestments, asset write-downs, the cost of reorganisation, and accounting changes. Last year it made net profits of \$28.4m, or 20 cents.

For the full year, Borden reported net losses of \$653.8m, or \$4.21, compared with net losses of \$439.5m, or \$3.07, in 1992.

At the beginning of January,

Borden announced that it was putting its loss-making salty snacks business and its seafood, jam and jelly businesses on the market in the latest of a series of restructurings aimed at reviving profits.

Mr Ervin Shames, president and chief executive, said yesterday he believed the latest plan would improve Borden's performance and build shareholder value.

"The key is revitalising our best businesses through a combination of focus, investment in marketing, the largest cost reduction in Borden history, and a management team operating in a re-energised culture," Mr Shames said.

He predicted that quarterly earnings would strengthen this year after a marginally profitable first quarter, producing year-end earnings per share at the upper end of the 75 cents to \$1 range predicted by analysts.

Strong sales boost Lotus' final period

By Louise Kehoe

in San Francisco

Lotus Development, the US personal computer software company, recorded higher-than-expected fourth-quarter earnings, reflecting strong sales of its programs for electronic mail applications.

Net income for the quarter was \$39.6m, or 84 cents per share, a 103 per cent increase over last year's fourth-quarter net income of \$14.6m, or 35 cents. Last year the company recorded a pre-tax gain of \$15m from the sale of securities offset by a \$15m pre-tax restructuring charge.

Fourth-quarter revenue rose to a record \$278.3m from \$246m in the same period a year earlier.

For the full year, Lotus revenues grew to \$981.2m from \$900.1m in 1992. Before one-time items in both years, net

income in 1993 rose 32 per cent to \$75.4m, or \$1.69, from \$57.2m, or \$1.33, in 1992.

Net income for 1993, including a charge of \$19.9m related to the acquisition of Approach Software, was \$55.5m, or \$1.24. For 1992, net income, including a pre-tax gain of \$49.7m from the sale of securities and a \$15m pre-tax restructuring charge, was \$30.4m, or \$1.87.

Mr Jim Manzi, president and chief executive, said sales of Notes and ccMail, two communications software products, had been strong.

Lotus also expanded its share of the market for applications designed to run with Microsoft's widely used Windows software, he said.

Lotus' share price gained on news of its fourth-quarter results. The stock was trading at \$54 1/4 at mid-day in New York yesterday, up from Tuesday's close of \$52 1/4.

Inquiry urges reform of Vancouver exchange

By Bernard Simon

in Toronto

A commission of inquiry has urged sweeping regulatory reforms to improve the image of the scandal-plagued Vancouver stock exchange (VSE).

But several key participants, including the VSE itself, have expressed doubts whether the proposals, which include new supervisory bodies, will

achieve their desired goals. Mr James Matkin, a prominent businessman who led the inquiry, said the VSE's successes are overshadowed by "shams, swindles and market manipulations".

The report's main proposal is to transfer supervision of the VSE from the British Columbia Securities Commission, a government agency, to an independent Securities and Exchange

Board, modelled on similar bodies in the US and UK.

Mr Matkin said the commission has been "too passive in its regulatory activity, and preoccupied with the prosecution and adjudication of securities abuse".

The report also recommends that responsibility for disciplining errant securities dealers be shifted from the VSE to Canada's Investment Dealers'

Association, a securities industry group. Brokerage firms would be required to pass a "fitness test". A registration system and other controls would be extended to stock promoters.

The VSE said the proposed new structure would result in "a cumbersome, fractured and expensive system that shows no promise of addressing the market problems".

Mitel maintains turnaround with C\$7.9m

By Robert Gibbons

in Montreal

The strong recovery at Mitel, the manufacturer of PBXs, integrated circuits and telephone equipment that was formerly controlled by British Telecom, continued in the third quarter.

Profit for the three months ended December 24 was C\$7.9m (US\$6m), or 7 cents a share, up

from C\$1.4m, or 1 cent, a year earlier on revenues of C\$129m, up 15 per cent.

Nine-month profit was C\$19.9m, or 13 cents, against a loss of C\$9.3m, or 15 cents, on revenues of C\$361m, ahead from C\$305m.

Strength in the December quarter came from higher PBX sales in the US and rising demand for specialised circuits. Domestic business was

also good, the company said. Imperial Oil, Canada's biggest integrated oil company, benefited from higher downstream margins and higher petrochemical sales in the fourth quarter.

However, the improvements were partly offset by lower crude oil prices and lower resource profits.

Fourth-quarter net income was C\$54m, or 28 cents, up 6

per cent from C\$51m, or 27 cents, a year earlier on revenues of C\$21.1bn, down 7 per cent. For the year, profit was C\$279m, or C\$1.44, up 43 per cent from C\$195m or C\$1.01. Revenues were C\$8.9bn, down 3 per cent.

Imperial 70 per cent held by Exxon of the US, has cash resources of more than C\$1bn and may be planning an acquisition, analysts say.

THE HEDGE FUND
SICAV
Luxembourg, 11, rue Aldringen
R.C. Luxembourg N° B 38653

Notice of Meeting
Notice is hereby given that the Annual General Meeting of Shareholders will be held at the registered office of the Company on 15 February 1994 at 11.00 a.m. with the following agenda:

Agenda

1. Approval of the report of the Board of Directors and of the report of the Auditor.
2. Approval of the annual accounts as at 30 September 1993 and allocation of the results.
3. Discharge to the Directors.
4. Ratification of the co-option of Mr James S. Foster as a Director.
5. Re-election of the Directors and of the Authorized Independent Auditor for a new term of one year.
6. Miscellaneous.

The shareholders are advised that no quorum is required for the items of the agenda and that the decisions will be taken at the simple majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

THE HEDGE FUND (£)
SICAV
Luxembourg, 11, rue Aldringen
R.C. Luxembourg N° B 40694

Notice of Meeting
Notice is hereby given that the Annual General Meeting of Shareholders will be held at the registered office of the Company on 15 February 1994 at 2.00 p.m. with the following agenda:

Agenda

1. Approval of the report of the Board of Directors and of the report of the Auditor.
2. Approval of the annual accounts as at 30 September 1993 and allocation of the results.
3. Discharge to the Directors.
4. Ratification of the co-option of Mr James S. Foster as a Director.
5. Re-election of the Directors and of the Authorized Independent Auditor for a new term of one year.
6. Miscellaneous.

The shareholders are advised that no quorum is required for the items of the agenda and that the decisions will be taken at the simple majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

THE HEDGE FUND (\$) II
SICAV
Luxembourg, 1

Bullough beats expectations with £9.18m

By Paul Taylor

Bullough, the office products and refrigeration group, yesterday reported an increased full year outcome reflecting sharply improved operating profits partly offset by higher restructuring charges and net interest costs.

Pre-tax profits in the year to October 31 increased to £9.18m from a restated £5.93m in the previous year when, under FRS 3, profits were reduced by a £2.56m loss on the sale of discontinued operations.

The pre-tax line was struck after first-half restructuring costs of £4.87m (£3.52m).

The results were ahead of market expectations and the shares, which have risen sharply since the start of December when they stood at 124p, gained a further 14p to close at 138p.

Turnover slipped slightly to £271.4m (£276.5m) but operating profits jumped by 21 per cent to £18.3m (£12.7m) with all the group's divisions improving their contributions slightly.

Refrigeration and store fitting boosted turnover to £93.8m (£89.2m) but operating profits rose only slightly to £5.75m (£5.66m) reflecting increased competition and thin margins.

Heating division turnover was also higher at £35.1m (£31.6m) and operating profits increased to £4.09m (£3.48m), partly helped by the return to the black at the restructured Remor business in Belgium.

The office products side managed a modest £926,000 profit following a £736,000 loss the previous year on turnover which fell to £23m (£104.4m).

Within the division, Atal's sales fell by 21 per cent and the French business underwent a substantial restructuring as a result of which it is expected to return to the black this year. In the UK, Project's sales were also lower and pressure on margins resulted in a significant drop in profits.

Net interest costs rose to £1.5m (£994,000), mainly because of currency movements and lower interest rates on the group's cash deposits.

However, net borrowings fell from £15.3m to £3.8m reflecting the group's strongly



Gordon Bond: appointment boosted market confidence

positive net cash flow. Earnings per share fell to 3.07p (4.57p) following a substantially higher tax charge because losses at Atal could not be relieved against profits earned in the UK. The final dividend is maintained at 4.3p, making an unchanged total for the year of 6.05p.

COMMENT

The outlook for Bullough looks a great deal brighter than it did 18 months ago and market confidence has been further boosted by the appointment of Mr Gordon Bond as chief executive. Having dealt with the French office products business the immediate task will be to arrest Project's sliding profits in the UK and to try to boost anaemic margins elsewhere. This year interest costs will be lower, tax should return to more usual levels, and any further restructuring costs should be less than 10 per cent of operating earnings. Pre-tax profits could reach £16.5m, producing earnings of about 8.8p this year, but the recent run-up in the share price means they are trading on a prospective p/e of 21.2 and have limited further potential.

Nationwide takes over at Quality Street

By James Buxton, Scottish Correspondent

Quality Street, the Glasgow-based company which owns and manages private rented housing in many parts of Britain, has brought in the Nationwide Building Society as its majority shareholder in a restructuring which it said gave it a stable basis for growth.

The Nationwide has converted £50m of lending to Quality Street into non-voting preference shares and now controls 75 per cent of the company, with the rest held mainly by Mr Paul Magnaloni, chairman, and its management.

Quality Street will also take over the management of about 2,000 houses repossessed by the society. They will be brought into the private rented sector using business expansion scheme funds recently raised by Nationwide. Quality Street will become Nationwide's main vehicle in rented housing.

Nationwide took 25 per cent of Quality Street's equity when it was formed in 1988 and earmarked funds to finance its properties. In 1991, it sold its equity stake to Mr Magnaloni and another director but continued to lend to it.

Quality Street manages about 3,000 properties of which it owns about 2,000 and sees itself as a "blue-chip" private landlord. But its balance sheet for the year to March 31 1993, published yesterday, showed a deficit of £45.7m mainly because of the fall in property values.

Although the company made an operating profit of £8.5m (£5m) thanks to rental income, this became a pre-tax loss of £28m (£9.4m) after a property write-down of £18m and additional interest and redemption premiums on loans from Nationwide.

As a result of the new deal, which has been under negotiation since last summer, Quality Street's indebtedness to Nationwide falls from £171m to £121m in the pro forma balance sheet, leaving a surplus of £4.2m after taking assets into account.

Nationwide's remaining loans to Quality Street will be restructured and Nationwide representatives will join Quality Street's board.

Float likely to put £75m value on Goldsborough

By Maggie Urry

Next month's flotation of Goldsborough Healthcare, the nursing homes, acute hospitals and homecare services provider, is expected to value the company at about £75m.

Goldsborough's pathfinder prospectus, issued yesterday, showed a pre-interest profit of £4.3m in the year to October 3, up from £2.5m. Turnover was £30.1m (£27.1m).

However, Goldsborough said on a pro forma basis, including acquisitions made last year for a full 12 months, operating profits from continuing operations would have been £5m on turnover of £35m.

Goldsborough has 26 care

homes, with 1,238 beds, three hospitals, one of which is a joint venture, and 30 homecare branches. Mr Graham Smith, chief executive, said that differentiated the group from others as it could meet the needs of a range of clients and take advantage of developments in the healthcare sector.

Although the float is likely to raise about £60m in cash, with 65 per cent of the shares being placed with institutions and the remainder offered to the public, only £23m will go to the company, cutting debt to £7.5m, while shareholders' funds will be £51.6m.

Kunick, the amusement machines company which holds a 50 per cent stake in

Goldsborough, is to sell all its shares. The proceeds will "significantly exceed" net book value of £18.3m. Kunick shares rose up to 16p.

NatWest Ventures, which has a 40 per cent stake bought in 1992 for £10m, will sell part of its holding, keeping 10 per cent of the enlarged capital, while Phoenix Fund Managers' 10 per cent stake will be diluted to about 3 per cent. Management will hold about 2.5 per cent after flotation.

SG Warburg is sponsor to the issue and SG Warburg Securities is broker. Pricing is on February 17, with the offer closing on February 24. Dealings are expected to begin on March 4.

Trifast pathfinder sees £2.55m for year

By Andrew Baxter

Trifast, the Sussex-based industrial fastener group which is coming to the market next month, expects pre-tax profits of £2.55m for the year to March 31, compared with £1.98m, according to the pathfinder prospectus issued yesterday.

The company, which manufactures and distributes fasteners under the TR Fastenings trade name, is seeking a listing through a placing which will value it at between £25m and £30m.

Trifast said earlier this month that the placing was expected to raise about £15m. About two thirds of that will go to the company's two found-

ers, Mr Mike Timms and Mr Mike Roberts who are reducing their 90 per cent stake to between 30 per cent and 50 per cent. This would leave between £3m and £4m for the company.

Trifast said that the listing would give the company access to a wider capital market. The proceeds would provide it with additional scope to finance growth as well as repaying debt to strengthen the balance sheet and help the company make appropriate acquisitions.

The announcement of the placing, which is being sponsored by James Capel, is expected on February 9, with dealings beginning on February 16.

Sun Life new single premiums top £2bn

By Alison Smith

Sun Life yesterday said that its new single premium business exceeded £2bn for the first time.

Announcing its new business figures for 1993, the life insurance group said the increase to £2.2bn represented a rise of almost 60 per cent on the 1992 figure of £1.4bn.

New regular premium business rose by 24 per cent from £86m to £107m over the year.

Mr John Reeve, managing director, welcomed the results but sought to play down expectations for 1994.

"Our new business has more than doubled over the last three years, which is well beyond the performance of the market as a whole: our immediate focus is now on consolidation at the new levels

achieved," he said.

Total new premiums in 1993 rose by 55 per cent to £2.3bn, but the group said that a better indicator of performance was the 45 per cent increase in new business measured on the basis of an index of new regular premiums and one tenth of new single premiums.

The overall increases came despite falls in new business from both single and regular premium final salary and money purchase schemes.

● New premium income in 1993 at Friends Provident, the mutually-owned life and pensions group, also reflected the trend in the market towards single premium business.

The increase in its new single premium income to £518m (£392m) more than offset the fall in new annual premium income to £93m (£115m).

New rules considered for research listings

By Tim Burt

Changes are being considered to the new listing rules for scientific research companies less than two months after they came into force, the Stock Exchange said yesterday.

A working party set up by the Exchange is due to meet for the first time today amid concerns that the rules, which came into force on December 1, place too many restrictions on research groups.

Many of Britain's newly floated bio-technology companies are understood to regard the rules, first published in the revised Yellow Book last September, as over-burdensome.

Although the rules enable scientific companies to raise money without a significant trading record, a minimum time is set after flotation

before fresh capital can be raised.

Restrictions on share disposals by staff and venture capital groups have also prompted complaints.

Acknowledging "problems associated with the lock-in of promoters, directors and senior employees", the Exchange said the working party would decide whether the rules were unfair.

Led by Mr Brian Richards, chairman of British Bio-technology, the working party is expected to review the requirements for independent reports on a company's viability. It would also reconsider the criteria companies must meet before they are allowed to seek a listing.

Its recommendations are not expected to be published before spring at the earliest.

IN BRIEF

CAKEBREAD ROBEY has exchanged contracts for the sale of land at Enfield for £750,000 cash. Proceeds will be used to reduce borrowings. DANKA BUSINESS Systems, through its UK subsidiary, Dank UK, has acquired the photocopying interests of Images, which supplies a full range of equipment from Toshiba and Canon. Consideration is £370,000 cash.

ELLIOTT (B), the electrical and mechanical engineer, has acquired the business and assets, including freehold property, from the liquidator of John Hall (Oldham) for £367,350 cash. Stock to the value of £15,750 was also acquired.

GRAYSTONE has sold Road Signs-Franco for £370,000 to a joint venture company which is owned by Ringway Signs and Pathfinder Traffic Signs. LOVELL (YJ): Applications for open offer received in respect of 210,64m new ordinary shares (67 per cent).

Any time any place any share...

Instant access to up-to-the-minute share prices from anywhere in the world

Whether you're doing business in Berlin or hatching deals in Hong Kong, FT Cityline International can link you with all the UK stock market information you need:

- real time share prices
- daily unit trust prices
- updated financial reports
- personal portfolio facility

FT Cityline has proved invaluable to business people and investors in the UK for years. And now it is available from anywhere in the world.

If you would like further details fill in the coupon below or call the FT Cityline Help Desk on (071) 873 4378.

FT Business Enterprises Limited, Number One Southwark Bridge, London SE1 9HL. Registered in England Number 980896.

FINANCIAL TIMES
CITYLINE
INTERNATIONAL

Complete details below and send to: FT Cityline International, Number One Southwark Bridge, London SE1 9HL.

Name:

Address:

Postcode: Tel:

NatWest Markets A Major Force in Corporate Finance in 1993

- Raised more money through UK flotations than any other house over the last three years*
- Adviser on Rentokil's takeover of Securiguard, the largest successful contested bid for a UK company in 1993*
- Adviser to Mitsubishi Oil Company on one of the largest investments in the North Sea by a Japanese company
- Adviser to American Property Trust on its sale to MEPC, for a gross value of US\$280 million, one of the largest UK/US cross border property transactions in 1993
- Adviser to the Department of Trade and Industry on the MMC report on British Gas
- Adviser to the State of the Netherlands on the European airline industry
- Sponsor, broker and fund manager to Angerstein Underwriting Trust, formed to underwrite insurance business at Lloyd's
- Sponsor to the £114 million flotation of Carpetright

*Excludes privatisations and investment trusts



NATWEST MARKETS
Corporate & Investment Banking

Issued by NatWest Markets Corporate Finance Limited, a Member of The Securities and Futures Authority.

There is a limited amount of marketing opportunities available at the conference

FT

FINANCIAL TIMES CONFERENCES

CABLE AND SATELLITE BROADCASTING

London, 15 & 16 February 1994

This annual conference has become an important event in the broadcasting calendar and will discuss many crucial topics, for example:

- ★ International competition in media markets
- ★ Technical advances transforming the industry
- ★ The digital and compression revolution
- ★ The introduction of new entertainment channels

The panel include:

Mr Jon Davey

Independent Television Commission

Mr Adam Singer

Tele-Communications, Inc

The Rt Hon The Lord Thomson of Monifieth KT, PC

Former Chairman
Independent Broadcasting Authority

Mr Robert Phillis

British Broadcasting Corporation

Mr Michael Grade

Channel Four Television Corporation

Mr Leslie Hill

Central Independent Television plc

Mr Steve Maine

BT

Dr John Forrest

National Transcommunications Limited

ARRANGED IN ASSOCIATION WITH NEW MEDIA MARKETS

CABLE & SATELLITE BROADCASTING

- ☐ Please send me conference details
☐ Please send me details about marketing opportunities
☐ Please send me details on New Media Markets

FT

FINANCIAL TIMES CONFERENCES

Financial Times Conference Organisation
PO Box 3651, London SW12 8PH,
Tel: 081-673 9000 Fax: 081-673 1335

Name Mr/Mrs/Ms/Other _____
Position _____ Dept _____
Company/Organisation _____
Address _____
City _____
Post Code _____ Country _____
Tel _____ Tlx _____ Fax _____
Type of Business _____

Pore over while still liquid.

FT Quarterly Review of Personal Finance.

The Financial Times Quarterly Review of Personal Finance will be published on Friday, January 28 and Saturday, January 29.

It will examine the performance of world equity and bond markets, consider some applications of offshore investment, and present league tables of the top performing unit and investment trusts.

In addition, an eight page survey section on Financing the Family will discuss domestic money matters, including home insurance, children's savings and paying for a wedding.

Essential reading, in fact, for anyone who needs to know what's cooking in the world of personal finance.

FT. Because business is never black and white.

COMPANY NEWS: UK

In search of some sweetener

Robert Taylor on why a US union will attend Tate & Lyle's AGM

Tate & Lyle faces a public challenge from the US labour movement at the sugar and sweeteners group's annual meeting in London's Barbican centre today.

Seven US labour leaders, armed with proxies, plan to attend the AGM to publicise what they call "unfair and reckless" labour practices at AE Staley, the multinational's subsidiary in Decatur, Illinois.

Staley, accusing its employees of sabotage, locked out all 760 workers at its corn processing plant at 3am on June 27. The workers have been picketing the plant ever since.

Temporary sub-contract workers have been hired to help management continue production but union officials claim Tate has lost orders.

"The company's flat earnings report for last year is related to its failed management policies in the US," said Mr Dave Watts, local president of the United Paperworkers union, yesterday. In the years to end-September the company made pre-tax profits of £269.6m, against £237.4m.

Citing global competitive pressures for needing sweeping change, Staley wants new employment contracts that the union claims will undermine their members' living standards.

It argues that the imposed package includes a 20 per cent cut in workers' average annual pay of about \$30,000 (£20,000) through the introduction of compulsory 12 hour shifts without any bonuses; an end to seniority rights in work deployment; and abolition of the plant's grievance and arbitration procedures.

Earlier this week the union delegation met Mr Neil Shaw, Tate's executive chairman, and they hope

this may help resolve the conflict.

"We will not go away," says Mr Watts. "If the company is rational it should talk to us and reach an honourable, negotiated settlement. Our members are suffering real pain but so is Staley." Tate said yesterday it would not comment until today's annual meeting.

Tate has said in the past that it was not an anti-union company and the Decatur lock-out was a matter for the local management to resolve. But the company has recently suffered from bad labour relations elsewhere in the US.

Last year it endured a five-month strike at its Domino sugar refinery in New York that the union claims cost the company £4m.

"We are confident Tate management could boost profits substantially at Staley if it would step in to settle the dispute. Failure to resolve the lock-out means lost earnings for shareholders," said Mr Mark Brooks, UPIU's special projects director, yesterday.

The Decatur plant has been unionised for half a century. "The old management was hard-nosed but at least we had agreements with them," said Mr Watts. The union leaders argue management-labour relations have deteriorated since Tate acquired the company in May 1988.

When the last collective agreement expired in September 1992 the company proposed its sweeping cost-cutting package which was rejected overwhelmingly by the workforce in a ballot.

The union stepped up pressure by boycotting local banks which had Staley executives on their boards. They were compelled to resign from them.



Locked out Staley workers demonstrating in Decatur, Illinois

The company went ahead and imposed the changes it wanted. In retaliation, the employees started a work to rule.

The conflict escalated rapidly. Three union activists were dismissed and the workforce held a safety meeting that shut down production.

On June 26 Staley production workers joined hands in solidarity with workers from the nearby Caterpillar assembly plant who are also in dispute. Early the next morning

Staley locked them out. Talks through the US Federal Mediation and Conciliation Service have proved fruitless and the company has made it clear it intends to reduce its labour force by 254.

Since last autumn the union has widened its counter-offensive against the company at local and international level, seeking to create what it calls coalitions of interest. "We want the UK unions to pressure the company," Mr Brooks said. "What is happening in Decatur is going to affect them. They are next on the hit list."

DY Davies losses cut to £116,000

Wildrose reveals details of Norton reverse takeover

By Tim Burt

Lower exceptional charges and interest costs helped DY Davies, the USM-quoted architect, cut pre-tax losses from £484,000 to £116,000 for the six months to October 31.

Mr David Davies, chairman, said that there had been a return of confidence in the property investment market but this had yet to be transferred to the property development or construction markets.

He added that fee levels remained low as a result of competitive bidding and low demand.

Turnover was 36 per cent lower at £2.5m (£3.93m). Exceptional costs were down from £387,000 to £49,000 and interest payable was £110,000 (£157,000).

Mr Davies said that exceptional items should continue to fall as vacant office space was let.

Overall, the Canadian company will receive 9.25m of the 10m shares issued in the listed vehicle.

The transaction has been arranged by Mr Nelson Skalbania, the Canadian deal-maker who describes himself as a Wildrose consultant.

Mr Skalbania's daughter, Rozanda, admitted that the main investors behind Wildrose were two Vancouver families: the Aquilinis - a property group with a 10 per cent stake in Norton - and the Skalbanias themselves.

Ms Skalbania, who is running Norton's UK plant in the Midlands, said: "Wildrose's sole purpose was to do the Norton deal. The families involved in funding it were the Aquilinis and the Skalbanias."

Wildrose has been seeking a shell for Norton since June last year when it was suspended by the Alberta Stock Exchange over irregular

ities in the proposed takeover. Mr Chris Agnew, president of Wildrose, said a new listing was necessary to finance Norton's expansion.

Those expansion plans involve some bizarre ideas including Blue Thunder - a flying car which would have vertical take-off and full hover capabilities; as simple as a motorcycle to operate; and lands safely with full power failure.

Another scheme involves a joint venture with MiG, the Russian aircraft manufacturer, to produce bicycles from recycled titanium.

There are even proposals to buy a Bulgarian ski company "to produce a line of Norton BSA skis".

Ms Skalbania, who said the schemes also depended on joint venture funding, hinted that Norton planned to produce a new motorcycle - the TT558 - in the spring.

NEWS DIGEST

Densitron shares hit by warning

Shares in Densitron International fell 5p to 35p after the electronic components group warned that a delay in some main contracts meant that full year profits were unlikely to match the previous year's £1.01m pre-tax.

The company said that sales were strong in Europe and in Asia, but declined in the US. There was a strong recovery in the microwave division which was now profitable.

Turnover fell by some £117,000 to £35.23m, after an estimated tax bill of £9.165 (£9,703), attributable profits came out at £27,494 (£28,110). Earnings per share amounted to 9.303p (9.841p).

Shares in Densitron International fell 5p to 35p after the electronic components group warned that a delay in some main contracts meant that full year profits were unlikely to match the previous year's £1.01m pre-tax.

The company said that sales were strong in Europe and in Asia, but declined in the US. There was a strong recovery in the microwave division which was now profitable.

Turnover fell by some £117,000 to £35.23m, after an estimated tax bill of £9.165 (£9,703), attributable profits came out at £27,494 (£28,110). Earnings per share amounted to 9.303p (9.841p).

Shares in Densitron International fell 5p to 35p after the electronic components group warned that a delay in some main contracts meant that full year profits were unlikely to match the previous year's £1.01m pre-tax.

The company said that sales were strong in Europe and in Asia, but declined in the US. There was a strong recovery in the microwave division which was now profitable.

Turnover fell by some £117,000 to £35.23m, after an estimated tax bill of £9.165 (£9,703), attributable profits came out at £27,494 (£28,110). Earnings per share amounted to 9.303p (9.841p).

Shares in Densitron International fell 5p to 35p after the electronic components group warned that a delay in some main contracts meant that full year profits were unlikely to match the previous year's £1.01m pre-tax.

The company said that sales were strong in Europe and in Asia, but declined in the US. There was a strong recovery in the microwave division which was now profitable.

Turnover fell by some £117,000 to £35.23m, after an estimated tax bill of £9.165 (£9,703), attributable profits came out at £27,494 (£28,110). Earnings per share amounted to 9.303p (9.841p).

Group, and was acquired by ACT in July 1993. The sale proceeds will be applied in satisfying in full the final payment of the deferred consideration for BIS.

Directors do not anticipate paying a dividend for the year.

Shares in Densitron International fell 5p to 35p after the electronic components group warned that a delay in some main contracts meant that full year profits were unlikely to match the previous year's £1.01m pre-tax.

The company said that sales were strong in Europe and in Asia, but declined in the US. There was a strong recovery in the microwave division which was now profitable.

Turnover fell by some £117,000 to £35.23m, after an estimated tax bill of £9.165 (£9,703), attributable profits came out at £27,494 (£28,110). Earnings per share amounted to 9.303p (9.841p).

Shares in Densitron International fell 5p to 35p after the electronic components group warned that a delay in some main contracts meant that full year profits were unlikely to match the previous year's £1.01m pre-tax.

The company said that sales were strong in Europe and in Asia, but declined in the US. There was a strong recovery in the microwave division which was now profitable.

Turnover fell by some £117,000 to £35.23m, after an estimated tax bill of £9.165 (£9,703), attributable profits came out at £27,494 (£28,110). Earnings per share amounted to 9.303p (9.841p).

Shares in Densitron International fell 5p to 35p after the electronic components group warned that a delay in some main contracts meant that full year profits were unlikely to match the previous year's £1.01m pre-tax.

The company said that sales were strong in Europe and in Asia, but declined in the US. There was a strong recovery in the microwave division which was now profitable.

Turnover fell by some £117,000 to £35.23m, after an estimated tax bill of £9.165 (£9,703), attributable profits came out at £27,494 (£28,110). Earnings per share amounted to 9.303p (9.841p).

Shares in Densitron International fell 5p to 35p after the electronic components group warned that a delay in some main contracts meant that full year profits were unlikely to match the previous year's £1.01m pre-tax.

The company said that sales were strong in Europe and in Asia, but declined in the US. There was a strong recovery in the microwave division which was now profitable.

Turnover fell by some £117,000 to £35.23m, after an estimated tax bill of £9.165 (£9,703), attributable profits came out at £27,494 (£28,110). Earnings per share amounted to 9.303p (9.841p).

Shares in Densitron International fell 5p to 35p after the electronic components group warned that a delay in some main contracts meant that full year profits were unlikely to match the previous year's £1.01m pre-tax.

The company said that sales were strong in Europe and in Asia, but declined in the US. There was a strong recovery in the microwave division which was now profitable.

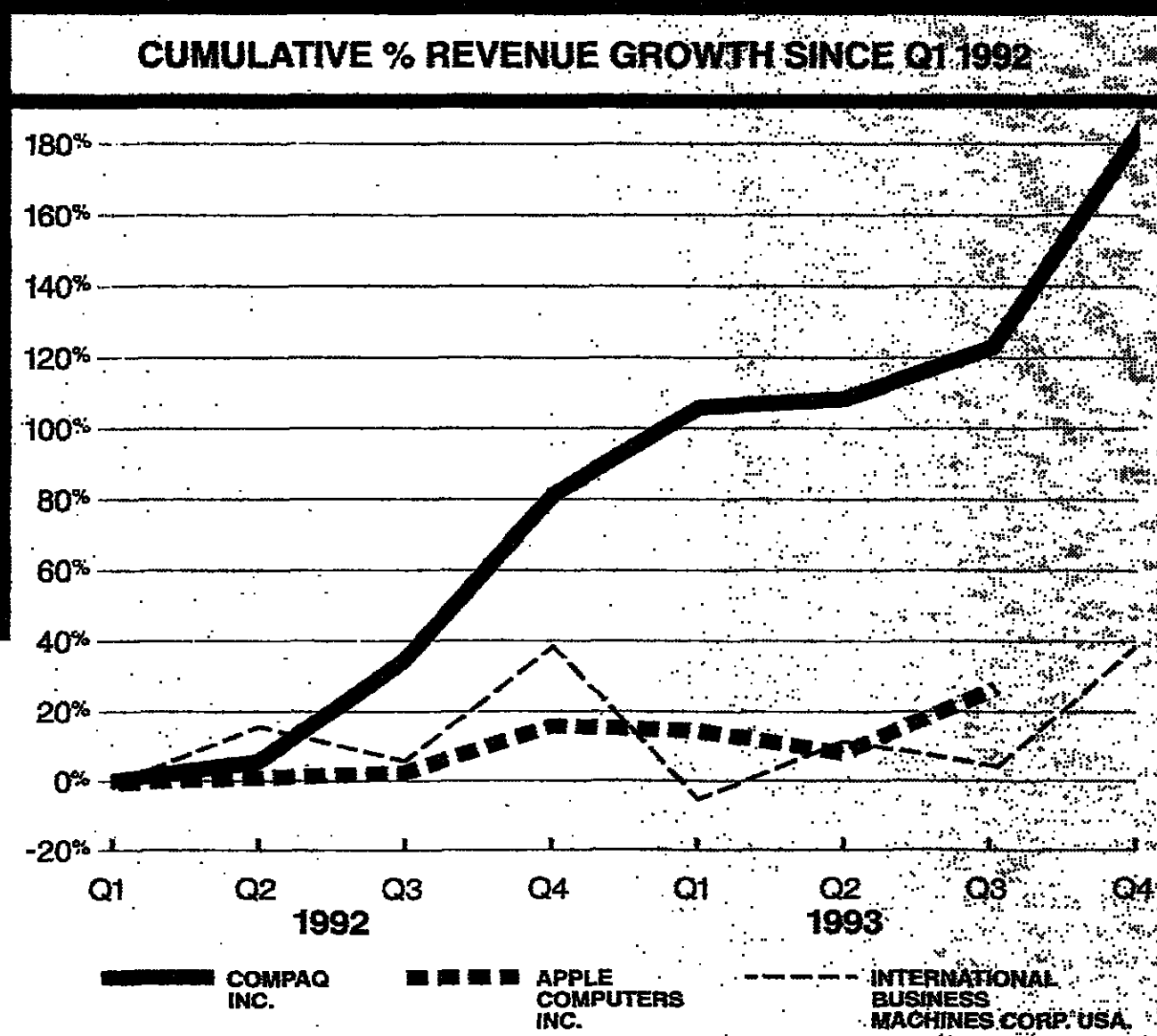
Turnover fell by some £117,000 to £35.23m, after an estimated tax bill of £9.165 (£9,703), attributable profits came out at £27,494 (£28,110). Earnings per share amounted to 9.303p (9.841p).

PUBLIC WORKS LOAN BOARD RATES

Effective January 25			
Quota loans*			
Term	5yr	10yr	15yr
Over 1 up to 2	5 1/2%	5 1/2%	5 1/2%
Over 2 up to 3	5 1/2%	5 1/2%	5 1/2%
Over 3 up to 4	5 1/2%	5 1/2%	5 1/2%
Over 4 up to 5	5 1/2%	5 1/2%	5 1/2%
Over 5 up to 6	5 1/2%	5 1/2%	5 1/2%
Over 6 up to 7	5 1/2%	5 1/2%	5 1/2%
Over 7 up to 8	5 1/2%	5 1/2%	5 1/2%
Over 8 up to 9	5 1/2%	5 1/2%	5 1/2%
Over 9 up to 10	5 1/2%	5 1/2%	5 1/2%
Over 10 up to 15	5 1/2%	5 1/2%	5 1/2%
Over 15 up to 25	5 1/2%	5 1/2%	5 1/2%
Over 25	5 1/2%	5 1/2%	5 1/2%

*Non-quota loans are 1 per cent higher and non-quota loans 0.2 per cent higher to the extent that quota loans exceed 10 per cent of the total. **Repayment by 100 yearly annuity (fixed equal half-yearly payments to include principal and interest). 5 With half-yearly payments of interest only.

YET ANOTHER NEW LINE FROM COMPAQ THE COMPETITION CAN'T FOLLOW.



Source: Calculated from public announcements by the three named companies from calendar Q1 1992 to Q4 1993 inclusive. Q4 revenue figures for Apple Computers Inc. were not available at the time of going to press.

Figures announced yesterday showed our worldwide revenue grew further still during 1993, reaching \$7.2 billion. Our profits have steadily followed in the same direction, up 116% to \$462 million. Which is another reason why you should follow this leader: **COMPAQ**

SHOWS THE WAY

THE PRICE OF SHARES AND ANY INCOME FROM THEM MAY GO DOWN AS WELL AS UP. YOU MAY NOT GET BACK THE FULL AMOUNT YOU INVESTED. THE VALUE OF SHARES MAY RISE OR FALL DUE TO CHANGES IN THE RATE OF EXCHANGE OF THE CURRENCY IN WHICH THE FUNDS ARE INVESTED. PAST PERFORMANCE IS NOT A GUIDE TO FUTURE RETURNS. THIS ADVERTISEMENT, ON BEHALF OF COMPAQ COMPUTERS LTD., HAS BEEN APPROVED BY A PERSON AUTHORISED BY THE LAW SOCIETY.

Output cut hopes lift aluminium

By Kenneth Gooding,
Mining Correspondent

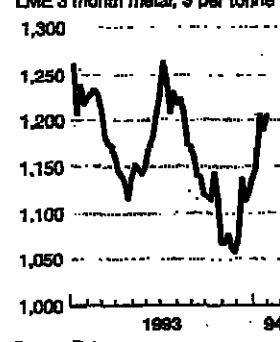
Aluminium prices climbed strongly on the London Metal Exchange yesterday in the expectation that producers will soon start cutting world-wide output. However, some analysts were recommending caution about the outcome of last week's negotiations, at which some of the world's big aluminium producers attempted to work out a formula for global annual output cuts of 1.5m to 2m tonnes.

Reports from Moscow suggested the government was working on a decree calling for the Russian smelters to cut output by 500,000 tonnes a year. However, various news agency reports also said the smelter managements were not keen on the idea and were much more concerned about an argument with their electricity suppliers about rapidly rising energy costs.

Yesterday the LME the price of aluminium for delivery in three months closed at \$1,238.75 a tonne, up \$31.25, and in after hours trading advanced to \$1,240. Mr Angus MacMillan, research manager at Biffon-Enthoven Metals,

Aluminium

LME 3 month metal, \$ per tonne



Source: Datastream

suggested that "the market might be running ahead of itself. Any improvement in prices will stall until we actually see action rather than hear about intentions. If the market is disappointed, the price will drop sharply again". Mr Ted Arnold at the Merrill Lynch financial services group said the agreement between the big aluminium producing countries had taken too long to reach and contained too many caveats. It was unlikely that governments could find a way to enforce the arrangements or any agreement was likely to unravel.

Chilean group faces big futures losses

By David Pilling in Santiago
and Kenneth Gooding
in London

Codelco, the state-owned Chilean group, yesterday launched an investigation into "serious irregularities" in its futures trading on the London Metal Exchange that could result in losses of about \$500m. This compares with estimated 1993 profits of \$15m.

The deputy head of sales, Mr Juan Pablo Davila, was sacked and two other senior executives, including Mr Owen Guerini, head of sales, resigned. Nervous tremors went through the London and New York metals markets after the

announcement, by Mr Alejandro Noemi, president of Codelco, the world's biggest copper producer. "People will not want to establish substantial positions in any direction until Codelco's situation is made clearer," said Mr Angus MacMillan, research manager at Biffon-Enthoven Metals. If there was any expectation that a major player like Codelco was to liquidate contracts to buy copper, "others would sell very quickly, it would have a snowball effect and a big impact on the copper market".

However, Mr Ted Arnold, metals specialist at the Merrill Lynch financial services group, pointed out that Codelco was a

EU farm price plan aims for stability

European Farm Commissioner Rene Steichen yesterday presented farm price proposals for 1994-95 (July/June) aimed at giving farmers and traders continuity and stability, reports Renter from Brussels.

The proposals would to a large extent implement cuts in the cereals, dairy and beef sectors decided under the reform of the common agricultural policy in May 1992.

Plans to reform the wine, fruit and vegetables and sugar sectors are due to be presented later this year. "It would not be in anyone's interest to delay the annual price decisions by proposing piecemeal changes," Mr Steichen said.

European Union farm ministers will start to examine the Commission's proposals at their next meeting on February 21-22. Mr Steichen told a news conference he had very little budgetary room for manoeuvre. Farm spending was likely to total \$36.67bn (\$29bn) in 1994, overshooting the budget limit by some \$7.67bn, he said.

big, state-owned organisation and well able to meet its obligations. "I would be amazed if Codelco liquidated its positions, so I don't imagine it having much of an impact on the copper market," he added. Codelco's Mr Noemi said accountants Price Waterhouse would conduct an independent investigation into the potential losses. "We have projected a \$100m loss, but it could be more and it could be less. A final figure will be known in about two weeks," he said. The scandal could have profound effects on the future of Codelco, which accounts for about 30 per cent of Chile's export earnings.

British oil brigade leads charge into Crimea

Jill Barshay reports on a joint-venture project for deep-water drilling in the Black Sea

The British-Ukrainian Crimean Petroleum Company will drill the first deep offshore oil well in the Black Sea this spring, following the completion last month of a preliminary geological study last month that confirmed the location of a likely oil deposit in the sea's north-western shelf.

If the well, 3,300m below the sea floor and 90km off the Crimean coastline, strikes oil, the joint venture expects an annual oil yield of 2m tonnes and additional investment of \$1.5bn into the sea-shelf project.

"This will be the first deep oil well in the history of the Black Sea. No one has ever tried this before," says Mr Nikolai Ilnitsky, deputy general director of Chornomorfneftgaz (which translates as Black-Sea-Oil-Gas), the state enter-

prise representing the Ukrainian side. "We have a very, very exciting prospect," says Mr Richard Humphreys of J.P. Kenny Exploration, the British partner of Crimean Oil Company. "The Black Sea is one of the few areas in the world that is unexplored. We have a licence for one of the most promising areas. We are looking forward to drilling the first well."

Despite the high risks, the virtually unexploited Black Sea shelf and has attracted British energy companies, like J.P. Kenny and British Gas, with their advanced North Sea oil drilling technology.

British Gas signed a co-operation agreement last month with Chornomorfneftgaz to conduct geological research in the Black Sea's eastern Kerch shelf.

Ukraine is eager for British know-how because Soviet technology not equal to drilling further than 70m, keeping off-shore exploration near the coastline. But the Black Sea's oil potential is much farther off-shore where the water depth is 80m and oil deposits are thousands of metres below the sea floor.

American, Dutch and Norwegian companies also have experience with deep sea drilling, but the British have come first to the Crimea, where they fought against the Russians 140 years ago.

"British companies are very well placed. Ukraine needs western sea technology which can go down thousands of metres. We've done this in the North Sea," said Mr Humphreys.

Ukraine, in turn, is eager for western investment to develop domestic oil sources in order to reduce their 90 per cent oil and gas dependence on neighbouring Russia and alleviate their current energy crisis.

In Crimea, where the joint venture is based, energy shortages have shut down 35 per cent of all enterprises and forced another 55 per cent to operate at half capacity. Aeroplanes at the capital's airport are grounded for lack of fuel and most scheduled flights have been cancelled.

Anxious to keep oil at home, the Ukrainian government has reserved the first option to buy J.P. Kenny's 49 per cent share of Crimean Petroleum Company's production at world market prices. If Ukraine is unable to pay, J.P. Kenny may export the oil abroad, according to the joint-venture agreement.

signed in April of last year.

Despite the Ukrainian and British sides' optimistic assessments, deep off shore drilling in Crimea is as fraught with risk as it is in other areas. Huge drilling expenditures (\$7m-\$8m for each drilling attempt) are often for naught, as even the most thorough seismic analysis cannot reduce the two-to-one odds against striking oil in the seas.

In addition the unsettled Ukrainian-Russian territorial dispute over Crimea could threaten current contracts, which have been negotiated with Ukrainian authorities.

Crimea was transferred from Russian to Ukrainian jurisdiction only 40 years ago. Many Crimean Russians, who make up 70 per cent of the population, would like to reunite with their ethnic kin.

Greece to offer onshore and offshore concessions

By Kerin Hope in Athens

Greece's Public Petroleum Corporation (DEP) plans to offer concessions for onshore and offshore oil exploration in western Greece later this year.

Blocks in Epirus and the Ionian Sea would be made available to international bidders after parliament passed a new law on oil exploration and exploitation, "probably in late spring", according to Mrs Teresa Fokianou-Malaveta, the corporation's chairman. DEP's research department

said seismic studies in Epirus produced encouraging results, while test drilling in the Ionian Sea had established the existence of oil-bearing levels, she added.

Under production-sharing arrangements included in the new legislation DEP would have the right to participate with a minority stake in consortia exploiting oil deposits in Greece.

Meanwhile, a new test drilling is being made by North Aegean Petroleum Corporation at the Prinos offshore field

near Thassos Island in the north-eastern Aegean.

The drilling is the first by NAPC, a Canadian-led consortium, since Greece and Turkey came to the brink of war in 1987 over conflicting claims to offshore oil rights in the Aegean. The dispute has prevented NAPC from exploring for oil east of Thassos.

Production at the Prinos field, situated west of Thassos in Greek coastal waters, has declined from 26,000 barrels a day in the early 1990s to about 8,000 b/d last year.

However, the introduction of gas re-injection techniques, using natural gas from the nearby South Kavala offshore field, has lifted production to around 12,000 b/d. If successful, the \$5.3m drilling project, reaching 2,000 metres below sea level, could yield up to 6,000 b/d, Mrs Fokianou-Malaveta said.

The Greek government last year signed a new six-year production agreement with NAPC, giving the consortium a more favourable tax arrangement than previously. The consor-

tium had considered shutting down its operations because of the political obstacles to exploiting known oil and gas deposits east of Thassos. It has invested \$700m in Greece since it won the Prinos concession 20 years ago.

Denison Mines of Canada controls 68 per cent of the consortium. DEP holds 15 per cent, with subsidiaries of three other international oil companies, Wintershall Greece, Hellenic Overseas Holdings and White Shields. Greece, holding smaller stakes.

Pepper production forecast to plunge this year

By Deborah Hargreaves

World pepper production is set to plunge this year with an estimated 103,000 tonnes of exports available compared with 184,000 tonnes last year according to a report by Man Production, an Amsterdam trader. The shortfall in output led to a steep rise in prices last year

and although the market has since undergone a correction, it remains strong. Lack of investment in old and less productive pepper plantations and farmers' lack of interest in growing pepper following a period of low prices in the late 1980s has seen a substantial decline in the availability of pepper worldwide. World pepper demand cannot

be met by new crop supplies, but must be partially satisfied by selling stocks, the report states. There was a large drawdown of stocks last year and stocks are expected to fall further this year. Man Production expects this year's demand to be close to consumption of between 145,000 tonnes and 155,000 tonnes. Traders expect a long-term

increase in pepper prices, which are at present about \$2,350 a tonne for white in Rotterdam and 73 cents a pound for black in New York. The white pepper price soared to touch \$4,100 a tonne in September from \$1,100 a year before. Black pepper also increased from historic lows with the New York price doubling to 81 cents a pound in September.

MARKET REPORT

Gold price firmer

GOLD continued its recovery yesterday, helped by buying from a large bank. But SILVER managed only a marginal rise. An early dip in the COPPER market quickly found support and prices ended little changed. ZINC also rallied after an initial fall, against a background of possible strike action at a Colombian mine. Compiled from Reuters

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

■ ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Close	3 mths
Previous	1218.18.5	1235.6-6.0
High/Low	1186-67	1204-205
AM Official	1241/1215	
AM Official	1203.5-4.5	1221.5-22.0
Kerb close		1239-40
Open Int.	282,135	
Total daily turnover	45,944	

■ ALUMINIUM ALLOY (\$ per tonne)

	Close	3 mths
Previous	1057-82	1061-85
High/Low	1033-36	1056-59
AM Official	1047-50	1070-75
AM Official		1085-90
Kerb close		
Open Int.	3,029	
Total daily turnover	103	

■ LEAD (\$ per tonne)

	Close	3 mths
Previous	506.5-7.5	519-20
High/Low	505.5-6.5	522-218
AM Official	506.5-7.0	519-20
AM Official		524-25
Kerb close		
Open Int.	32,380	
Total daily turnover	7,438	

■ NICKEL (\$ per tonne)

	Close	3 mths
Previous	5709-10	5789-70
High/Low	5695-85	5715-25
AM Official	5705	5850/5740
AM Official	5705-6	
Kerb close		5800-10
Open Int.	49,899	
Total daily turnover	7,149	

■ TIN (\$ per tonne)

	Close	3 mths
Previous	5075-85	5130-35
High/Low	5070-20	5020-70
AM Official	5140/5075	
AM Official	5080-85	5135-38
Kerb close		5120-30
Open Int.	17,158	
Total daily turnover	4,406	

■ ZINC, special high grade (\$ per tonne)

	Close	3 mths
Previous	1004.5-8.5	1024-25
High/Low	997.5-8.5	1017-17.5
AM Official	998-97	1029/1008
AM Official	995-97	1015-15.5
Kerb close		1028-29
Open Int.	88,133	
Total daily turnover	12,900	

■ COPPER, grade A (\$ per tonne)

	Close	3 mths
Previous	1849-50	1872-73
High/Low	1838-50	1871-50
AM Official	1839-50	1885/1867
AM Official	1839-50	1883-83.5
Kerb close		1876-77
Open Int.	257,481	
Total daily turnover	46,222	

■ LME ALUMINUM 3 mths rate: 14084

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

■ LME CLOSING 3 mths rate: 14083

PRECIOUS METALS

GOLD COMEX (100 Troy oz; \$/troy oz)

	Sett	Day's	High	Low	Open	Vol.
Feb	384.5	+3.0	385.0	380.1	40,750	20,508
Mar	385.0	+3.0	387.7	381.7	70	
Apr	386.7	+3.1	389.9	382.1	43,658	9,437
May	388.5	+3.1	389.0	384.2	27,823	3,054
Jun	388.5	+3.1	389.0	380.1	4,892	175
Jul	392.7	+3.1			3,425	280
Total					142,945	34,741

■ PLATINUM NYMEX (50 Troy oz; \$/troy oz)

	Sett	Day's	High	Low	Open	Vol.
Feb	371.5	+8.4			38	7
Mar	381.5	+8.9	390.0	381.5	14,202	1,465
Apr	383.5	+8.9	390.0	383.0	2,508	37
May	391.0	+8.8			355	8
Jun	392.4	+8.8			144	
Total					17,289	1,496

■ PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

	Sett	Day's	High	Low	Open	Vol.
Feb	124.30	+4.50	126.00	123.75	2,948	106
Mar	124.29	+4.55	124.50	123.75	1,290	4
Apr	124.30	+4.60			91	3
May	124.30	+4.60			7	3
Jun	124.30	+4.60			4,485	113
Total						

■ SILVER COMEX (100 Troy oz; \$/troy oz)

	Sett	Day's	High	Low	Open	Vol.
Feb	512.3	+3.5			1	
Mar	512.6	+3.3			1	
Apr	514.0	+3.3	518.0	506.0	68,247	13,086
May	517.4	+3.3	520.5	506.5	16,483	2,145
Jun	520.5	+3.1	522.0	514.0	9,211	307
Jul	523.7	+3.3	517.0	517.0	2,659	12
Total					110,551	15,714

■ ENERGY

CRUDE OIL NYMEX (42,000 US gal; \$/barrel)

	Sett	Day's	High	Low	Open	Vol.
Feb	15.38	+0.21	15.59	15.24	115,186	43,171
Mar	15.48	+0.21	15.54	15.32	50,714	28,380
Apr	15.47	+0.18	15.56	15.40	28,080	9,812
May	15.80	+0.17	15.70	15.58	41,215	13,459
Jun	15.70	+0.18	15.79	15.58	18,734	2,807
Jul	15.87	+0.16	15.91	15.82	13,890	2,223
Total					412,836	108,216

■ CRUDE OIL IPE (\$/barrel)

	Sett	Day's	High	Low	Open	Vol.
Feb	14.28	+0.14	14.38	14.23	98,279	18,139
Mar	14.15	+0.15	14.21	14.09	41,870	8,701
Apr	14.13	+0.13	14.23	14.10	4,610	460

INVESTMENT TRUSTS - Cont.[illegible]

LISTING 11.10[illegible]

Cont.	189394
162	162
163	163
164	164
165	165
166	166
167	167
168	168
169	169
170	170
171	171
172	172
173	173
174	174
175	175
176	176
177	177
178	178
179	179
180	180
181	181
182	182
183	183
184	184
185	185
186	186
187	187
188	188
189	189
190	190
191	191
192	192
193	193
194	194
195	195
196	196
197	197
198	198
199	199
200	200
201	201
202	202
203	203
204	204
205	205
206	206
207	207
208	208
209	209
210	210
211	211
212	212
213	213
214	214
215	215
216	216
217	217
218	218
219	219
220	220
221	221
222	222
223	223
224	224
225	225
226	226
227	227
228	228
229	229
230	230
231	231
232	232
233	233
234	234
235	235
236	236
237	237
238	238
239	239
240	240
241	241
242	242
243	243
244	244
245	245
246	246
247	247
248	248
249	249
250	250
251	251
252	252
253	253
254	254
255	255
256	256
257	257
258	258
259	259
260	260
261	261
262	262
263	263
264	264
265	265
266	266
267	267
268	268
269	269
270	270
271	271
272	272
273	273
274	274
275	275
276	276
277	277
278	278
279	279
280	280
281	281
282	282
283	283
284	284
285	285
286	286
287	287
288	288
289	289
290	290
291	291
292	292
293	293
294	294
295	295
296	296
297	297
298	298
299	299
300	300

[illegible]

[illegible]

Handbook	40	40
Index	40	40

[illegible]

Scapa _____	47NE	202d	+1
Shanks McFarlan _____	4N	106	-4

[illegible]

2.7	19.5
6.7	-

RETAILERS, FORT WORTH			
W		Notes	Price
40	25.5A	Asda	85.4
40	25.5B	Asda	85.4
40	25.5C	Asda	85.4
40	25.5D	Asda	85.4
40	25.5E	Asda	85.4
40	25.5F	Asda	85.4
40	25.5G	Asda	85.4
40	25.5H	Asda	85.4
40	25.5I	Asda	85.4
40	25.5J	Asda	85.4
40	25.5K	Asda	85.4
40	25.5L	Asda	85.4
40	25.5M	Asda	85.4
40	25.5N	Asda	85.4
40	25.5O	Asda	85.4
40	25.5P	Asda	85.4
40	25.5Q	Asda	85.4
40	25.5R	Asda	85.4
40	25.5S	Asda	85.4
40	25.5T	Asda	85.4
40	25.5U	Asda	85.4
40	25.5V	Asda	85.4
40	25.5W	Asda	85.4
40	25.5X	Asda	85.4
40	25.5Y	Asda	85.4
40	25.5Z	Asda	85.4
40	25.5AA	Asda	85.4
40	25.5AB	Asda	85.4
40	25.5AC	Asda	85.4
40	25.5AD	Asda	85.4
40	25.5AE	Asda	85.4
40	25.5AF	Asda	85.4
40	25.5AG	Asda	85.4
40	25.5AH	Asda	85.4
40	25.5AI	Asda	85.4
40	25.5AJ	Asda	85.4
40	25.5AK	Asda	85.4
40	25.5AL	Asda	85.4
40	25.5AM	Asda	85.4
40	25.5AN	Asda	85.4
40	25.5AO	Asda	85.4
40	25.5AP	Asda	85.4
40	25.5AQ	Asda	85.4
40	25.5AR	Asda	85.4
40	25.5AS	Asda	85.4
40	25.5AT	Asda	85.4
40	25.5AU	Asda	85.4
40	25.5AV	Asda	85.4
40	25.5AW	Asda	85.4
40	25.5AX	Asda	85.4
40	25.5AY	Asda	85.4
40	25.5AZ	Asda	85.4
40	25.5BA	Asda	85.4
40	25.5BB	Asda	85.4
40	25.5BC	Asda	85.4
40	25.5BD	Asda	85.4
40	25.5BE	Asda	85.4
40	25.5BF	Asda	85.4
40	25.5BG	Asda	85.4
40	25.5BH	Asda	85.4
40	25.5BI	Asda	85.4
40	25.5BJ	Asda	85.4
40	25.5BK	Asda	85.4
40	25.5BL	Asda	85.4
40	25.5BM	Asda	85.4
40	25.5BN	Asda	85.4
40	25.5BO	Asda	85.4
40	25.5BP	Asda	85.4
40	25.5BQ	Asda	85.4
40	25.5BR	Asda	85.4
40	25.5BS	Asda	85.4
40	25.5BT	Asda	85.4
40	25.5BU	Asda	85.4
40	25.5BV	Asda	85.4
40	25.5BW	Asda	85.4
40	25.5BX	Asda	85.4
40	25.5BY	Asda	85.4
40	25.5BZ	Asda	85.4
40	25.5CA	Asda	85.4
40	25.5CB	Asda	85.4
40	25.5CC	Asda	85.4
40	25.5CD	Asda	85.4
40	25.5CE	Asda	85.4
40	25.5CF	Asda	85.4
40	25.5CG	Asda	85.4
40	25.5CH	Asda	85.4
40	25.5CI	Asda	85.4
40	25.5CJ	Asda	85.4
40	25.5CK	Asda	85.4
40	25.5CL	Asda	85.4
40	25.5CM	Asda	85.4
40	25.5CN	Asda	85.4
40	25.5CO	Asda	85.4
40	25.5CP	Asda	85.4
40	25.5CQ	Asda	85.4
40	25.5CR	Asda	85.4
40	25.5CS	Asda	85.4
40	25.5CT	Asda	85.4
40	25.5CU	Asda	85.4
40	25.5CV	Asda	85.4
40	25.5CW	Asda	85.4
40	25.5CX	Asda	85.4
40	25.5CY	Asda	85.4
40	25.5CZ	Asda	85.4
40	25.5DA	Asda	85.4
40	25.5DB	Asda	85.4
40	25.5DC	Asda	85.4
40	25.5DD	Asda	85.4
40	25.5DE	Asda	85.4
40	25.5DF	Asda	85.4
40	25.5DG	Asda	85.4
40	25.5DH	Asda	85.4
40	25.5DI	Asda	85.4
40	25.5DJ	Asda	85.4
40	25.5DK	Asda	85.4
40	25.5DL	Asda	85.4
40	25.5DM	Asda	85.4
40	25.5DN	Asda	85.4
40	25.5DO	Asda	85.4
40	25.5DP	Asda	85.4
40	25.5DQ	Asda	85.4
40	25.5DR	Asda	85.4
40	25.5DS	Asda	85.4
40	25.5DT	Asda	85.4
40	25.5DU	Asda	85.4
40	25.5DV	Asda	85.4
40	25.5DW	Asda	85.4
40	25.5DX	Asda	85.4
40	25.5DY	Asda	85.4
40	25.5DZ	Asda	85.4
40	25.5EA	Asda	85.4
40	25.5EB	Asda	85.4
40	25.5EC	Asda	85.4
40	25.5ED	Asda	85.4
40	25.5EE	Asda	85.4
40	25.5EF	Asda	85.4
40	25.5EG	Asda	85.4
40	25.5EH	Asda	85.4
40	25.5EI	Asda	85.4
40	25.5EJ	Asda	85.4
40	25.5EK	Asda	85.4
40	25.5EL	Asda	85.4
40	25.5EM	Asda	85.4
40	25.5EN	Asda	85.4
40	25.5EO	Asda	85.4
40	25.5EP	Asda	85.4
40	25.5EQ	Asda	85.4
40	25.5ER	Asda	85.4
40	25.5ES	Asda	85.4
40	25.5ET	Asda	85.4
40	25.5EU	Asda	85.4
40	25.5EV	Asda	85.4
40	25.5EW	Asda	85.4
40	25.5EX	Asda	85.4
40	25.5EY	Asda	85.4
40	25.5EZ	Asda	85.4
40	25.5FA	Asda	85.4
40	25.5FB	Asda	85.4
40	25.5FC	Asda	85.4
40	25.5FD	Asda	85.4
40	25.5FE	Asda	85.4
40	25.5FF	Asda	85.4
40	25.5FG	Asda	85.4
40	25.5FH	Asda	85.4
40	25.5FI	Asda	85.4
40	25.5FJ	Asda	85.4
40	25.5FK	Asda	85.4
40	25.5FL	Asda	85.4
40	25.5FM	Asda	85.4
40	25.5FN	Asda	85.4
40	25.5FO	Asda	85.4
40	25.5FP	Asda	85.4
40	25.5FQ	Asda	85.4
40	25.5FR	Asda	85.4
40	25.5FS	Asda	85.4
40	25.5FT	Asda	85.4
40	25.5FU	Asda	85.4
40	25.5FV	Asda	85.4
40	25.5FW	Asda	85.4
40	25.5FX	Asda	85.4
40	25.5FY	Asda	85.4
40	25.5FZ	Asda	85.4
40	25.5GA	Asda	85.4
40	25.5GB	Asda	85.4
40	25.5GC	Asda	85.4
40	25.5GD	Asda	85.4
40	25.5GE	Asda	85.4
40	25.5GF	Asda	85.4
40	25.5GG	Asda	85.4
40	25.5GH	Asda	85.4
40	25.5GI	Asda	85.4
40	25.5GJ	Asda	85.4
40	25.5GK	Asda	85.4
40	25.5GL	Asda	85.4
40	25.5GM	Asda	85.4
40	25.5GN	Asda	85.4
40	25.5GO	Asda	85.4
40	25.5GP	Asda	85.4
40	25.5GQ	Asda	85.4
40	25.5GR	Asda	85.4
40	25.5GS	Asda	85.4
40	25.5GT	Asda	85.4
40	25.5GU	Asda	85.4
40	25.5GV	Asda	85.4
40	25.5GW	Asda	85.4
40	25.5GX	Asda	85.4
40	25.5GY	Asda	85.4
40	25.5GZ	Asda	85.4
40	25.5HA	Asda	85.4
40	25.5HB	Asda	85.4
40	25.5HC	Asda	85.4
40	25.5HD	Asda	85.4
40	25.5HE	Asda	85.4
40	25.5HF	Asda	85.4
40	25.5HG	Asda	85.4
40	25.5HH	Asda	85.4
40	25.5HI	Asda	85.4
40	25.5HJ	Asda	85.4
40	25.5HK	Asda	85.4
40	25.5HL	Asda	85.4
40	25.5HM	Asda	85.4
40	25.5HN	Asda	85.4
40	25.5HO	Asda	85.4
40	25.5HP	Asda	85.4
40	25.5HQ	Asda	85.4
40	25.5HR	Asda	85.4
40	25.5HS	Asda	85.4
40	25.5HT	Asda	85.4
40	25.5HU	Asda	85.4
40	25.5HV	Asda	85.4
40	25.5HW	Asda	85.4
40	25.5HX	Asda	85.4
40	25.5HY	Asda	85.4
40	25.5HZ	Asda	85.4
40	25.5IA	Asda	85.4
40	25.5IB	Asda	85.4
40	25.5IC	Asda	85.4
40	25.5ID	Asda	85.4
40	25.5IE	Asda	85.4
40	25.5IF	Asda	85.4
40	25.5IG	Asda	85.4
40	25.5IH	Asda	85.4
40	25.5II	Asda	85.4
40	25.5IJ	Asda	85.4
40	25.5IK	Asda	85.4
40	25.5IL	Asda	85.4
40	25.5IM	Asda	85.4
40	25.5IN	Asda	85.4
40	25.5IO	Asda	85.4
40	25.5IP	Asda	85.4
40	25.5IQ	Asda	85.4
40	25.5IR	Asda	85.4
40	25.5IS	Asda	85.4
40	25.5IT	Asda	85.4
40	25.5IU	Asda	85.4
40	25.5IV	Asda	85.4
40	25.5IW	Asda	85.4
40	25.5IX	Asda	85.4
40	25.5IY	Asda	85.4
40	25.5IZ	Asda	85.4
40	25.5JA	Asda	85.4
40	25.5JB	Asda	85.4
40	25.5JC	Asda	85.4
40	25.5JD	Asda	85.4
40	25.5JE	Asda	85.4
40	25.5JF	Asda	85.4
40	25.5JG	Asda	85.4
40	25.5JH	Asda	85.4
40	25.5JI	Asda	85.4
40	25.5JJ	Asda	85.4
40	25.5JK	Asda	85.4
40	25.5JL	Asda	85.4
40	25.5JM	Asda	85.4
40	25.5JN	Asda	85.4
40	25.5JO	Asda	85.4
40	25.5JP	Asda	85.4
40	25.5JQ	Asda	85.4
40	25.5JR	Asda	85.4
40	25.5JS	Asda	85.4
40	25.5JT	Asda	85.4
40	25.5JU	Asda	85.4
40	25.5JV	Asda	85.4
40	25.5JW	Asda	85.4
40	25.5JX	Asda	85.4
40	25.5JY	Asda	85.4
40	25.5JZ	Asda	85.4
40	25.5KA	Asda	85.4
40	25.5KB	Asda	85.4
40	25.5KC	Asda	85.4
40	25.5KD	Asda	85.4
40	25.5KE	Asda	85.4
40	25.5KF	Asda	85.4
40	25.5KG	Asda	85.4
40	25.5KH	Asda	85.4
40	25.5KI	Asda	85.4
40	25.5KJ	Asda	85.4
40	25.5KL	Asda	85.4
40	25.5KM	Asda	85.4
40	25.5KN	Asda	85.4
40	25.5KO	Asda	85.4
40	25.5KP	Asda	85.4
40	25.5KQ	Asda	85.4
40	25.5KR	Asda	85.4
40	25.5KS	Asda	85.4
40	25.5KT	Asda	85.4
40	25.5KU	Asda	85.4
40	25.5KV	Asda	85.4
40	25.5KW	Asda	85.4
40	25.5KX	Asda	85.4
40	25.5KY	Asda	85.4
40	25.5KZ	Asda	85.4
40	25.5LA	Asda	85.4
40	25.5LB	Asda	85.4
40	25.5LC	Asda	85.4
40	25.5LD	Asda	85.4
40	25.5LE	Asda	85.4
40	25.5LF	Asda	85.4
40	25.5LG	Asda	85.4
40	25.5LH	Asda	85.4
40	25.5LI	Asda	85.4
40	25.5LJ	Asda	85.4
40	25.5LK	Asda	85.4
40	25.5LL	Asda	85.4
40	25.5LM	Asda	85.4
40	25.5LN	Asda	85.4
40	25.5LO	Asda	85.4
40	25.5LP	Asda	85.4
40	25.5LQ	Asda	85.4
40	25.5LR	Asda	85.4
40	25.5LS	Asda	85.4
40	25.5LT	Asda	85.4
40	25.5LU	Asda	85.4
40	25.5LV		

TEXTILES & APPAREL

Abbreviated Name	Price	+ or -	1993/94
Abbas	124	-	44
Abbas	124	-	47
Abbas	124	-	50
Abbas	124	-	54
Abbas	124	-	58
Abbas	124	-	62
Abbas	124	-	66
Abbas	124	-	70
Abbas	124	-	74
Abbas	124	-	78
Abbas	124	-	82
Abbas	124	-	86
Abbas	124	-	90
Abbas	124	-	94
Abbas	124	-	98
Abbas	124	-	102
Abbas	124	-	106
Abbas	124	-	110
Abbas	124	-	114
Abbas	124	-	118
Abbas	124	-	122
Abbas	124	-	126
Abbas	124	-	130
Abbas	124	-	134
Abbas	124	-	138
Abbas	124	-	142
Abbas	124	-	146
Abbas	124	-	150
Abbas	124	-	154
Abbas	124	-	158
Abbas	124	-	162
Abbas	124	-	166
Abbas	124	-	170
Abbas	124	-	174
Abbas	124	-	178
Abbas	124	-	182
Abbas	124	-	186
Abbas	124	-	190
Abbas	124	-	194
Abbas	124	-	198
Abbas	124	-	202
Abbas	124	-	206
Abbas	124	-	210
Abbas	124	-	214
Abbas	124	-	218
Abbas	124	-	222
Abbas	124	-	226
Abbas	124	-	230
Abbas	124	-	234
Abbas	124	-	238
Abbas	124	-	242
Abbas	124	-	246
Abbas	124	-	250
Abbas	124	-	254
Abbas	124	-	258
Abbas	124	-	262
Abbas	124	-	266
Abbas	124	-	270
Abbas	124	-	274
Abbas	124	-	278
Abbas	124	-	282
Abbas	124	-	286
Abbas	124	-	290
Abbas	124	-	294
Abbas	124	-	298
Abbas	124	-	302
Abbas	124	-	306
Abbas	124	-	310
Abbas	124	-	314
Abbas	124	-	318
Abbas	124	-	322
Abbas	124	-	326
Abbas	124	-	330
Abbas	124	-	334
Abbas	124	-	338
Abbas	124	-	342
Abbas	124	-	346
Abbas	124	-	350
Abbas	124	-	354
Abbas	124	-	358
Abbas	124	-	362
Abbas	124	-	366
Abbas	124	-	370
Abbas	124	-	374
Abbas	124	-	378
Abbas	124	-	382
Abbas	124	-	386
Abbas	124	-	390
Abbas	124	-	394
Abbas	124	-	398
Abbas	124	-	402
Abbas	124	-	406
Abbas	124	-	410
Abbas	124	-	414
Abbas	124	-	418
Abbas	124	-	422
Abbas	124	-	426
Abbas	124	-	430
Abbas	124	-	434
Abbas	124	-	438
Abbas	124	-	442
Abbas	124	-	446
Abbas	124	-	450
Abbas	124	-	454

Imported Oil _____ 23
Loco _____ 18

[illegible][illegible]

Low & Bock	407	+5
------------	-----	----

[illegible]

2.9	57.0	Goldsmiths	8.7	93
3.1	125	Coast Community College	8.5	91

[illegible][illegible]

^b Figures based on prospectus or other

[illegible][illegible]

AUTHORISED UNIT TRUSTS

[illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible]

STOCKS		BONDS		COMMODITIES		CURRENCY		FUTURES	
Symbol	Price	Symbol	Price	Symbol	Price	Symbol	Price	Symbol	Price
IBM	125.00	GOV 10Y	101.25	WTI	75.50	EUR/USD	1.0850	CL	42.50
Microsoft	275.00	GOV 2Y	98.75	NAT	1.25	GBP/USD	1.2500	NG	3.50
Apple	175.00	GOV 5Y	100.00	GLD	190.00	JPY/USD	110.00	HO	1.25
Amazon	320.00	GOV 10Y	101.25	USO	28.50	AUD/USD	0.7500	RB	1.50
Google	285.00	GOV 2Y	98.75	PL	1.50	CAD/USD	0.7200	LC	1.00
Facebook	155.00	GOV 5Y	100.00	SI	1.25	CHF/USD	0.9000	DR	1.00
Twitter	45.00	GOV 10Y	101.25	AG	1.50	SEK/USD	10.50	ES	1.25
LinkedIn	25.00	GOV 2Y	98.75	CU	1.25	NOK/USD	10.50	ME	1.00
Slack	15.00	GOV 5Y	100.00	ZN	1.25	DKK/USD	13.50	GC	1.25
Zoom	12.00	GOV 10Y	101.25	SO	1.25	PLN/USD	4.00	SI	1.25
Zoom	12.00	GOV 2Y	98.75	LE	1.25	CZK/USD	20.00	SI	1.25
Zoom	12.00	GOV 5Y	100.00	LE	1.25	HUF/USD	350.00	SI	1.25
Zoom	12.00	GOV 10Y	101.25	LE	1.25	RON/USD	4.50	SI	1.25
Zoom	12.00	GOV 2Y	98.75	LE	1.25	BGN/USD	1.80	SI	1.25
Zoom	12.00	GOV 5Y	100.00	LE	1.25	HRK/USD	7.50	SI	1.25
Zoom	12.00	GOV 10Y	101.25	LE	1.25	TRY/USD	18.00	SI	1.25
Zoom	12.00	GOV 2Y	98.75	LE	1.25	ILS/USD	3.50	SI	1.25
Zoom	12.00	GOV 5Y	100.00	LE	1.25	INR/USD	75.00	SI	1.25
Zoom	12.00	GOV 10Y	101.25	LE	1.25	CNY/USD	6.50	SI	1.25
Zoom	12.00	GOV 2Y	98.75	LE	1.25	KRW/USD	1100.00	SI	1.25
Zoom	12.00	GOV 5Y	100.00	LE	1.25	THB/USD	35.00	SI	1.25
Zoom	12.00	GOV 10Y	101.25	LE	1.25	VND/USD	23.00	SI	1.25
Zoom	12.00	GOV 2Y	98.75	LE	1.25	PHP/USD	55.00	SI	1.25
Zoom	12.00	GOV 5Y	100.00	LE	1.25	IDR/USD	1550.00	SI	1.25
Zoom	12.00	GOV 10Y	101.25	LE	1.25	MYR/USD	4.50	SI	1.25
Zoom	12.00	GOV 2Y	98.75	LE	1.25	SING/USD	1.35	SI	1.25
Zoom	12.00	GOV 5Y	100.00	LE	1.25	HKD/USD	0.78	SI	1.25
Zoom	12.00	GOV 10Y	101.25	LE	1.25	TWD/USD	24.50	SI	1.25
Zoom	12.00	GOV 2Y	98.75	LE	1.25	NTD/USD	30.00	SI	1.25
Zoom	12.00	GOV 5Y	100.00	LE	1.25	JPY/USD	110.00	SI	1.25
Zoom	12.00	GOV 10Y	101.25	LE	1.25	AUD/USD	0.7500	SI	1.25
Zoom	12.00	GOV 2Y	98.75	LE	1.25	CAD/USD	0.7200	SI	1.25
Zoom	12.00	GOV 5Y	100.00	LE	1.25	CHF/USD	0.9000	SI	1.25
Zoom	12.00	GOV 10Y	101.25	LE	1.25	SEK/USD	10.50	SI	1.25
Zoom	12.00	GOV 2Y	98.75	LE	1.25	DKK/USD	13.50	SI	1.25
Zoom	12.00	GOV 5Y	100.00	LE	1.25	PLN/USD	4.00	SI	1.25
Zoom	12.00	GOV 10Y	101.25	LE	1.25	CZK/USD	20.00	SI	1.25
Zoom	12.00	GOV 2Y	98.75	LE	1.25	HUF/USD	350.00	SI	1.25
Zoom	12.00								

[illegible][illegible]

INSURANCES

[illegible]

مكة امنه لاصل

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

[illegible]

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

[illegible]

CURRENCIES AND MONEY

MARKETS REPORT

Profit takers chip at £

Technical factors caused sterling to lose ground yesterday during London trading, but analysts said it remained underpinned by sound economic fundamentals, writes Philip Gault.

Against the background of another quiet day in the markets, the pound weakened against the D-Mark on profit-taking following the currency's recent fall to break through the DM2.62 level. It also ended lower against the dollar.

The atmosphere in the markets was likened to a "phony war" with currencies trading in fairly narrow ranges, allowing new information to give them renewed impetus. The relative weakness of the D-Mark continued to trigger some activity, particularly in European currencies, with the Portuguese authorities yesterday following the example of the Spanish and Belgian central banks in announcing a rate cut.

● The yen remained fairly stable yesterday following the apparent breakdown of trade talks between the US and Japan. The Japanese currency closed in London at ¥10.420 to the dollar, up from Tuesday's close of ¥11.155.

Mr Gerard Lyons, chief economist at DKB International, said: "The yen is remaining well underpinned despite the political and economic uncertainty. The market perceives the Japanese political situation as indicating the US authorities wanting to keep the yen firm." Economic and political uncertainty normally undermine a currency, but in this case a firmer yen is seen as assisting the US achieve its aim of the narrowing the trade deficit with Japan.

Earlier the dollar had weakened during Japanese trading following reports that Mr Fred Bergsten, director of the US think-tank, the Institute for International Economics (IIE), would revise his target range for the dollar to ¥90-110 from ¥100-110. Dealers said Mr Bergsten was believed to have considerable influence in U.S. government circles.

Others questioned the logic that had taken the US currency lower, saying a dollar around ¥90-100 would not be

Sterling

Against the DM (DM per £)

2.63

2.62

2.61

2.60

2.59

2.58

2.57

2.56

2.55

2.54

2.53

2.52

2.51

2.50

2.49

2.48

2.47

2.46

2.45

2.44

2.43

2.42

2.41

2.40

2.39

2.38

2.37

2.36

2.35

2.34

2.33

2.32

2.31

2.30

2.29

2.28

2.27

2.26

2.25

2.24

2.23

2.22

2.21

2.20

2.19

2.18

2.17

2.16

2.15

2.14

2.13

2.12

2.11

2.10

2.09

2.08

2.07

2.06

2.05

2.04

2.03

2.02

2.01

2.00

1.99

1.98

1.97

1.96

1.95

1.94

1.93

1.92

1.91

1.90

1.89

1.88

1.87

1.86

1.85

1.84

1.83

1.82

1.81

1.80

1.79

1.78

1.77

1.76

1.75

1.74

1.73

1.72

1.71

1.70

1.69

1.68

1.67

1.66

1.65

1.64

1.63

1.62

1.61

1.60

1.59

1.58

1.57

1.56

1.55

1.54

1.53

1.52

1.51

1.50

1.49

1.48

1.47

1.46

1.45

1.44

1.43

1.42

1.41

1.40

1.39

1.38

1.37

1.36

1.35

1.34

1.33

1.32

1.31

1.30

1.29

1.28

1.27

1.26

1.25

1.24

1.23

1.22

1.21

1.20

1.19

1.18

1.17

1.16

1.15

1.14

1.13

1.12

1.11

1.10

1.09

1.08

1.07

1.06

1.05

1.04

1.03

1.02

1.01

1.00

0.99

0.98

0.97

0.96

0.95

0.94

0.93

0.92

0.91

0.90

0.89

0.88

0.87

0.86

0.85

0.84

0.83

0.82

0.81

0.80

0.79

0.78

0.77

0.76

0.75

0.74

0.73

0.72

0.71

0.70

0.69

0.68

0.67

0.66

0.65

0.64

0.63

0.62

0.61

0.60

0.59

0.58

0.57

0.56

0.55

0.54

0.53

0.52

0.51

0.50

0.49

0.48

0.47

0.46

0.45

0.44

0.43

0.42

0.41

0.40

0.39

0.38

0.37

0.36

0.35

0.34

0.33

0.32

0.31

0.30

0.29

0.28

0.27

0.26

0.25

0.24

0.23

0.22

0.21

0.20

0.19

0.18

0.17

0.16

0.15

0.14

0.13

0.12

0.11

0.10

0.09

0.08

0.07

0.06

0.05

0.04

0.03

0.02

0.01

0.00

-0.01

-0.02

-0.03

-0.04

-0.05

-0.06

-0.07

-0.08

-0.09

-0.10

-0.11

-0.12

-0.13

-0.14

-0.15

-0.16

-0.17

-0.18

-0.19

-0.20

-0.21

-0.22

-0.23

-0.24

-0.25

-0.26

-0.27

-0.28

-0.29

-0.30

-0.31

-0.32

-0.33

-0.34

-0.35

-0.36

-0.37

-0.38

-0.39

-0.40

-0.41

-0.42

-0.43

-0.44

-0.45

-0.46

-0.47

-0.48

-0.49

-0.50

-0.51

-0.52

-0.53

-0.54

-0.55

-0.56

-0.57

-0.58

-0.59

-0.60

-0.61

-0.62

-0.63

-0.64

-0.65

4 pm close, January 20

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

BE OUR GUEST.

When you stay with us –
stay in touch – with your complimentary
copy of the Financial Times.

SAS
Royal Hotel

FINANCIAL TIMES
Property & Investment Services

Tel: (252) 61 6660 Fax: (252) 61 6957/500

Continued on next page

BE OUR GUEST.

When you stay with us – stay in touch – with your complimentary copy of the *Financial Times*.

FINANCIAL TIMES
PROPERTY & BUSINESS NEWSPAPER

SAS
Royal Hotel

REG. 50/90

Tel: (352) (0) 65680 Fax: (358) (0) 65687.100

A new class, low-cost 2

- C -																										
C.Tec	55D	52	30 1/2	30	30	Green AP	0.24	52	18 1/2	18 1/2	-1/2	MAC Pic	0.16	16	4003	31 1/2	29 1/2	30 1/2	+3/4	Tecnomat	24	237	31	36 3/4	31	+1/4
Cabot Med	8	264	5 1/2	5 1/2	5 1/2	Greeny Ph	411591	31	3 1/2	3 1/2	-1/4	Mash Fin	0.72	11	36	18	17 1/2	-1/8	Tecumest	0.20	15	49 1/2	47 1/2	47 1/2	+1/2	
CabotSwpys	0.53	18	53	31 1/2	31 1/2	Grassman	1	1000	4	4	-1/4	Net Pizza	16	32	7 1/2	6 1/2	8 1/2	-1/8	Telco Sys	1	10	6 1/2	6 1/2	6 1/2	-1/8	
						Brnd Wtr	712	159	14 1/2	14 1/2	-1/4	MacComm	0.36	21	53	52 1/2	53	-1/8	Telo Sys	5	995	9 1/2	9 1/2	9 1/2	-1/8	
						GTI Corp	16	222	23	23 1/2	-1/2	MacComm	0.36	21	53	52 1/2	53	-1/8	TecCommA	337	4801	27 1/2	26 1/2	27	+1/4	
						GM Corp	4	226	23 1/2	23 1/2	-1/2	MacComm	0.76	14	251	13	12 1/2	12 1/2	-1/8	Telotrit	6	1633	8 1/2	8 1/2	8 1/2	-1/8

AMERICA

Earnings data help Dow pick up after slide

Wall Street

After recording its biggest loss of the year the previous session, the Dow rallied yesterday morning in response to solid corporate earnings and firmer bond prices, writes Frank McCarty in New York.

By 1 p.m., the Dow Jones Industrial Average was 12.10 ahead at 3,907.44, while the more broadly based Standard & Poor's 500 improved 2.08 to 473.00. In the secondary markets, the American SE composite edged 0.22 forward to 450.51 and the Nasdaq composite added 1.73 to 788.12.

Volume on the NYSE was heavy, with 182 shares traded by 1 p.m. Advancing issues led declines, 1,102 to 878.

The negative tone which surfaced on Tuesday carried over to yesterday's opening, with no fresh economic readings available to sway sentiment. By midday, the benchmark 30-year government bond had drifted 1/8 higher to 98 1/8, with the yield easing to 6.33 per cent.

Corporate earnings again captured the most attention. Among the cyclical issues which were hit by profit-taking the previous session, Bethlehem Steel rebounded \$1 to \$22 on news of a strong fourth quarter. Caterpillar, up \$1 to \$89 1/4, and Alcoa, up \$1 to \$78 1/4, also contributed.

Among the other Dow components, Philip Morris confirmed expectations of lower operating income because of cigarette pricing cuts. But the news appeared to have already been factored into the share price, which edged \$1 higher to \$59 1/4.

Owens-Corning Fiberglass was marked up \$1 1/4 to \$42 after Merrill Lynch confirmed its favourable rating on the stock in anticipation of solid results in the final 1993 quarter.

American Express slipped \$1 to \$32 1/4 after Tuesday's gain, but Citicorp jumped \$1 1/4 to \$40 1/4 and Chemical Bank added \$1 to \$35 1/4 and JP Morgan

gave \$1 to \$69 1/4. General Dynamics, the defence contractor, instilled confidence over its future with the release of good operating results. The stock gained \$1 1/4 to \$82 1/4.

Investors were unimpressed by Compaq which beat forecasts with record fourth-quarter earnings and sales. Its share price slipped \$1 1/4 to \$81 1/4. Advanced Micro Devices added \$1 to \$20 1/4 after Compaq revealed plans to begin buying AMD microchips.

International Business Machines, down \$1 1/4 to \$56 1/4, continued to slide amid uncertainty over its 1994 prospects. Storage Technology climbed \$1 to \$34 1/4 on news of fourth-quarter profit of 8 cents a share, against a loss of 2 cents a year ago.

Lotus Development jumped \$1 1/4 to \$34 1/4 after doubling net income in the final three months of 1993. But the positive sentiment failed to lift other Nasdaq technology issues. Intel shed \$1 1/4 to \$83 1/4 and Microsoft \$1 1/4 to \$84 1/4.

Canada

Toronto moved ahead at mid-session, supported by strength in the precious metals and transportation sectors.

The TSE 300 composite index gained 5.29 to 4,465.60 at noon. Turnover was 35.57m.

Advances outpaced declines 304 to 283, with 341 issues holding their ground.

The precious metals sector climbed 77.01 or 1.7 per cent to 10,919.29 on strong gold futures prices while the transportation group leapt 77.94 or 1.9 per cent to 1,423.47.

SOUTH AFRICA
Industrial shares gathered pace towards the close while gold shares softened slightly.

The industrial index added 5 to 4,457, while the gold and overall indices lost 6 each to 1,952 and 4,756 respectively. Anglos gained R1 at R195.

EUROPE

Strong Roche advance takes Zurich to record

Apart from a downturn among the emerging markets, bourses were generally firmer, writes Our Markets Staff, improving on good economic news in Germany and seemingly impervious to a general strike threat in Spain.

ZURICH posted a second consecutive record close, as the market again took its lead from the strong performance of Roche. The SMI index rose 24.8 to 3,091.3.

Roche certificates rose Sfr145 or 2.1 per cent to Sfr1,945 on short covering by foreign and domestic investors. The share has risen by a cumulative 3.8 per cent over the last two days, amid renewed speculation that the company is planning a share split.

In chemicals, Ciba-Geigy bearers fell Sfr15 to Sfr194 after reports that a German regional environment minister had called on the group to bear the cost of cleaning up northern German beaches after packets of one of its pesticides were washed ashore.

FRANKFURT was cheered

by further good news on inflation from the states of Bavaria and Hesse and retrieved most of Tuesday's post-bourse losses. The Dax index closing just 7.61 lower on the session at 2,119.17.

The afternoon saw the indicated Dax stage an eventual recovery to 2,128.66 after a period of weakness but Mr Thomas Nolten, of B Metzler in Frankfurt, saw no message for investors in this. "For several days," he said, "equities have simply followed movements on the bond market."

Influenced additionally by the movement of Dax futures, the market was currently a traders' preserve, said Mr Nolten, with investors on the sidelines awaiting German M3 figures. Inflated by special factors, M3 could rise by 7% to 8 per cent for December.

Turnover fell from DM10.2bn to DM9.1bn. Lufthansa, which dropped DM9.50 last Friday on profit-taking, put it back on again to close at DM189 yesterday with dealers powerless to explain the airline's gains. Mr

Nolten saw buyers around for the retailer, Asko, but no stories to explain why the stock was up DM40 to DM1,265 yesterday, and by DM155, or 14 per cent over the past three days.

PARIS closed the day slightly firmer with even Bouygues, the construction group, adding FF4 to FF735 in spite of reporting disappointing results. The CAC-40 index rose 4.01 to 2,282.35.

Bouygues turned in its estimated results for 1993 after the close on Tuesday, showing a steeper decline than had been expected, owing to losses in its property division. Elsewhere in the sector Lafarge Coppée, up FF5.30 to FF74.00, said that

it would not release its results until mid-March, but would make a comment on trading activity at a meeting today. Moulins, which is not included in the CAC-40, performed well after announcing that it hoped to break even in the nine months to the end of December. The shares gained FF12 to FF128.

MILAN picked up after a weak start, prompted by renewed political worries, as US investors returned as buyers later in the day. The Comit index rose 2.36 to 827.57.

Turnover remained high, in spite of a two hour failure of the electronic trading system, after Tuesday's all time record of 20,332.32 in volume of 55.7m shares.

ROUNDUP
Pacific Rim markets moved in sharply divergent directions. Australia and Bombay were closed. HONG KONG fell 2.2 per cent, pressured by profit-taking and fears over Sino-British ties, although late demand lifted prices from their lows. The Hang Seng index was finally down 251.37 at 11,239.57 after touching 11,550.71.

Profit-taking pushed prices lower from the start amid concern over the future of Sino-British relations after China's warnings on Tuesday that it will not honour debts or contracts for Hong Kong's new airport after it takes over in the colony in 1997.

Hutchison Whampoa slipped HK\$1.50 to HK\$40.25 as it denied market rumours that it planned to spin off part of Hongkong International Terminal.

FTSE Actuaries Share Indices

	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 31	Jan 31	Jan 31
FTSE 100	1483.15	1483.39	1483.53	1490.66	1491.79	1489.63	1491.32	1490.98	1490.98
FTSE 200	1563.44	1564.10	1564.15	1565.31	1566.16	1562.05	1563.72	1562.43	1562.43

	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 31	Jan 31	Jan 31
FTSE 100	1483.15	1483.39	1483.53	1490.66	1491.79	1489.63	1491.32	1490.98	1490.98
FTSE 200	1563.44	1564.10	1564.15	1565.31	1566.16	1562.05	1563.72	1562.43	1562.43

Noten saw buyers around for the retailer, Asko, but no stories to explain why the stock was up DM40 to DM1,265 yesterday, and by DM155, or 14 per cent over the past three days.

PARIS closed the day slightly firmer with even Bouygues, the construction group, adding FF4 to FF735 in spite of reporting disappointing results. The CAC-40 index rose 4.01 to 2,282.35.

Bouygues turned in its estimated results for 1993 after the close on Tuesday, showing a steeper decline than had been expected, owing to losses in its property division. Elsewhere in the sector Lafarge Coppée, up FF5.30 to FF74.00, said that

it would not release its results until mid-March, but would make a comment on trading activity at a meeting today. Moulins, which is not included in the CAC-40, performed well after announcing that it hoped to break even in the nine months to the end of December. The shares gained FF12 to FF128.

MILAN picked up after a weak start, prompted by renewed political worries, as US investors returned as buyers later in the day. The Comit index rose 2.36 to 827.57.

Turnover remained high, in spite of a two hour failure of the electronic trading system, after Tuesday's all time record of 20,332.32 in volume of 55.7m shares.

ROUNDUP
Pacific Rim markets moved in sharply divergent directions. Australia and Bombay were closed. HONG KONG fell 2.2 per cent, pressured by profit-taking and fears over Sino-British ties, although late demand lifted prices from their lows. The Hang Seng index was finally down 251.37 at 11,239.57 after touching 11,550.71.

Profit-taking pushed prices lower from the start amid concern over the future of Sino-British relations after China's warnings on Tuesday that it will not honour debts or contracts for Hong Kong's new airport after it takes over in the colony in 1997.

Hutchison Whampoa slipped HK\$1.50 to HK\$40.25 as it denied market rumours that it planned to spin off part of Hongkong International Terminal.

In Osaka, the OSE average finished 431.10 ahead at 20,332.32 in volume of 55.7m shares.

ROUNDUP
Pacific Rim markets moved in sharply divergent directions. Australia and Bombay were closed. HONG KONG fell 2.2 per cent, pressured by profit-taking and fears over Sino-British ties, although late demand lifted prices from their lows. The Hang Seng index was finally down 251.37 at 11,239.57 after touching 11,550.71.

Profit-taking pushed prices lower from the start amid concern over the future of Sino-British relations after China's warnings on Tuesday that it will not honour debts or contracts for Hong Kong's new airport after it takes over in the colony in 1997.

Hutchison Whampoa slipped HK\$1.50 to HK\$40.25 as it denied market rumours that it planned to spin off part of Hongkong International Terminal.

In Osaka, the OSE average finished 431.10 ahead at 20,332.32 in volume of 55.7m shares.

ROUNDUP
Pacific Rim markets moved in sharply divergent directions. Australia and Bombay were closed. HONG KONG fell 2.2 per cent, pressured by profit-taking and fears over Sino-British ties, although late demand lifted prices from their lows. The Hang Seng index was finally down 251.37 at 11,239.57 after touching 11,550.71.

LS85bn, which compared with average daily turnover of a mere L50bn during the summer of 1992.

Demand centred on the banks after BCI reported on Tuesday that parent company profits rose 1.7 per cent in 1993, in spite of big increases in tax payments and bad loan provisions. BCI rose L171 or 3.6 per cent to L14,890 and Credito Italiano added L107 or 4.9 per cent to L2,306.

Among smaller stocks attracting renewed attention, Alitalia was L45.80 or 6 per cent higher at L846.30 after the weekend management changes and indications that a more dynamic future is planned.

MADRID balanced an ongoing rally in bank stocks against the threat posed by today's general strike, coming out strongly on the credit side with the general index 5.48 higher at a new high of \$48.40.

Turnover was virtually unchanged, a high Ptas50.8bn. In banks, BBV rose by another Ptas225 to Ptas3,325 and Popular by Ptas490 to Ptas16,780.

AMSTERDAM softened slightly, the AEX index down 0.67 to 426.62, given weakness in the blue chips, such as Royal Dutch, off F11.00 at F120.80. The AEX index eased 0.67 to 426.62.

ING went in the opposite direction, rising F11.30 to F187.30, on news that it might be close to the sale of its UK insurance unit, Victory.

ISTANBUL dropped another 7 per cent, the composite index falling 1,398.57 to 2,128.64 as interbank overnight rates remained at 180 per cent, and the central bank twice sold dollars to try to reverse the fall of the lira. Incorporating rapid currency depreciation, the index has lost 35 per cent in dollar terms over the past 13 days.

ATHENS was unmoved by new interest rate cuts, finishing 2.6 per cent profit-taking. The general index closed 25.48 lower at L114.01.

Written and edited by William Coshmore, John Pitt and Michael Morgan

ASIA PACIFIC

Hopes of compromise on reform lift Nikkei by 2.6%

Tokyo

Equities extended the recovery they began on Tuesday, advancing by 2.6 per cent as favourable remarks concerning a potential compromise on the government's political reform measures encouraged buying from futures and foreign investors in late trading, writes Wayne Linnell in Tokyo.

The Nikkei 225 average added 489.85 at 19,138.21, after fluctuating between 18,759 and 19,155. The Topix index of all first section issues ended 30.94 higher at 1,550.22.

According to domestic brokers, a vague comment from Mr Masaharu Gotoda, a leader in the ruling Liberal Democratic party (LDP), which was interpreted as supporting the nation's political reform measures, sparked the late afternoon buying.

Mr Gotoda was reported to have said that he has already decided how to vote when the

measures reach the lower house. Furthermore, about 70 other members of the LDP have allegedly agreed to vote in favour of the bills, which the upper house of parliament rejected last week.

Futures-led buy orders entered the market aggressively late in the session, coupled with foreign purchases, which pushed the Nikkei average to its intraday high. Foreign investors remained bullish on Japanese equities, but most domestic players watched cautiously from the sidelines in spite of available evidence which now suggests otherwise.

Mr Norio Okutsu, manager of futures trading at Nikko Securities, said the day's gains marked a change in market sentiment, and he expects the buying to last for the rest of this week.

But, judging from the weak state of the domestic economy, below-average economic reports and the Bank of Japan's seeming unwillingness

to cut the official discount rate, it was still too early for unbridled optimism.

Volume was estimated at 360m shares, compared with Tuesday's final 281m. Advances overwhelmed declines by 988 to 114, with 93 issues unchanged. But in London the ISE/Nikkei 50 index closed 0.01 off at 1,231.11.

On the trading floor, computer equipment makers moved higher in tandem with the Nikkei average. NEC gained Y21 at Y980, and Fujitsu rose Y15 to Y920.

Steady buying lifted consumer electronic issues. Sony advanced Y100 to Y5,870, Pioneer Electronic moved Y80 higher to Y2,920 and Victor climbed Y30 to Y394.

Domestic brokers benefited from the day's gains. Nomura Securities rising Y50 to Y2,080, Nikko Securities Y40 to Y1,200 and Daiwa Securities Y40 to Y1,490.

In Osaka, the OSE average finished 431.10 ahead at 20,332.32 in volume of 55.7m shares.

ROUNDUP
Pacific Rim markets moved in sharply divergent directions. Australia and Bombay were closed. HONG KONG fell 2.2 per cent, pressured by profit-taking and fears over Sino-British ties, although late demand lifted prices from their lows. The Hang Seng index was finally down 251.37 at 11,239.57 after touching 11,550.71.

Profit-taking pushed prices lower from the start amid concern over the future of Sino-British relations after China's warnings on Tuesday that it will not honour debts or contracts for Hong Kong's new airport after it takes over in the colony in 1997.

Hutchison Whampoa slipped HK\$1.50 to HK\$40.25 as it denied market rumours that it planned to spin off part of Hongkong International Terminal.

In Osaka, the OSE average finished 431.10 ahead at 20,332.32 in volume of 55.7m shares.

ROUNDUP
Pacific Rim markets moved in sharply divergent directions. Australia and Bombay were closed. HONG KONG fell 2.2 per cent, pressured by profit-taking and fears over Sino-British ties, although late demand lifted prices from their lows. The Hang Seng index was finally down 251.37 at 11,239.57 after touching 11,550.71.

Profit-taking pushed prices lower from the start amid concern over the future of Sino-British relations after China's warnings on Tuesday that it will not honour debts or contracts for Hong Kong's new airport after it takes over in the colony in 1997.

Hutchison Whampoa slipped HK\$1.50 to HK\$40.25 as it denied market rumours that it planned to spin off part of Hongkong International Terminal.

to cut the official discount rate, it was still too early for unbridled optimism.

Volume was estimated at 360m shares, compared with Tuesday's final 281m. Advances overwhelmed declines by 988 to 114, with 93 issues unchanged. But in London the ISE/Nikkei 50 index closed 0.01 off at 1,231.11.

On the trading floor, computer equipment makers moved higher in tandem with the Nikkei average. NEC gained Y21 at Y980, and Fujitsu rose Y15 to Y920.

Steady buying lifted consumer electronic issues. Sony advanced Y100 to Y5,870, Pioneer Electronic moved Y80 higher to Y2,920 and Victor climbed Y30 to Y394.

Domestic brokers benefited from the day's gains. Nomura Securities rising Y50 to Y2,080, Nikko Securities Y40 to Y1,200 and Daiwa Securities Y40 to Y1,490.

In Osaka, the OSE average finished 431.10 ahead at 20,332.32 in volume of 55.7m shares.

ROUNDUP
Pacific Rim markets moved in sharply divergent directions. Australia and Bombay were closed. HONG KONG fell 2.2 per cent, pressured by profit-taking and fears over Sino-British ties, although late demand lifted prices from their lows. The Hang Seng index was finally down 251.37 at 11,239.57 after touching 11,550.71.

Profit-taking pushed prices lower from the start amid concern over the future of Sino-British relations after China's warnings on Tuesday that it will not honour debts or contracts for Hong Kong's new airport after it takes over in the colony in 1997.

Hutchison Whampoa slipped HK\$1.50 to HK\$40.25 as it denied market rumours that it planned to spin off part of Hongkong International Terminal.

In Osaka, the OSE average finished 431.10 ahead at 20,332.32 in volume of 55.7m shares.

ROUNDUP
Pacific Rim markets moved in sharply divergent directions. Australia and Bombay were closed. HONG KONG fell 2.2 per cent, pressured by profit-taking and fears over Sino-British ties, although late demand lifted prices from their lows. The Hang Seng index was finally down 251.37 at 11,239.57 after touching 11,550.71.

Profit-taking pushed prices lower from the start amid concern over the future of Sino-British relations after China's warnings on Tuesday that it will not honour debts or contracts for Hong Kong's new airport after it takes over in the colony in 1997.

Hutchison Whampoa slipped HK\$1.50 to HK\$40.25 as it denied market rumours that it planned to spin off part of Hongkong International Terminal.

of sharp early losses, helped by the rebound in the Malaysian market. The Straits Times Industrial Index closed 0.50 easier at 2,255.47 after plunging more than 2 per cent in morning trade.

TAIWAN finished modestly firmer in turnover that continued to shrink as trading interest was diminished by the high level of outstanding margin loans and seasonally high money market interest rates. The weighted index put on 8.89 at 5,945.50.

BANGKOK staged a moderate rally near the end of a lacklustre session. The SET index finished 11.54 higher at 1,459.14 in light turnover of Bt11.9bn.

NEW ZEALAND closed firmer in reasonably active trade in spite of the holiday in Australia. The NZSE-50 capital index was up 4.42 at 2,294.11.

KARACHI finished higher as blue chip stocks posted fresh gains on institutional support. The KSE 100-share index closed 5.31 ahead at 2,294.88.

SINGAPORE recouped much

of sharp early losses, helped by the rebound in the Malaysian market. The Straits Times Industrial Index closed 0.50 easier at 2,255.47 after plunging more than 2 per cent in morning trade.

TAIWAN finished modestly firmer in turnover that continued to shrink as trading interest was diminished by the high level of outstanding margin loans and seasonally high money market interest rates. The weighted index put on 8.89 at 5,945.50.

BANGKOK staged a moderate rally near the end of a lacklustre session. The SET index finished 11.54 higher at 1,459.14 in light turnover of Bt11.9bn.

NEW ZEALAND closed firmer in reasonably active trade in spite of the holiday in Australia. The NZSE-50 capital index was up 4.42 at 2,294.11.

KARACHI finished higher as blue chip stocks posted fresh gains on institutional support. The KSE 100-share index closed 5.31 ahead at 2,294.88.

SINGAPORE recouped much

Warsaw leads the world in 1993

By George Graham

Poland and Hungary are to be added to the IFC's emerging stock market indices in April after turning in strong growth last year.

The Warsaw stock exchange, established in April 1991, was "far and away the best performing market in the world in 1993", said the IFC, a Washington-based affiliate of the World Bank.

The WIG index climbed from 1,040.70 at the start of 1993 to 12,348, while the IFC's price index showed a dollar gain of 717 per cent.

Turkey ranked second in the IFC's investable indices - stocks available to foreign buyers advancing 211 per cent, while the Philippines, Indonesia, Thailand and Malaysia produced dollar rises of more than 100 per cent.

Zimbabwe's investable index of five stocks was introduced on June 30, but still managed to show a 102 per cent climb.

Hungary's investable index produced a more modest 67 per cent gain, but the IFC said that all the emerging markets it considers investable for foreign buyers produced better dollar returns last year than the S & P 500.

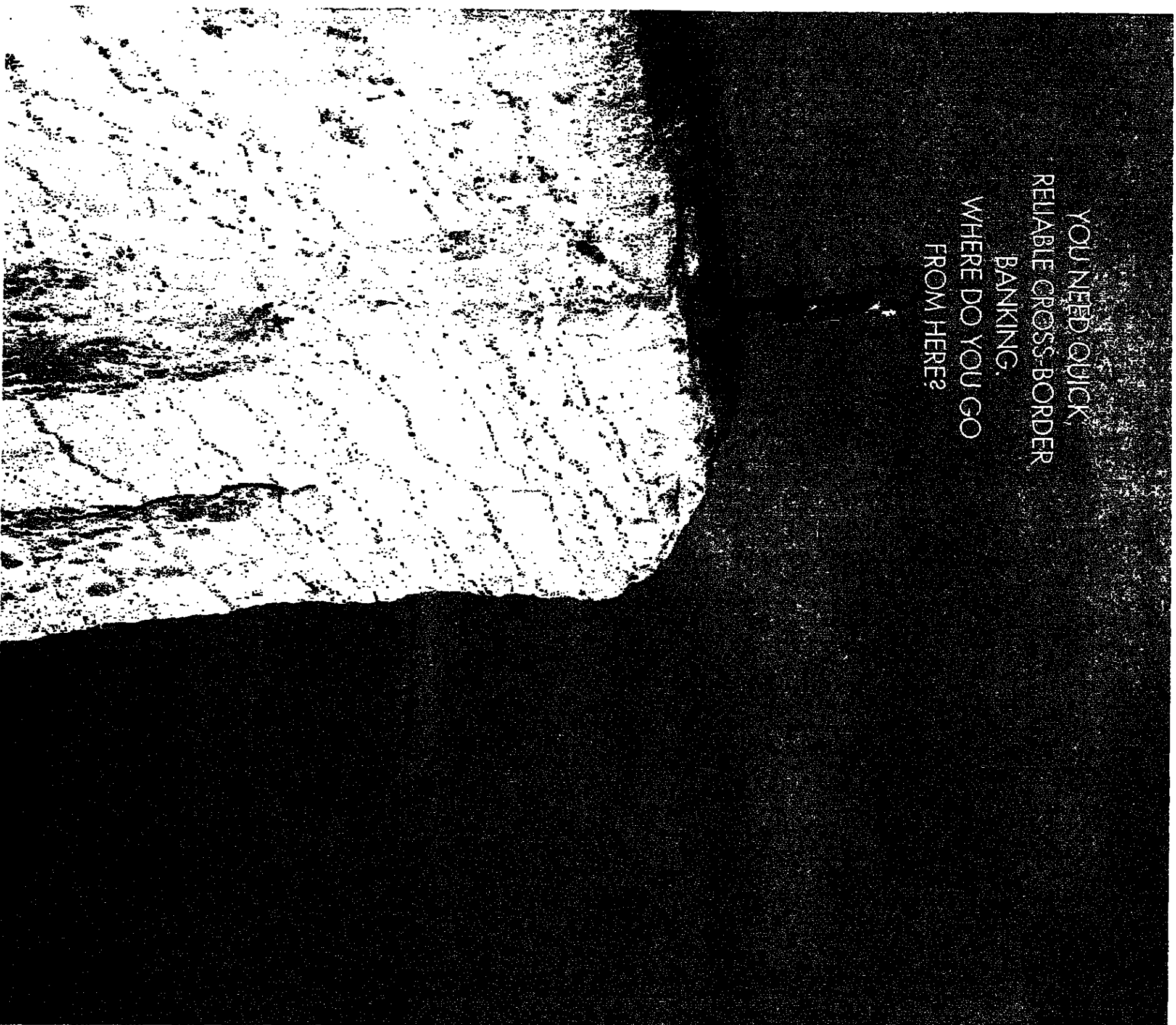
EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES							
Market	No. of stocks	Dollar terms		Local currency terms			
		Jan 21 1994	% Change over week	Jan 21 1994	% Change over week		
Latin America							
Argentina	(11)	1,030.75	+4.3		+4.2	+3.6	
Brazil	(42)	326.51	+15.7	184,916,136.9	+23.6	+82.0	
Chile	(7)	627.67	+5.7	1,094.14	+5.9	+3.7	
Colombia¹	(8)	741.79	+10.0	1,070.16	+9.2	+15.4	
Mexico	(56)	1,041.62	+7.7	1,385.48	+7.7	+4.0	
Peru²	(7)	128.69	+5.4	171.29	+4.8	+7.7	
Venezuela³	(8)	593.64	+0.4	1,453.39	+0.4	+2.3	
East Asia							
China⁴	(16)	133.07	-6.7	146.25	-6.7	-10.9	
South Korea⁵	(13)	117.06	-0.2	124.69	-0.3	-0.7	
Philippines	(7)	321.14	+6.8	326.51	+7.6	-2.5	
Taiwan, China⁶	(17)	131.71	+4.1	120.43	+3.8	-4.4	
Southeast Asia							
India⁷	(81)	130.76	-4.5	144.61	-4.6	+12.3	
Indonesia	(31)	126.07	+1.5	144.53	+2.1	+1.5	
Malaysia⁸	(81)	273.28	-6.8	276.22	-6.6	-18.0	
Pakistan⁹	(8)	414.08	-0.8	565.65	-0.7	+7.1	
Sri Lanka¹⁰	(3)	200.31	+5.4	219.45	+4.6	+14.9	
Thailand	(52)	396.60	-8.7	402.50	-8.8	-16.7	
Euro/Mid East							
Greece	(17)	280.76	+3.7	247.91	+3.8	+24.3	
Jordan	(5)	169.74	-0.6	246.88	-0.5	+31.3	
Portugal	(16)	124.48	+3.1	151.18	+3.4	+8.4	
Turkey¹¹	(31)	256.08	-5.1	1,831.78	-4.7	-25.9	
Yugoslavia¹²	(5)	195.68	-0.9	195.68	-0.9	-0.9	

هو ابن الحسن

**To conquer the EC
information mountain
you need
an expert guide.**

F

YOU NEED QUICK,
RELIABLE CROSS-BORDER
BANKING.
WHERE DO YOU GO
FROM HERE?



You go straight to The Royal Bank of Scotland and ask about IBOS.
(Alternatively you go straight to the coupon, complete it and send it to us.)
IBOS is a revolutionary cross-border banking system that's exclusive in the U.K. to The Royal Bank of Scotland.
It links the computer networks of participating banks in various countries, so that transactions can be made in seconds rather than in days or weeks.
This means we're already achieving the European Commission's goal of ensuring that "payments move across national boundaries as quickly...as within a single country."
But IBOS offers more than just a superb

IBOS IS CONTINUALLY EXPANDING ITS SERVICES. CURRENTLY IT IS AVAILABLE IN THE U.K., SPAIN, FRANCE AND PORTUGAL.
THE ROYAL BANK OF SCOTLAND PLC, REGISTERED OFFICE: 34 ST ANDREW SQUARE, EDINBURGH EH2 1TL, REGISTERED IN SCOTLAND NO. 9012.

payment system. It also lets you access overseas accounts from this country and use a range of transfer and enquiry facilities.
This gives you unrivalled control over cash management and the collection and distribution of funds overseas.
IBOS is also extremely cost-effective with all charges agreed up front, so there are no hidden extras.
And as you deal direct with the Royal Bank, it's all available through one contact point, in English.
It all adds up to a degree of efficiency in overseas finances that until now wasn't thought



IBOS
BANKING
SERVICES

possible. And it's no further away than your nearest Royal Bank of Scotland branch, or your nearest phone if you'd like to call us on Freephone 0800 592 334.

If I'd like to know how IBOS can give me quick, reliable cross-border banking.

Name _____

Company _____

Address _____

Postcode _____



The Royal Bank of Scotland

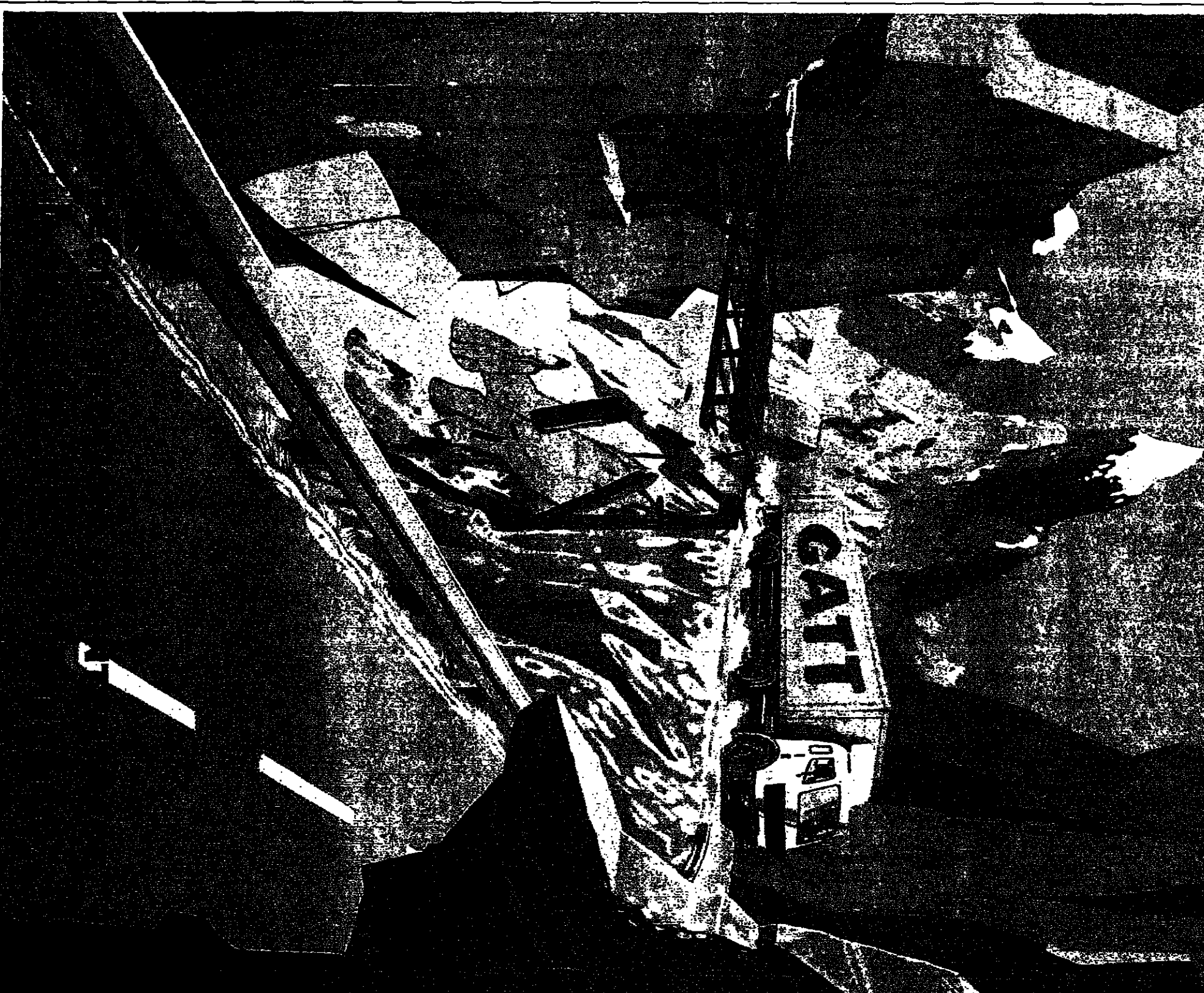
THERE IS A DIFFERENCE.

FTX

FINANCIAL TIMES

- The world's most powerful financial forces
- Europe's most powerful trucks
- The world's most powerful trucks
- The world's most powerful trucks

FT EXPORTER



WINTER 1994

caree

FTX

Since January 1, commercial agents throughout the European Union have never had it so good. That was the date the UK became the last EU country to implement a 1986 directive harmon-

November: Lawyers from Laytons, which jointly by Sweet & Maxwell and the European law on of commercial agents is finally in force in the UK. But many companies have been slow to grasp the changes and, in doing so, have had a rude awakening, writes Ian Hamilton Fazey

November. Lawyers from *Laytons*, which specializes in sport markets, elicited gasps of dismay and anxious questioning from every audience. Articles in the PT slots have brought many phone calls and letters from disbelievers, sometimes asking readers, who have been urged to see their solutions.

"Many companies don't want to spend money on their lawyers because we don't

If the government believes it carried out a successful consultation process on the new laws, this apparent ignorance throughout UK industry and commerce should give pause for thought. Even the final form of the directive – published two weeks before Christmas – complicated the regulations on compensation for sacked agents and was sprung on industry too late for amendments. The Institute of Export has protested to the DTI about inadequate consultation. The root of the problem is that the DTI's consumer affairs and small firms section handled the pro-

come cheap," he says. "But the consequences of not doing so could be very much more expensive. Many British sellers have been contacted by apartment managers on the basis of an oral agreement and handshakes or at most an exchange of letters. This may be OK, but not if there is a disagreement, and especially not now."

The law is now couched and weighted much more towards the agent. The cheap test option is to get things as right as possible from the outset because it will be much more expensive if you end up in dispute later," Mr Thornton says.

For any companies which have not yet realised the potential problems, it is now probably too late to termi-

make existing agency agreements and start again without buying their way out if they cannot obtain mutual consent.

Agers are now protected against being unilaterally fired. Since January 1, they have been entitled to one month's average commission for each year they have acted for a principal, up to a three-month maximum if they sue in the UK, up to seven months if they operate in Italy and take action there.

[illegible]

what has troubled many companies is the timing of payments of commission. Under the new European law, commission is due when "a transaction has been completed, but "completion" now means delivery of the goods, not when the customer has paid. It can even mean when *delivery should have been made*: If the principal is late on delivery, or puts the order to the back of the queue to do something else, or even fails to deliver at all, the agent is still

Minimum rates for officially backed export credit (%)

	Jan 15, Dec 15	Jan 15, Dec 15
Australian \$	7.17	7.98
Austrian Sch.	6.91	7.68
Belgian (franc)	7.42	7.65
Canadian \$ (to 6 years)	6.05	6.55
Canadian \$ (to 8+ years)	6.80	7.00
Danish kr. (to 6 years)	7.85	7.50
Danish kr. (to 8+ years)	7.60	7.40
Dutch guilder (to 6 years)	6.10	6.55
Dutch guilder (to 8+ years)	6.55	6.50
Dutch guilder (over 8+ years)	7.0	7.50
East German mark (to 6 years)	6.60	6.58
French franc (to 6 years)	7.25	7.00
French franc (to 8+ years)	6.80	6.75
Irish pound (to 6 years)	6.17	6.40
Italian Lira (to 6 years)	6.55	6.40
Japanese yen	8.30	8.30
N. Zealand \$	6.55	6.55
Novogian Kope	8.27	8.33
Spanish Pesta	9.05	9.24
Swedish Krona	7.73	7.65
UK pound	7.55	7.55
US dollar (to 6 years)	6.55	6.50
US dollar (to 8+ years)	6.15	6.05
US dollar (over 8+ years)	6.45	6.45

Source: CIBCO

One company at a *NatWest/FT Exporters* forum works up to this, but had no budget for it in 1993. It has made a provision for next year's budget, which runs from April—too late for the December 31 deadline—when the cheapest option expired.



Baroness Chalker addresses NatWest/F

WHEN EUROPE'S TRADE
BARRIERS
CAME DOWN
SO DID
UPS DELIVERY
TIMES.
(AS WELL AS
MOST OF OUR
RATES.)



After all the anticipation, UPS is pleased to announce some tangible benefits of the single European market. Because we can now cross borders with less fuss and fewer delays, we have been able to reduce transit times for many of our European ground deliveries. And we've also reduced our rates by up to 30%.

We've always aimed to offer the most predictable deliveries. But it's equally predictable, with UPS, that if we can perform our task more efficiently, we pass the savings on to you.

In this case, savings in time as well as money.



-As sure as taking it there yourself

□ EXPORTER PROFILE: MERLONI OF ITALY

From the middle of nowhere

Merloni, known for its Ariston brand, is the only big white goods company still in Italian hands. Its success was built on design flair and efficiency. David Lane examines its overseas impact

Large household appliances rank high in any list of Italian manufacturing strengths. For many years Italy's white goods industry has been a European leader, leaving little space for foreign intruders in its home market and successfully capturing market share abroad. It has provided jobs for tens of thousands and a wealth of case study material for business school students.

Refrigerators and washing machines were in the forefront of goods that contributed significantly to export success during the 1980s "economic miracle". They continue to do so. The shake-out in the sector during the 1980s has left fewer, but stronger, large players. Merloni Electrodomestici is one of them.

Known for its Ariston brand, Merloni recorded consolidated sales of about £1,700m last year, of which about two thirds were outside Italy. Holding market leadership with 22 per cent of its home market, Merloni has nearly 10 per cent of the white goods market in both France and the UK, as well as almost 1 per cent in Germany. "France and the UK together generate the same turnover as Italy," notes Vittorio Merloni, chairman.

"We were helped by the exchange rate last year. But we do not want, or need, to compete through devaluation," claims Mr Merloni. He adds that the company gained last year's profits and sales at the end of June 1993 on 1992's sales, a 17m half-year result on £600m sales, a 10 per cent improvement expected to show further improvement.

Merloni is one of Europe's four big white goods makers, leading company with Electrolux, Whirlpool (Philips) and Zanussi. It is now the only Italian-owned maker in the top league, the 1980s shake-out in the sector seeing Zanussi taken over by Electrolux and Igea taken over by Philips. Merloni itself contributed to the rationalisation by absorbing Indesit six years ago.

The company has come from behind to take a place among today's leaders. Established in 1980 by the present chairman's father, Merloni was originally a maker of weighing machines. Diversification took it first, at the beginning of the 1960s, into the manufacture of gas cylinders, and then into gas cookers and water heaters.

"We made our first electrical appliances at the end of the 1960s. Being a latecomer to the sector we faced the disadvantage of being small. But we benefited from the advantage of an established and growing



Merloni production line 70 per cent of sales are exports

is confident that it can. "A highly competitive system has developed. Alongside the production of 4.3m units - split about equally between cookers and ovens, refrigerators and freezers - in its French, Portuguese and Turkish subsidiaries.

Although manufacturing may increase abroad, the importance of the Italian home base will not diminish. Merloni's main factory is at Fabriano in the Marche. "It is in the middle of nowhere," remarks Mr Merloni. He adds: "Marchigiani have always been forced to look to distant markets. Ten years ago 70 per cent of Merloni's sales were in Italy and 30 per cent abroad. Now the converse is true."

□ EXPORTER PROFILE: KOMPAN CANADA

Swings, roundabouts for sale

Denmark's Kompan International is the world's biggest supplier of playground equipment. Its 10 year-old subsidiary in Canada has captured 15-20 per cent of the local market, writes Bernard Simon

In the 10 years since Denmark's Kompan International started doing business in Canada, it has garnered 15-20 per cent of the country's market for children's playground equipment.

That is no mean achievement in a widely-dispersed, fragmented and highly competitive market where many buyers, especially in the public sector, tend to view foreign suppliers with suspicion.

Kompan, whose annual sales in Canada now exceed C\$3m, has gained a reputation as a supplier of top-quality and innovative

equipment. "They've made phenomenal gains," says Mr Toft-Hansen, president of Sportherud Canada, which supplies playgrounds for Kompan and its competitors.

Kompan is the world's biggest maker of playground equipment. The Danish parent has broadened its base in recent years by buying Spilpladser, a Dutch company which specialises in outdoor "furniture" for young teens, and BigToys Playstructures, a US-based manufacturer. Kompan Canada acquires a BigToys agent (including a components factory) in British Columbia late last year.

Mr Toft-Hansen, Kompan Canada's general manager, says that a key to success has been "to stay closely in tune with local markets". Although Kompan has a total staff of only 25 in Canada, they are scattered in seven sales offices throughout the country. With the addition of four agents, that gives it a presence in each of Canada's 10 provinces.

Mr Toft-Hansen says that different regions require different marketing strategies. French-speaking Quebec, for instance, has proved to be more receptive to a foreign-made product. Similarly, day-care facilities are not as popular or sophisticated as the west coast as in the industrial heartland of Ontario and Quebec. Most of Kompan's business in British Columbia is for municipal playgrounds.

The separatist movement in Quebec helped persuade Kompan to broaden its presence in English Canada, through the purchase of BigToys, based in a suburb of Vancouver. The head office is in Gatineau, Quebec, on the outskirts of Ottawa. But Mr Toft-Hansen says this location has created the company's first loyalty in the province. "It's important to make people understand that we're equally committed

Don't Miss
The Boat

For anyone in export, there's only one destination: a place at the Northwest Exporter Forums for 1994, due to be held across the UK. At the same time you could enter the Northwest Exporter Awards and have your export achievements recognised.

To register your interest, send your business card now to:
National Westminster Bank PLC, International Trade and Banking Services, Level 7, Drapers Gardens, 12 Throgmorton Avenue, London EC2N 2DL

National Westminster Bank
Where here to make life easier

□ GOVERNMENT PROMOTION: UNITED STATES

Mobilising the export armies

Following the birth of the North American free trade area, the US commerce department is exhorting Americans to boost exports with all the fervour of a war recruitment drive, writes Nancy Dunne

The management of Counter Technology Inc., a Maryland security services and technology company with 200 employees, had given little thought to exporting even though its Mexico-American owners were interested in the North American Free Trade Agreement.

"Nata was just up in the sky until we got approached by Commerce," said Mr William Martinez, a company spokesman. "We felt we had barely penetrated the domestic market, so we couldn't see going to another country. Now I'm glad we did."

Under Export Mexico, one of the US government's major export promotion schemes, Counter Technology was invited to be part of a delegation of US-owned companies exhibiting in a trade show in Mexico. Company executives were thoroughly briefed about their prospects and given appointments with likely customers in Mexico.

"The door was half way open for us. It opened our eyes to other possibilities," Mr Martinez said. The company is now studying two lucrative opportunities - with the US embassy in Mexico and a Mexican airline.

Hundreds more small and medium size businesses - which once would have considered expanding beyond the US market - are being provided to export by the Commerce Department. Its Secretary, Mr Ron Brown, the former Democratic party chief, sees personally to have taken over the Administration's mantle: "exports exports exports..."

Commerce secretaries have long preached government-business partnerships and the necessity of boosting small business exports. But Mr Brown and his colleagues spent their first year in office preparing to make good on the talk.

One of the Secretary's first acts was to convene a Trade Promotion Coordinating Committee (TPCC), a group authorised by law during the Bush Administration, which largely ignored the statute. Mr Brown, however, saw the TPCC as his opportunity to play a prominent role in trade policy.

He appointed Mr Kenneth Brody, chairman of the US Export-Import Bank, to chair a TPCC working group, and together in September they presented 90 specific recommendations for improving US export promotion programmes. Since then, the two men have meticulously set out the framework for the proposals.

As a result, high technology companies, which have been the mainstay of US export growth, have been encouraged to export. Brody has been charged with setting up government agencies to be strengthened and coordinated.

"Our government is stepping up in a way it hasn't before to help US companies create and maintain jobs by being export winners," says Mr Brody.

One TPCC priority is to make government aid easily available to novice exporters, who might never otherwise find their way through the labyrinth of government schemes.

This month and next Eximbank, Commerce, the Small Business Administration and other agencies are rolling out the first four of a string of "one stop shops" to be located in major cities around the country. Eventually all domestic field offices related to federal trade programmes will be consolidated, located with other private and state export programmes and their computer capacity upgraded. Information for programmes such as Export Mexico will be disseminated along with other "how to" data.

Export data are also available through the Commerce Department's new Trade Information Centre, which has been receiving more than 1,000 calls a week over its toll free telephone number. In response to requests, the centre's "push in" service has been churning out pages of information on the Uruguay Round, NAFTA

Mexican agents, distributors and business associates, provides interpreters and makes and meeting spaces.

The US Small Business Administration has expanded its own programmes for export assistance. And Export Development Inc. of Seattle has a number of programmes that can be used to finance, insure and market goods for manufacturing and wholesaling for export, to finance foreign accounts receivable or to penetrate foreign markets.

For all the activity, there has not yet been a pay-off in export statistics. Administration officials acknowledge. But unquestionably the US now is gearing up for competition in a way it once prepared for wars and the space programme. In the end, the investment will pay off handsomely.

Recent free market reforms and a burgeoning internal market are offering increasingly profitable business opportunities for foreign investors in India.

India Business Intelligence explores and explains the country's rapid development, identifying new business opportunities and advising on overcoming problems.

Backed by the resources of the Financial Times, each issue offers:

- On-the-spot news from local correspondents
- Incisive analysis of topical events
- Reliable statistics and authoritative comment
- An insider's view of internal competition
- Coverage of emerging capital and money markets
- Status reports on relations with key trading partners
- Special industry sector surveys
- Essential business data and trends

India Business Intelligence helps you to go behind and beyond the news - and stay ahead of the competition.

For a FREE SAMPLE COPY of India Business Intelligence and details of how to subscribe, just complete and return the form below by post or fax.

YES, please send me a free sample copy of India Business Intelligence and subscription details.

Name _____
Position _____
Company _____
Line of Business _____
Address _____
Tel _____ Fax _____
Postcode _____

Post to: India Business Intelligence, Financial Times Newsletters, PO Box 3651, London SW12 8PH England.
Or, for immediate despatch, fax completed form to: +44 (0) 81 673 1335.

Registered Office: FT Business Enterprises, Number One Southview Bridge, London SE1 8SL, England. Registered Number: 069994.

INDIA

BUSINESS

INTELLIGENCE

RELIABLE.

AUTHORITATIVE, INFORMATIVE.

INDIA BUSINESS INTELLIGENCE.

THE NEW TWICE-MONTHLY

NEWSLETTER FROM

THE FINANCIAL TIMES

COVERING INDIA'S ECONOMY.

COMMERCE AND POLITICS

FOR THE INTERNATIONAL

BUSINESS COMMUNITY.

"India is widely regarded as the emerging market of the 1990s"

Financial Times 26.10.93

FINANCIAL TIMES

LONDON MAIL TELEGRAPH NEWSPAPER

COUNTERTRADE FOCUS: TRENDS IN EAST-WEST TRADE

Dried milk for Egypt's onions

It is years ago, David Little had 15 colleagues dealing with countertrade. Now he sits alone, holding the title of managing director of countertrade at Rank Xerox, but managing and directing just himself.

Before the collapse of communism in eastern Europe, Rank Xerox organised extensive countertrade transactions in the area, particularly in Poland and Bulgaria. However, political and economic changes across eastern Europe have resulted in Rank Xerox establishing a network of dealers covering the entire region, who sell and service copying machines on conventional commercial terms.

There have been a few countertrade deals in Romania, but generally Rank Xerox has found that the east European purchasers are able to provide hard currency to purchase their machines. "We have had an extremely good year," says Mr Little. "Our sales have gone up dramatically well over what we expected."

Even in Romania, where there is a chronic shortage of hard currency, Rank Xerox finds that buyers are often somehow able to convert their money locally into hard currency. There are always exceptions, Rank Xerox has, for example, arranged countertrade agreements with Kazakhstan and Uzbekistan, where it made counterpurchases of raw cotton as the basis of payment for copying machines.

Maurice Bartheld, formerly of Rank Xerox Kazakhstan office, described the project as being "90 per cent goodwill and 10 per cent for profit". Meanwhile the food company Sainsbury's has set up complex arrangements in Poland, which meet its individual needs.

The company, based near Hull, is setting up an office in Warsaw, and expects to export 1,000 of produce in the next two or three years. Although the Poles will pay in hard currency for some of the products, managing director Paul Wright has been able to expand the size of the contract by securing countertrade arrangements.

Sainsbury's has countertrade agreements with suppliers who ship salad oil, sunflower seed, potatoes and oranges to the UK. Wright has arranged for Polish producers to supply the Egyptian market with dried milk powder in exchange for UK products.

This arrangement allows the UK company to make full use of its transport fleet. Lorries will drive to Poland full of salad produce and return with dried milk powder. Vessels then leave Hull for Egypt laden with milk powder and return to the UK with Egyptian produce.

"We are interested in developing a serious long-term business in Poland," says Mr Wright. "We have the technical expertise to help the Poles. If we did not have a market for the products we could not do it. The Egyptians are required to buy the milk powder, and we are also very interested in developing some business there."

Mr Wright is looking to develop further business in Poland, possibly through joint ventures and in other areas of the food distribution business. He adds that the initial contract has full financial guarantees, and that the Polish office is seen as a springboard for business in other east European countries, particularly Ukraine, which has large-scale capacity in salad production as well as Hungary, Romania and Bulgaria.

Currency instability in the countries of the former Soviet Union has also fuelled some countertrade in the region. Over the past two years, Russian businessmen have organised the exchange of aluminium for sugar and countertrade in raw materials, such as titanium, bauxite and timber. Many of these commodities found their way out to the west through the extremely porous Baltic borders. The Russian government has increased border controls, and as the stockpiles of these materials dwindle, supplies could begin to dry up. Bill Newman, assistant general manager at Moscow Narodny Bank, pointed out that western bank deposits from the former Soviet Union doubled last year from

Helen Minsy describes some of the intricate multilateral deals, involving several countries, pulled off by international traders

gallon to a reported \$179 in June 1989. "My personal guess is that most of that is legal," he says. "In the past hard currency was retained outside illegally, but now people can put it into bank accounts in Russia. If they stabilise the rouble, then I think the money would go back quite quickly as investment."

Illegal or not, the scale of this outside investment indicates that hard currency has been generated, which should reduce the need for countertrade in the future.

Meanwhile, Moscow Narodny Bank has been instrumental in organising an innovative countertrade deal with Russia secured by the British Health Care Consortium, under the chairmanship of Sir Ronald McDonald in Esher, Surrey. After the break-up of the Soviet Union, Sir Ronald saw opportunities for financing required imports to resource-rich regions, through the sale of local commodities.

Export licences have to be acquired for such goods, but the consortium deals directly with the Russian government, most rather than going through Moscow. The collapse of the Soviet Union means

that local enterprises do not have to send all their output to fulfil state procurement orders as in the past.

This was where Moscow Narodny bank came in. The bank advises on the selection of the most saleable products, obtains the most advantageous prices and handles the hard currency management on behalf of the regional government. The consortium is then paid through the hard currency generated by the sale of precious minerals and metals.

Mr Newman says that the bank is now trying to broaden the allocation of goods to services the contract for 1994, as stockpiles of the non-ferrous metals are beginning to run down. The bank has gained the regional government's trust and is able to secure the best prices for their goods because of the expertise in the market, he says. The consortium consists of six core companies: Glaxo, Wellcome, Zeneca Pharma, American International, South Industries Medical Systems and Viking Medical, which also does business elsewhere in the former Soviet Union, on their own behalf.

For instance, Glaxo does limited countertrade in other countries in the region, but generally through a third party, Jane Pein, the operations manager for the consortium says that the group is now discussing new contracts in the Czech Republic and Kazakhstan and will be venturing into eastern Siberia this year.

But "the British government, considering countertrade, has attempted to negotiate contracts in Ukraine to be paid for by the export of steel, but it was unable to bypass internal supply problems. Now the group is looking at three regions in Russia and also in Kazakhstan, where it hopes to establish contracts on a similar basis to those enjoyed by the British Healthcare Consortium."

Countertrade is still used for trade between east European countries, but the collapse of the Soviet Union has led to severe difficulties. At the Hungarian International Bank's countertrade subsidiary in Budapest, Ilibex, an official confirms that deals are scarce. "We do get enquiries for spare parts, but when we ask if they can pay or exchange a commodity, then there is no answer," he says. "It is very difficult to obtain reliable offers."



Weekend market in Kiev, Ukraine: currency instability has enhanced the value of goods over money

(Picture: James Hing)

EXPORTER PROFILE: KINNARPS of Sweden

Sweden's top maker of office furniture has outgrown its home market and pins its future on overseas expansion, reports Hugh Carnegie

Tucked away in what was once a small village from which the company took its name, Kinnarps, Sweden's leading manufacturer of office furniture, was for years content to concentrate on its home market and Norway.

But just as the company's huge \$5,000 sq metre factory has expanded to combine the villages of Kinnarps (opposite east of Gothenburg) and Ystad (near the Skagerrak), its outlook has changed. The company is now concentrating on a big export drive to sustain growth and competitiveness.

The crunch came with the sharp Swedish recession of the past three years. Before then, a booming economy in which commercial property raced up in value allowed Kinnarps to more than double annual sales from SKr450m in 1985 to SKr650m in 1990. Since then Kinnarps, a private company still owned by the family that founded it 90 years ago, weathered the slump better than many.

Long price freeze bears fruit

Despite a 50 per cent drop in the office furniture market in Sweden over the past three years, Kinnarps used its financial strength to good effect. By freezing prices for four consecutive years, it has increased its market share in Sweden, kept sales on an upward trend and stayed in profit. But the days when Kinnarps had a return on capital of approaching 30 per cent and won an award (in 1987) as the most competitive Swedish furniture company in Sweden, have long gone.

The impressively automated factory, with more than two-dozen driverless robotic forklift trucks criss-crossing the plant from delivery area, to assembly to despatch, is only working at about 50 per cent capacity. "We are not running at full capacity," says Mr Persson. "Kinnarps' selling points are its expertise in wooden and ergonomically-developed furniture, its 'green' production and its other planning service."

Kinnarps has a long-established outlet outside Sweden and Norway — in Britain. Mr Henry Jackson, the chief executive and eldest son of the founders that

and Eiv Andersson, says: "We will concentrate on Europe where deliveries can be made direct to the customers where we can. The UK, France and Germany will be the main centres. That is where we have to be very, very strong. Around these we will serve the other countries."

The aim is that exports should account for 50 per cent of turnover — which last year totalled around SKr1.1bn — within five years, compared with 30 per cent today. To do that, Kinnarps needs to take a three per cent market share in Europe in five years — and no company will have as big a share of their home market as Kinnarps in Sweden and Norway," says Mr Persson. Kinnarps' selling points are its expertise in wooden and ergonomically-developed furniture, its "green" production and its other planning service.

Kinnarps has a long-established outlet outside Sweden and Norway — in Britain. Mr Henry Jackson, the chief executive and eldest son of the founders that

Continued on Page 17

Before you sign any deals abroad, make sure you've got all the facts.



When you're doing export business, it's not enough to know how someone's behaved in the past. You've got to be able to judge how they'll behave in the future. Nobody does more to uncover the intelligence you need than Trade Indemnity.

When we evaluate your potential customer, we never rely on hearsay alone. We're not even prepared to depend entirely on published data. Instead, our own personal underwriter will, when necessary, travel round the world at the shortest notice to make on-site investigations on your behalf. Searching for

any spanner in the works that could bring your nightmares in the future.

All the time and trouble we take pays off in the quality of the decisions we give you. Decisions which don't simply protect you against bad debt, but which play a vital role in your overall development strategies. For instance, we can check out the strength of the links in your distribution chain. Something which could easily make or break your export success.

Trade Indemnity is the leading British credit insurer, and is able to provide both

political and commercial risk cover in virtually every country in the world. And at a highly competitive price.

At Trade Indemnity, we'll make sure the deal you bring home is worth the paper it's written on.

For more detailed information about how Trade Indemnity can help your export business, contact Trevor Byrne on 071-465 2577 or talk to your broker.

TRADE INDEMNITY
Before you export anything, import us.

FT EXPORTER 10

□ BRUSSELS: HARMONISATION OF CREDIT COVER

Draft directive offers no joy

Europe's exporters fear that current negotiations will leave them competitively weaker than Japan and the US, writes Paul Melly

This spring promises to be tense for Europe's top project exporters and the small companies that win business on their cost-tails.

Negotiations in Brussels will decide the shape and cost of government credit cover central to the ability to win orders overseas, in the face of tough international competition.

A draft European Commission directive is expected before the summer. Official export credits play a key role in financing the sale of big capital installations, such as bridges, power stations and metros. Government insurance allows much longer repayment periods than a commercial bank would offer, especially for important, but potentially risky markets in the developing world and the former communist bloc.

The European Union is now aiming to harmonise existing national systems, so that exporters in all member states enjoy broadly similar levels of state support. But industrialists and their bankers fear that the new system may leave them at a disadvantage vis-à-vis their rivals in Japan, Canada and the US, who will not be bound by the EU agreement.

The most contentious suggestion is that national export credit agencies should be limited to providing 95 per cent insurance cover for major projects, leaving the exporter or his bank to take the remaining 5 per cent of risk.

The UK, where the Export Credits Guarantee Department (ECGD) currently provides 100 per cent cover, has strongly opposed this idea, pointing out that it will leave European businesses at a disadvantage as non-EU rivals will probably continue to cover 100 per cent.

Bankers and manufacturers already have to share the risk by arranging finance of the initial 15 per cent front-end contract costs between themselves and the foreign buyer.

A delegation of industrialists from six EU member states, organised by the British Exporters Association, visited Brussels in mid-January to outline their concerns.

FIS EXPORTER LISTS 1994

Available as lists, on labels, or on disk.

FIS		UK manufacturers exporting to the following countries.	
Argentina	Chile	Guatemala	Uruguay
Australia	China	Hong Kong	Venezuela
Austria	Cyprus	India	Zimbabwe
Belarus	Denmark	Indonesia	
Belgium	Egypt	Iran	
Bulgaria	France	Israel	
Canada	Germany	Italy	
Czech Republic	Ghana	Japan	
Dominican Republic		Jordan	
Dominican Republic		Kenya	
Dominican Republic		Madagascar	
Dominican Republic		Malawi	
Dominican Republic		Malaysia	
Dominican Republic		Mexico	
Dominican Republic		Netherlands	
Dominican Republic		Nigeria	
Dominican Republic		Poland	
Dominican Republic		Portugal	
Dominican Republic		Romania	
Dominican Republic		Russia	
Dominican Republic		Saudi Arabia	
Dominican Republic		Senegal	
Dominican Republic		Singapore	
Dominican Republic		South Africa	
Dominican Republic		South Korea	
Dominican Republic		Spain	
Dominican Republic		Sweden	
Dominican Republic		Switzerland	
Dominican Republic		Taiwan	
Dominican Republic		Thailand	
Dominican Republic		Turkey	
Dominican Republic		USA	
Dominican Republic		Yemen	
Dominican Republic		Zambia	

Phone 0704 538515 or Fax 0704 535133

for sample sheets and prices.

PS PUBLICATIONS LTD, 40 BELPH CHAMBERS, HOXTON STREET, SOUTHPORT PR3 0NZ

JOHNSON, ACCOUNTS, HERE: REMEMBER YOU SENT ME TO SORT OUT A SMALL MATTER OF LATE PAYMENT?



single set of premiums to be adopted by all agencies; but negotiators do hope to set some parameters, and Germany would certainly be forced to abandon its single premium system - something Bonn was preparing to do anyway.

One widely canvassed outcome is to copy the French model of categorising export markets into several risk groups. There would be EU-wide maximum and minimum premium levels for each category, while individual governments would be free to set exact rates within these bands.

The premium issue has become particularly important to exporters because the scope for other forms of subsidy has been gradually pruned back. For example, the Consensus agreement embracing all OECD states has already banned interest rate subsidies for export sales to developed and better-off developing countries. Meanwhile, the scope to subsidise export bids by incorporating official development aid into the finance package (as an add-on grant or to soften loan rates) has also been limited by the domestic budget strains in western exporting countries.

Most governments are not in a position to increase aid spending significantly at present. With domestic demand squeezed by recession, governments have been under pressure to help industry to capitalise on these overseas project opportunities, which tend to be in the high tech sectors, such as process plant and power engineering, where western companies can still match competition from the new Pacific Rim industrial powers.

With little room for direct subsidy, governments have sought other ways of helping exporters. Canada, for example, has been redefining the terms of references for its Export Development Corporation (EDC). The aim is to allow EDC more room for manoeuvre to develop flexible and competitive financing packages that will help its export clients to win more business.

In the UK, President of the Board of Trade Michael Heseltine and Minister for Trade Richard Neill have successfully persuaded the Treasury to agree to high risk markets of between 25 and 33 per cent for each of the next three financial years.

This represents a fundamental reversal of the policy which prevailed before the last election, when both the Treasury and Heseltine's predecessor, Peter Lilley, were deeply sceptical about the value of official export credit support. This has coincided with the relative weakness of sterling and a sharp drop in both industrial and interest rates to put pressure on a much-improved competitive position.

High premium rates for markets recently brought back from a ban have been a quick-solution to a problem which has been approached to Vietnam, which is expected to be brought on-board in the near future. No one expects EU governments to agree a

FT EXPORTER 15

□ COUNTERTRADE FOCUS: AUSTRIA'S PIVOTAL ROLE

Vienna is still the crossroads

In an echo of its past, Vienna is still the cradle of numerous bizarre barter arrangements between eastern and western Europe - and far beyond. Michael Lindemann reports

When Gerhard Vogt heard that Indonesia was planning to use barter to boost its exports, he got on the first flight to Jakarta.

He arranged a meeting with the trade minister, and his credentials as a retired Austrian embassy aide, retired later down up a country road, proved almost word for word into Indonesia's counter trade legislation.

That happened in the early 1980s and since then Austria's role as a pivot of the barter of goods has become most of the booming countertrade business in Indonesia and nearby Malaysia.

Mr Vogt followed a long line of Viennese bankers who for decades have been among the acknowledged masters of countertrade in all its many variations. Vienna's countertraders learnt their skills in the years after World War Two when product clearing became the standard form of business between east and west at a time when cash remained in short supply and communist economies needed plant and know-how to rebuild their industries.

Straddling the divide between western clients and communist producers desperate to improve their export statistics, Viennese trade-oriented banks worked as go-betweens of east-west trade. Among bigger banks, Vienna Commerce, a wholly-owned subsidiary of Citicredit, closed down its trading branch which handled standard barter deals in 1992, and now makes its money buying state and enterprise debts, providing pre-export financing and other devices necessary to bridge the gap between the mismatched currencies.

"All of this is still countertrade," says Alexander Waidisch, the managing director of AWT International Trade and Finance AG, one of the oldest and best-known countertraders, which belongs to the Creditanstalt group. "In this case the export finance is just an instrument to make it happen."

While some Viennese banks argue that business in the former communist area is now less lucrative because more currencies are convertible into hard cash, others say that the former Soviet Union now represents up to 80 per cent of AWT's business.

He admits that deals are now more complicated since the demise of the former trade organisations, where one visit was enough to clinch a massive trade. Now, he says, it is more a question of helping a Ukrainian company sell its products in Greece where it has never done business before.

Vienna's countertraders also argue that some business in the former Soviet Union reflects the fact that the senior positions in what used to be state-owned enterprises are still staffed by people who know nothing but countertrade. Growing economic account before the western trading partners.

According to Helmut Rohmbovsky, a member of the managing board, Austria Handelbank, many deals are now pre-processed where the trade bank deposits the revenues from the imports in an escrow account before the western trading partner.

Experts know their value

Continued from Page 14

multinationals). The annual membership fee is \$600, and it can be reached via the secretary Alan Langer at Standard Bank, London.

The London CFT meets quarterly; it is also a member of the European Organisation of Countertrade Associations (EOCA), which has branches in the UK and ACEO; it also arranges meetings, seminars, and a position to know who, if anyone, is in the position to dispose of unfamiliar goods or arrange trade financing for unfamiliar CIS companies - if not both.

The London Countertrade Round Table has 40 members, consisting of a cross-section of companies using and offering countertrade services (mainly manufacturers, trading houses, consultants, and a few banks, insurance brokers, and a few



City of deals: Oren Wells and Joseph Cohen in the Third Man, set in post-war Vienna

ner releases his goods to the exporter. More complicated countertrade deals are done through so-called blocked evidence accounts and involve vast amounts of credit work to check the eastern partner's credentials, Mr Rohmbovsky says.

Many of Vienna's smaller countertraders have gone under since the business became more complex and ceased to be the ministry of east-west trade. Among bigger banks, Vienna Commerce, a wholly-owned subsidiary of Citicredit, closed down its trading branch which handled standard barter deals in 1992, and now makes its

money buying state and enterprise debts, providing pre-export financing and other devices necessary to bridge the gap between the mismatched currencies. "All of this is still countertrade," says Alexander Waidisch, the managing director of AWT International Trade and Finance AG, one of the oldest and best-known countertraders, which belongs to the Creditanstalt group. "In this case the export finance is just an instrument to make it happen."

While some Viennese banks argue that business in the former communist area is now less lucrative because more currencies are convertible into hard cash, others say that the former Soviet Union now represents up to 80 per cent of AWT's business.

He admits that deals are now more complicated since the demise of the former trade organisations, where one visit was enough to clinch a massive trade. Now, he says, it is more a question of helping a Ukrainian company sell its products in Greece where it has never done business before.

Vienna's countertraders also argue that some business in the former Soviet Union reflects the fact that the senior positions in what used to be state-owned enterprises are still staffed by people who know nothing but countertrade. Growing economic account before the western trading partners.

According to Helmut Rohmbovsky, a member of the managing board, Austria Handelbank, many deals are now pre-processed where the trade bank deposits the revenues from the imports in an escrow account before the western trading partner.

According to Helmut Rohmbovsky, a member of the managing board, Austria Handelbank, many deals are now pre-processed where the trade bank deposits the revenues from the imports in an escrow account before the western trading partner.

Experts know their value

Continued from Page 14

multinationals). The annual membership fee is \$600, and it can be reached via the secretary Alan Langer at Standard Bank, London.

The London CFT meets quarterly; it is also a member of the European Organisation of Countertrade Associations (EOCA), which has branches in the UK and ACEO; it also arranges meetings, seminars, and a position to know who, if anyone, is in the position to dispose of unfamiliar goods or arrange trade financing for unfamiliar CIS companies - if not both.

The London Countertrade Round Table has 40 members, consisting of a cross-section of companies using and offering countertrade services (mainly manufacturers, trading houses, consultants, and a few banks, insurance brokers, and a few

FT EXPORTER

The FT Exporter is now established as Europe's most expert review.

The next issue of the FT Exporter will appear with the Financial Times throughout the UK and Europe on 19 April, 7 July and 14 October 1994. Written by Financial Times journalists, the FT Exporter will again show, through a variety of case studies, how others are doing well and what can be learned.

Derick van Tienen (Editor)
Tel: 1444 711 873 4892 Fax: 071 873 3024
Janet Kellock (Designer)
Tel: 1444 711 873 5003 Fax: 071 873 3008

❑ DEBT RECOVERY: CHASING THE LATE PAYERS

Start with a sweet smile

Again, incurred legal expenses will be additionally applied. In the event of non-recovery by collection services a handling charge is common. Finally, there is the pure legal option – litigation, given the expense involved, this approach may only be viable for larger companies with substantial debts.

□ Continued on Page 12.

rough

[illegible]

1. *Chlorophyll *a** (Chl *a*) was determined by the method of Arar and Collins (1971). The concentration of Chl *a* was determined by measuring the optical density of the chlorophyll extract at 663 nm. The concentration of Chl *a* was determined by measuring the optical density of the chlorophyll extract at 663 nm.

1. *Pharmaceuticals* (1997) 10, 11. *Pharmaceuticals* (1998) 11, 12. *Pharmaceuticals* (1999) 12, 13. *Pharmaceuticals* (2000) 13, 14. *Pharmaceuticals* (2001) 14, 15. *Pharmaceuticals* (2002) 15, 16. *Pharmaceuticals* (2003) 16, 17. *Pharmaceuticals* (2004) 17, 18. *Pharmaceuticals* (2005) 18, 19. *Pharmaceuticals* (2006) 19, 20. *Pharmaceuticals* (2007) 20, 21. *Pharmaceuticals* (2008) 21, 22. *Pharmaceuticals* (2009) 22, 23. *Pharmaceuticals* (2010) 23, 24. *Pharmaceuticals* (2011) 24, 25. *Pharmaceuticals* (2012) 25, 26. *Pharmaceuticals* (2013) 26, 27. *Pharmaceuticals* (2014) 27, 28. *Pharmaceuticals* (2015) 28, 29. *Pharmaceuticals* (2016) 29, 30. *Pharmaceuticals* (2017) 30, 31. *Pharmaceuticals* (2018) 31, 32. *Pharmaceuticals* (2019) 32, 33. *Pharmaceuticals* (2020) 33, 34. *Pharmaceuticals* (2021) 34, 35. *Pharmaceuticals* (2022) 35, 36. *Pharmaceuticals* (2023) 36, 37. *Pharmaceuticals* (2024) 37, 38. *Pharmaceuticals* (2025) 38, 39. *Pharmaceuticals* (2026) 39, 40. *Pharmaceuticals* (2027) 40, 41. *Pharmaceuticals* (2028) 41, 42. *Pharmaceuticals* (2029) 42, 43. *Pharmaceuticals* (2030) 43, 44. *Pharmaceuticals* (2031) 44, 45. *Pharmaceuticals* (2032) 45, 46. *Pharmaceuticals* (2033) 46, 47. *Pharmaceuticals* (2034) 47, 48. *Pharmaceuticals* (2035) 48, 49. *Pharmaceuticals* (2036) 49, 50. *Pharmaceuticals* (2037) 50, 51. *Pharmaceuticals* (2038) 51, 52. *Pharmaceuticals* (2039) 52, 53. *Pharmaceuticals* (2040) 53, 54. *Pharmaceuticals* (2041) 54, 55. *Pharmaceuticals* (2042) 55, 56. *Pharmaceuticals* (2043) 56, 57. *Pharmaceuticals* (2044) 57, 58. *Pharmaceuticals* (2045) 58, 59. *Pharmaceuticals* (2046) 59, 60. *Pharmaceuticals* (2047) 60, 61. *Pharmaceuticals* (2048) 61, 62. *Pharmaceuticals* (2049) 62, 63. *Pharmaceuticals* (2050) 63, 64. *Pharmaceuticals* (2051) 64, 65. *Pharmaceuticals* (2052) 65, 66. *Pharmaceuticals* (2053) 66, 67. *Pharmaceuticals* (2054) 67, 68. *Pharmaceuticals* (2055) 68, 69. *Pharmaceuticals* (2056) 69, 70. *Pharmaceuticals* (2057) 70, 71. *Pharmaceuticals* (2058) 71, 72. *Pharmaceuticals* (2059) 72, 73. *Pharmaceuticals* (2060) 73, 74. *Pharmaceuticals* (2061) 74, 75. *Pharmaceuticals* (2062) 75, 76. *Pharmaceuticals* (2063) 76, 77. *Pharmaceuticals* (2064) 77, 78. *Pharmaceuticals* (2065) 78, 79. *Pharmaceuticals* (2066) 79, 80. *Pharmaceuticals* (2067) 80, 81. *Pharmaceuticals* (2068) 81, 82. *Pharmaceuticals* (2069) 82, 83. *Pharmaceuticals* (2070) 83, 84. *Pharmaceuticals* (2071) 84, 85. *Pharmaceuticals* (2072) 85, 86. *Pharmaceuticals* (2073) 86, 87. *Pharmaceuticals* (2074) 87, 88. *Pharmaceuticals* (2075) 88, 89. *Pharmaceuticals* (2076) 89, 90. *Pharmaceuticals* (2077) 90, 91. *Pharmaceuticals* (2078) 91, 92. *Pharmaceuticals* (2079) 92, 93. *Pharmaceuticals* (2080) 93, 94. *Pharmaceuticals* (2081) 94, 95. *Pharmaceuticals* (2082) 95, 96. *Pharmaceuticals* (2083) 96, 97. *Pharmaceuticals* (2084) 97, 98. *Pharmaceuticals* (2085) 98, 99. *Pharmaceuticals* (2086) 99, 100. *Pharmaceuticals* (2087) 100, 101. *Pharmaceuticals* (2088) 101, 102. *Pharmaceuticals* (2089) 102, 103. *Pharmaceuticals* (2090) 103, 104. *Pharmaceuticals* (2091) 104, 105. *Pharmaceuticals* (2092) 105, 106. *Pharmaceuticals* (2093) 106, 107. *Pharmaceuticals* (2094) 107, 108. *Pharmaceuticals* (2095) 108, 109. *Pharmaceuticals* (2096) 109, 110. *Pharmaceuticals* (2097) 110, 111. *Pharmaceuticals* (2098) 111, 112. *Pharmaceuticals* (2099) 112, 113. *Pharmaceuticals* (2100) 113, 114. *Pharmaceuticals* (2101) 114, 115. *Pharmaceuticals* (2102) 115, 116. *Pharmaceuticals* (2103) 116, 117. *Pharmaceuticals* (2104) 117, 118. *Pharmaceuticals* (2105) 118, 119. *Pharmaceuticals* (2106) 119, 120. *Pharmaceuticals* (2107) 120, 121. *Pharmaceuticals* (2108) 121, 122. *Pharmaceuticals* (2109) 122, 123. *Pharmaceuticals* (2110) 123, 124. *Pharmaceuticals* (2111) 124, 125. *Pharmaceuticals* (2112) 125, 126. *Pharmaceuticals* (2113) 126, 127. *Pharmaceuticals* (2114) 127, 128. *Pharmaceuticals* (2115) 128, 129. *Pharmaceuticals* (2116) 129, 130. *Pharmaceuticals* (2117) 130, 131. *Pharmaceuticals* (2118) 131, 132. *Pharmaceuticals* (2119) 132, 133. *Pharmaceuticals* (2120) 133, 134. *Pharmaceuticals* (2121) 134, 135. *Pharmaceuticals* (2122) 135, 136. *Pharmaceuticals* (2123) 136, 137. *Pharmaceuticals* (2124) 137, 138. *Pharmaceuticals* (2125) 138, 139. *Pharmaceuticals* (2126) 139, 140. *Pharmaceuticals* (2127) 140, 141. *Pharmaceuticals* (2128) 141, 142. *Pharmaceuticals* (2129) 142, 143. *Pharmaceuticals* (2130) 143, 144. *Pharmaceuticals* (2131) 144, 145. *Pharmaceuticals* (2132) 145, 146. *Pharmaceuticals* (2133) 146, 147. *Pharmaceuticals* (2134) 147, 148. *Pharmaceuticals* (2135) 148, 149. *Pharmaceuticals* (2136) 149, 150. *Pharmaceuticals* (2137) 150, 151. *Pharmaceuticals* (2138) 151, 152. *Pharmaceuticals* (2139) 152, 153. *Pharmaceuticals* (2140) 153, 154. *Pharmaceuticals* (2141) 154, 155. *Pharmaceuticals* (2142) 155, 156. *Pharmaceuticals* (2143) 156, 157. *Pharmaceuticals* (2144) 157, 158. *Pharmaceuticals* (2145) 158, 159. *Pharmaceuticals* (2146) 159, 160. *Pharmaceuticals* (2147) 160, 161. *Pharmaceuticals* (2148) 161, 162. *Pharmaceuticals* (2149) 162, 163. *Pharmaceuticals* (2150) 163, 164. *Pharmaceuticals* (2151) 164, 165. *Pharmaceuticals* (2152) 165, 166. *Pharmaceuticals* (2153) 166, 167. *Pharmaceuticals* (2154) 167, 168. *Pharmaceuticals* (2155) 168, 169. *Pharmaceuticals* (2156) 169, 170. *Pharmaceuticals* (2157) 170, 171. *Pharmaceuticals* (2158) 171, 172. *Pharmaceuticals* (2159) 172, 173. *Pharmaceuticals* (2160) 173, 174. *Ph*

On time and at the right place.

In a busy world Flash gives
peace of mind for you and
your customers.

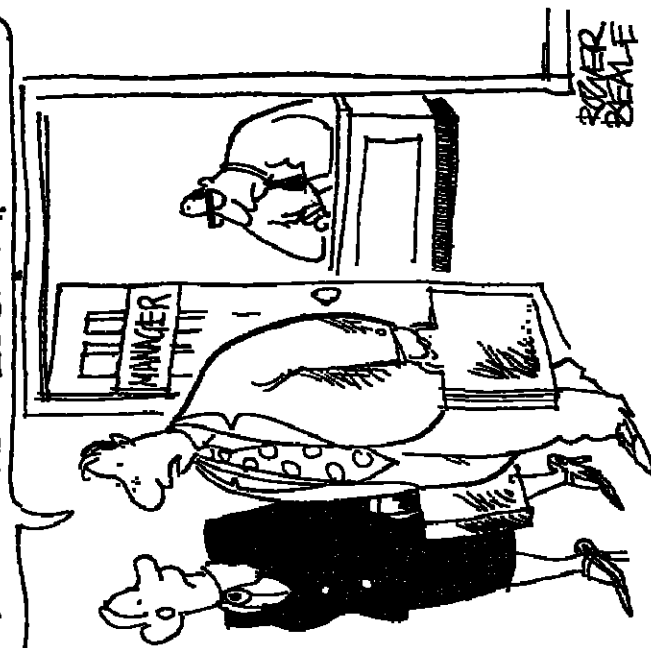
**For further information
contact: London Sales
081-750 3030, London
Reservations 081-750 3100
or your local Lufthansa
Cargo office.**

 **Lufthansa Flash**

Express airport to door

1

I'M PRETTY SURE IT ISN'T NORMAL FOR A BANK TO CONFISCATE YOUR PASSPORT AS SECURITY.



□ BANK WATCH: UNITED KINGDOM

Small firms air their woes

Rod McNeill talks to small and medium-size exporters who complain of slow or inadequate backing from their banks, and to banks who view the matter differently, but say that changes are afoot

Small and medium-sized UK companies looking to boost exports want to continue to expand, but hidden costs in securing finance from banks are a major problem, according to a survey by the Small Business Finance Association (SBFA).

According to Mr Jones: "If we factor a foreign invoice, the factoring company credit insurance - so there is an extra cost and penalty to us. So the factoring company is almost admitting that it is going to have problems collecting the debt."

"Not only are we not being encouraged to export but we are also being hindered by factoring companies making it more difficult for us to export."

On the question of export credit insurance, the director of one factoring company comments: "It is not in our nature to pay claims. We recommend they do insure open-account debt, that is, exports without the backing of letters of credit or bank guarantees."

Meanwhile, UK banks scored poorly in a recently completed survey by Coopers and Lybrand. Roger White, one of the leaders of the survey team, says: "The two big issues companies face are late payments and export credit insurance, which is expensive and hard to get, but assistance to exporters is still a problem and nobody seems to come out particularly well, including the banks."

It is hard work for small and medium-sized enterprises and there is a major opportunity for the banks to help these businesses, but at the moment, "it seems to be very difficult," he adds.

The Bank's retail sector, Kevin Leung, NatWest's Director of Commercial Banking Services, says: "If there is a credit crunch, the banks are in a bit of a bind. Various forms of finance are available, but we have to make sure that our customers can get it."

"In fact, in 1993 we shall be approaching all commercial customers - especially all medium-sized businesses - with a check-list of key criteria to help them consider whether they could and should start to export their products."

He adds: "The banks look for the utility in security these days. They are very good up to the point where they actually have to take risks."

Factoring invoices is often the only route for start-up companies looking for credit finance, but there is a hidden cost. "Invariably, because of the banks' reluctance to help, they have to pay interest with the money they are using to finance their debt as they do in the UK," believes

COUNTERTRADE

FT Exporter writers investigate countertrade and bartering in the post-Communist era pages 12-16

Ensure the goods are not rubbish

Krystyna Krzyzak offers some advice to small and medium companies contemplating a move into countertrading

The publicity generated by large military offset and oil barter deals often gives the impression that countertrading is the preserve of multinationals and governments. But small and medium-sized companies (SMEs) that export into certain regions may also be offered products or commodities, usually bearing no relation to their business, in lieu of cash.

For certain export markets, notably the former Soviet Union, a lack of hard currency may make countertrade inevitable. A number of newly industrialised countries such as Indonesia, Malaysia and Philippines, use countertrade as a means of increasing their own export markets.

Either way, the SME's willingness to countertrade may make the difference between winning or losing an export contract. Colin Heritage, director of Stencor-Trade Finance, a London-based specialist financial services company focusing on barter and countertrade services, believes that countertrade is both more practicable and more likely to succeed if approached as a means of providing the buyer with a trade finance option.

Mr Heritage says: "One of the biggest problems for the West but not for the East is to provide the necessary letters of credit guarantees." Mr Heritage adds: "But the performance of each contract must be kept separate."

This type of initiative can give a company a competitive edge because it can generate additional foreign exchange for the importer's country. However, it is just as likely that the exporter will be offered goods with which it is totally unfamiliar.

How an SME approaches this type of transaction can decide whether it comes out with a profit. If countertrade, including something as conceptually simple as barter, was ever straightforward, money would never have been invented. The pitfall first broadly into two groups.

The first concerns the goods taken in lieu of payment. Is the quality high enough, and if not, who is liable when they are on-sold? Are they subject to a quota agreement, in which case where is the recipient going to sell them? Will the official body responsible for the commodity give permission for the goods to be part of the transaction and at what price? If an exporter sells these unfamiliar goods to a trading house, how can it be sure that it will get a fair price?

The second group of problems concerns the standard payment risk associated with exporting which countertrade negates. Government export credit agencies take differing views on insuring the countertrade leg of a deal, but no agency will cover the risk of unsold goods.

However, where the necessary commodity is sold, the necessary commodity can be sold, and the necessary commodity can be sold, and the necessary commodity can be sold.

However, where the necessary commodity is sold, the necessary commodity can be sold, and the necessary commodity can be sold, and the necessary commodity can be sold.

However, where the necessary commodity is sold, the necessary commodity can be sold, and the necessary commodity can be sold, and the necessary commodity can be sold.

However, where the necessary commodity is sold, the necessary commodity can be sold, and the necessary commodity can be sold, and the necessary commodity can be sold.

However, where the necessary commodity is sold, the necessary commodity can be sold, and the necessary commodity can be sold, and the necessary commodity can be sold.

Softly, softly with late payers

□ Continued from Page 11

trading courts. The main procedure would be to try to go after any assets outside the buyer's own country. This legal option, on the other hand, may only produce a big bill. In either event, it will probably curtail future dealings between exporter and client.

Take the case of an unpaid bill in Iran. Roger Baggeley of London-based law firm Clifford Chance, says that priority should be given to suing the client outside the

Deutschmarks to Dieter? Lire to Florence? Dollars to Uncle Sam?



For international payments there's only one destination.

Are you paying too much to make and receive overseas payments, waiting too long for the money to arrive, or using manual processes when your computers could do the work?

NatWest can make international payments faster and cheaper: 1994 means a new price structure, with substantial cost savings.

International Trade and Banking Services
Helpline: 071-920 5270

Please complete and return to:
National Westminster Bank Plc, International Trade and Banking Services, Level 7, Drapers Gardens, 12 Throgmorton Avenue, London EC2N 2DL.

Mr. Mrs. Miss Ms

Title

Company

Address

Postcode

Telephone

Telex

I would like a visit from an

International Trade Executive.

Deals Protection Act - 1984

The National Westminster Bank Group of Companies provides a wide range of services to its customers and we will inform you about them from time to time without obligation.

National Westminster Bank
We're here to make life easier

Registered Office at 41 Lombury, London EC2P 3BP. National Westminster Bank Plc is a Member of INMRO.

New problem
Anton as d
vice chief